

# *City of Swartz Creek*

*Budget Book Draft  
Fiscal Year 2019-2020  
City Council Meeting  
May 28, 2019 Edition*



# Table of Contents

How to Use this Book .....	pg. 3
Mission Statement and Values .....	pg. 4
Executive Summary .....	pg. 5
Policy-to-Budget .....	pg. 6
Master Plan Task Audit .....	pg. 8
Budget Summary Narrative .....	pg. 13
Fund and Department Fact Sheets .....	pg. 26
Fiscal Year 2020 Budget .....	pg. 49
Fund Balance Statement .....	pg. 107
Appendices .....	pg. 109

# City of Swartz Creek Budget Book

## Fiscal Year 2019-2020

### How to Use This Book

This book serves to tie together the highest level visions of the city to the objective account expenses. Whether you simply wish to engage in the overview of the city's financial condition as outlined in the executive summary, or you wish to connect the dots between the Parks and Recreation Capital Improvement Plan to specific fiscal year 2020 line item expenses, this document is for you. This is the first draft for this budget book model. Please take liberties to comment and note errors for improvement of future editions.

This book is divided into sections, with the highest level overviews and narrative descriptions being the Executive Summary and Budget Summary. These sections serve as the 'elevator speech' for how the city's overall fiscal health is and what top funding priorities and fiscal issues are expected for the upcoming year.

The Policy-to-Budget section outlines how the city's policy documents have shaped the current year's operating and capital investments, as well as those capital investments for the next six year rolling period. This section pulls the time relevant priorities from the Master Plan, Downtown Development Authority Plan, Parks and Recreation Plan, and various engineered infrastructure plans. This section then illustrates how those priorities are expected to be realized and how they factor into the current budgeting process. This section allows the public to observe how and if the city is able to meet its policy expectations.

Additional sections include fund and department level Fact Sheets to help orient a reader to what services are provided by specific funds or departments within those funds, what the staffing levels are, what the coming initiatives are, and what the capital investments are.

The meat of the Budget Book is the Budget itself. This document is the fund-by-fund accounting of all revenues and expenses of the city, broken down to the account line item. The budget follows the standard governmental chart of accounts and is the instrument used to break apart expenses by fund and department so that the actual cost of each service and investment can be as accurate as possible. For example, if the use of a truck is 50% water, 25% sewer, and 25% parks, then the cost of that 'equipment rental' will be reflected proportionately to those funds/departments.

You will also find various charts, graphs, and appendices in the budget book that illustrate points of common interest, such as the organizational chart, the fund hierarchy chart, tax revenue apportionment, comparative tax rates, and unabridged capital improvement documents of the city.

Happy Reading!

## **City of Swartz Creek Mission Statement**

The City shall provide a full range of public services in a professional and competent manner, assuring that the needs of our constituents are met in an effective and fiscally responsible manner, thus promoting a high standard of community life.

## **City of Swartz Creek Values**

The City of Swartz Creek's Mission Statement is guided by a set of values which serve as a common operating basis for all City employees. These values provide a common understanding of responsibilities and expectations that enable the City to achieve its overall mission. The City's values are as follows:

### ***Honesty, Integrity and Fairness***

The City expects and values trust, openness, honesty and integrity in the words and actions of its employees. All employees, officials, and elected officials are expected to interact with each other openly and honestly and display ethical behavior while performing his/her job responsibilities. Administrators and department heads shall develop and cultivate a work environment in which employees feel valued and recognize that each individual is an integral component in accomplishing the mission of the City.

### ***Fiscal Responsibility***

Budget awareness is to be exercised on a continual basis. All employees are expected to be conscientious of and adhere to mandated budgets and spending plans.

### ***Public Service***

The goal of the City is to serve the public. This responsibility includes providing a wide range of services to the community in a timely and cost-effective manner.

### ***Embrace Employee Diversity and Employee Contribution, Development and Safety***

The City is an equal opportunity employer and encourages diversity in its work force, recognizing that each employee has unlimited potential to become a productive member of the City's team. Each employee will be treated with the level of respect that will allow that individual to achieve his/her full potential as a contributing member of the City staff. The City also strives to provide a safe and secure work environment that enables employees to function at his/her peak performance level. Professional growth opportunities, as well as teamwork, are promoted through the sharing of ideas and resources. Employees are recognized for his/her dedication and commitment to excellence.

### ***Expect Excellence***

The City values and expects excellence from all employees. Just "doing the job" is not enough; rather, it is expected that employees will consistently search for more effective ways of meeting the City's goals.

### ***Respect the Dignity of Others***

Employees shall be professional and show respect to each other and to the public.

### ***Promote Protective Thinking and Innovative Suggestions***

Employees shall take the responsibility to look for and advocate new ways of continuously improving the services offered by the City. It is expected that employees will perform to the best of his/her abilities and shall be responsible for his/her behavior and for fulfilling the professional commitments they make. Administrators and department heads shall encourage proactive thinking and embrace innovative suggestions from employees.

## Executive Summary

This city's fiscal health is sound and stable, with adequate fund balances and revenues for expected operations. The city can deliver all essential services as set by the city council. Concerning capital improvements, the city is able to invest at an adequate level for essential infrastructure (water, sewer, and streets) and a minimal level for elective services such as parks, recreation, culture, and downtown facilities. For the projected fiscal year, the city shall meet all of its operational and debt needs, while encumbering funds to enable the commencement of the trail project and the completion of the streetscape construction.

Revenues from taxes and state sources have stabilized and generally keep up with inflation. The tax effort in the city has increased much since 2013 (4.900 mils for public safety and 4.2200 mils for streets). The tax effort since 2016 remains unchanged and without any planned or proposed changes. The rate is now at 16.2873, including averaged assessment effort. This rate is about 38% of the total tax effort for homeowners and 25% for non-homestead tax payers (the remainder of taxes paid goes to schools, county, and other service providers). As of late 2018, the city rate is ranked fourth lowest of eleven cities in Genesee County, between Linden (#3) and Flushing (#5).

The city's debt exposure is very limited. It includes two general obligation liabilities:

2017 Infrastructure (Water/Street) Bond: \$1,600,000, last payment on May 1, 2027

Building: \$170,000, last payment on May 1, 2021

The city is expected to have negligible outstanding pension liability as reported for 2018. This is a very rare and exceptionally positive position that has freed up revenues for use in capital investment. We expect this position to remain stable, despite a new experience study from MERS. All current and future hires of the city shall be on defined contribution retirement and health care plans, thereby eliminating the potential for future unfunded liabilities.

Enterprise Funds (Water & Sewer) are independently supported by user fees. These funds are operationally sound with surplus proceeds for capital investments. Fund balance (savings) for both funds meet operational guidelines. The sewer rate is projected to be reduced based upon this fiscal situation provided that current sewer capacity studies do not call for increasing capacity in the system. The water rate future is unknown due to the uncertain future circumstances of the Karegnondi Water Authority.

The street funds function separately and account for Major, Local, and Municipal street revenues and expenses. These funds, along with transfers from the general fund support street maintenance and capital investments that are in line with the 20 year street asset management plan. This plan is ahead of schedule.

Fund balances (savings/reserves) are maintained at a minimum of six months operating for every major fund. Some funds exceed this.

The biggest risk to the city moving forward is that we are stable during a time in which we are currently experiencing high growth years in local and state tax revenue. To rephrase this, we are just keeping pace with expenses while experiencing relatively strong appreciation in values, new development in the city, and a relatively robust state economy. The concern that follows is: if strong economic years deliver 1-2% gains in revenue, what happens when we experience a recession such as that of 2007? Of course, there is not a good answer. Given our efforts to combine services, streamline asset management, pay off debt, and increase local tax effort, we have adjusted our government in the most effective ways to adjust to the last recession. As many communities are noting to the state legislature, there are greater, systemic issues with municipal finance in Michigan that make years-of-plenty average and lean years downright devastating.

## **Policy-to-Budget**

This section provides an overview of how the city's vision is translated to its budgeted operations and capital improvements. Full details of policy documents and the complete capital improvement plans are found in the appendix.

The city, as referenced in its master plan and other policy documents, is endeavoring to build a thriving community based on strong neighborhoods and a small but successful network of local and regional service businesses. To this end, the city has opted to strategically invest in infrastructure, city services that are customer oriented, recreation/culture, downtown, and blight remediation. See details below.

In the current fiscal year (2019), with some projects continuing into fiscal year 2020, the city has engaged in many street projects, park improvements, downtown additions, and new customer service delivery tools (online bill pay, online building/zoning services, marketing of properties, branding, etc.). The community continues to work on a massive trail extension from Dye Road to Elms Park.

Planned initiatives that are policy driven and funded for the coming budget year include: continued street and water main repair, community branding and economic development through a new partnership with the Swartz Creek Community Schools and Swartz Creek Area Chamber of Commerce (this is part of the ongoing state sponsored Redevelopment Ready Communities Program), design standard creation for downtown, investment at Holland Square, and continued recreation investment.

The city will also be enhancing its customer service. Objectives include more user friendly web page features for community development and a new emphasis on staff and official training. The city is including additional funds for training and certification across the board.

The specific capital investments, as directed by various policy documents are as follows for the remainder of the 2019 construction season and beginning of the 2020 construction season:

**Year: 2019**

<u>Project Name</u>	<u>Description</u>	<u>Estimated Cost</u>	<u>Funding Status</u>	<u>Implementation Status</u>	<u>Reference Document</u>
Dog Park	Construct dog park	\$25,000	Fundraising	Pre-Bid	2018 Park Plan
Streetscape	Construct public plaza/parking at 5012 Holland Drive & add streetscape to Miller	\$700,000	Budgeted	Pre-Construction	2016 DDA/TIF Plan
Tree Replacement	Reforest Abrams Park	\$10,000	In budget	Pre-Contract	2018 Park Plan
Baseball Backstops	Replace Elms backstop	\$5,000	In budget	Quotes Received	2018 Park Plan
Sewer Lining	Refurbish sewer lines on Chesterfield, Eton, Young, & "Woods"	\$220,000	In budget	Pre-planning	2017 Sanitary Sewer Rehabilitation Plan
Fairchild	Refurbish street surface on Fairchild	\$300,000	In budget	Engineering	20 Year Paving Program (2016)
Helmsley	Reconstruct Helmsley Drive	\$440,000	In budget	Pre-Contract	20 Year Paving Program (2016)
<b>Total Investment</b>		<b>\$1,700,000</b>			

**Year: 2020**

<u>Project Name</u>	<u>Description</u>	<u>Estimated Cost</u>	<u>Funding Status</u>	<u>Implementation Status</u>	<u>Reference Document</u>
Reclaim Elms East	Remove brush and overgrowth	\$10,000	Tentative budget	Pre-planning	2018 Park Plan
Sewer Lining	Refurbish sewer lines on Fairchild, Mclain, School, Ingalls, Hayes, Ford, Brady, and Holland	\$220,000	In budget	Pre-planning	2017 Sanitary Sewer Rehabilitation Plan
Chelmsford	Reconstruct Chelmsford Drive	\$660,000	Tentative budget	Pre-planning	20 Year Paving Program (2016)
Chelmsford water main	Replace Chelmsford Drive water main	\$320,000	USDA Grant/Loan	Pre-funding	2017 Water Asset Management Plan
<b>Total Investment</b>		<b>\$1,200,000</b>			

## Master Plan Task Audit

Plan Recommendation	Actions	Responsibility	Timing	Status	Notes
<b>Plan Overall and Future Land Use</b>					
Schedule Review of Master Plan and Implementation	Review the Master Plan and prepare a report for the City Council on its implementation.	Planning Commission; City Council	< Five Years	In Compliance	This is the first of any such formal report.
	Hold a joint meeting with City Council to re-familiarize them with the Master Plan and Planning Commission roles. This is especially important as new members are elected or appointed. The joint meeting is also a good way to develop policy consensus between the two boards.			Pending	Planning Commission is being requested to attend one of the budget meetings to interact from this review.
Implement Future Land Use Plan	Amend the Zoning Ordinance to address new issues and recommendations detailed in this or an Amended Master Plan.	Planning Commission; City Council	On-going	Pending	Changes are in draft form and nearing approval readiness.
	Initiate appropriate rezonings, especially where the future land use map recommends a lower intensity use than current zoning.			In Compliance	No such changes are warranted.
	Refer to the Master Plan when considering rezonings to ensure the conditions upon which the plan was based are still relevant and the timing for the change is appropriate (the Future Land Use Map is a 10+ year plan).			In Compliance	During such events, the last being the assisted living, this action was taken.
<b>Community Character</b>					
Provide transition between land uses	Provide for appropriate transitional land uses in the Zoning Ordinance to reduce potential conflicts and maintain investment in properties.	Planning Commission	On-going	In Compliance	The future land use map and narrative guidance provide for this during zoning and site plan review.



	Prohibit commercial uses from intruding into residential areas along Miller Road, west of the Otterburn PUDD.			In Compliance	No such encroachment has been enabled.
Establish standards for nonconforming situations	Welcome nonconforming land uses to continue but not be allowed to expand.	Planning Commission	On-going	In Compliance	Nonconforming land uses are permitted, if legal, in the zoning code. Staff communicates this to owners, lenders, and other interests upon request.
	Encourage nonconforming sites to gradually upgrade and be brought more into conformance with the Zoning Ordinance.			In Compliance	The zoning code enables non-conforming changes if changes are MORE conforming than existing.
	Discuss & implement regulations concerning existing pole signs at Otterburn PUDD and prohibit construction of high pole signs in city.			In Compliance	This matter was deliberated and decided for the PUD during the KFC site plan. This should be the last pole sign.
Coordinate a plan to oversee jeopardized projects	Meet with developers and home associations to determine shortfalls of infrastructure or safety provisions due to the project slowdown.	Bldg Dept.; City Council	Short-term; on-going	In Compliance	Springbrook East shortfalls are corrected. Heritage shortfalls have been negotiated through the unit sale provisions agreed to by the city and HoA.
	Develop regulations or special assessment districts to ameliorate such conditions that the market will be unable to attend to.			Obsolete	Project infrastructure in Springbrook East and Heritage is up-to-date, pending an asphalt cap on the north end of Heritage Blvd.
Regulate infill development	Develop architectural design standards for downtown and neighborhood around it that require traditional characteristics to the buildings.	Planning Commission; DDA	Short-term; on-going	Incomplete	Funds have not been budgeted yet to provide this.
	Promote infill housing near downtown to help revitalize the downtown business area and activity associated with it			Pending	The Brewer Townhome project is in site plan review. Apple Creek Station expansion is completing engineering.
	Develop design standards for structures near downtown Swartz Creek that complement the historic character of the community while respecting the needs of modern businesses.			Incomplete	This attribute is directly related to the above mention design guidelines and is likewise unfunded.

Develop building setbacks and design standards	Establish setback and site design standards that respect the existing nature of the community and promote developments that are high quality and complementary to the city character.	Planning Commission; Developers; DDA	Short-term; on-going	In Compliance	The zoning ordinance is found to achieve this.
	Require building materials to be high quality and durable.			In Compliance	The zoning ordinance has recently enhanced design standards that require additional durable materials.
	Require business signs that adequately serve businesses but are subtle, and offer materials, color and landscaping that complement the building.			In Compliance	The sign ordinance has been updated.
	Require landscaping that enhances the development site along the street and within the parking lot.			In Compliance	The zoning ordinance has relatively enhanced landscaping standards.
	Use landscaping to screen and buffer between sites.			In Compliance	The zoning ordinance has relatively enhanced landscaping standards.
	Use the minimum amount of site lighting necessary to provide safe passage while avoiding negative off-site glare.			In Compliance	The zoning ordinance requires 'cut-off' fixtures and has limits to photometric output at lot lines.
	Consider the potential of 'build-to' lines, mixed vertical uses, and minimum heights in certain areas.			Incomplete	This has not been considered yet, but it could be part of a form based code strategy should the city fund such regulations.
Encourage maintenance of existing buildings	Maintain buildings and sites with a neat and orderly appearance on all sides.	Building Dept; PC; DDA; City Council	Long-term; On-going	In Compliance	The zoning ordinance requires this. Staff have engaged in training for further enforcement of performance standards.
	Improve efforts to attract new business to Downtown.			In Compliance	The city (and DDA) are engaged in the Redevelopment Ready Communities Program, and have progressed to specific site marketing with incentives.
Provide a comprehensive pathway and pedestrian network throughout the community	Require all new construction to provide pedestrian pathways along the roadway and require linkages from the building to the pathway.	Planning Commission, Department of Public Services	On-going	In Compliance	This requirement is observed during site plan review.
	Continue efforts to create pedestrian walkways throughout the community, as part of an overall network.			In Compliance	Trail construction is planned, pending funding assistance by the state.

Coordinate the appearance of the community.	Establish a common theme for streetscape improvements such as street lights, street trees, benches, directional and street signs, etc. along major streets that provide access to the city for visitors.	Planning Commission; City Council; DDA	Short-term; on-going	In Compliance	Decorative street signs have been installed on major street gateways. The street committee has opted to install LED street lights of a decorative nature on reconstructed streets.
	Require the same high quality of design and aesthetic appearance of developments along main streets, including Miller Road, Elms Road, Morrish Road etc.			In Compliance	This is observed during site plan review, including the Dort Federal project approved in 2017.
	Develop design standards for structures near downtown Swartz Creek that complement the historic character of the community while respecting the needs of modern businesses.			Incomplete	This has not been considered yet, but it could be part of a form based code strategy should the city fund such regulations.
Ensure that entryways into the city create a positive impression of Swartz Creek and match the historic character of the community.	Establish a consistent sign program for each of the primary entryways into the city; one that is consistent with the streetscape and gives an image of quality.	Planning Commission; DDA	On-going	Incomplete	No gateway signs have been planned or funded by the city or DDA.
	Work with surrounding communities to establish land use and site design standards that are consistent with Swartz Creek's.			On-Going Ineffective	Efforts to create dialogue with Gaines Township during their master plan were unsuccessful.
	Maintain the residential uses on Miller Road, to the west of the Otterburn PUDD.			In Compliance	No activity has upset this balance.
	Develop design guidelines and regulations to guide commercial development along Morrish Road, south of Sports Creek Raceway, to ensure attractive development and as transition into downtown Swartz Creek.			Incomplete	This has not been considered yet, but it could be part of a form based code strategy should the city fund such regulations.
	Develop design guidelines and regulations to guide commercial mixed use development of Northtown and incorporate provisions to ensure it is developed as gateway into the community.			Incomplete	This has not been considered yet, but it could be part of a form based code strategy should the city fund such regulations.
Repair & replace infrastructure in Winchester Neighborhoods	Begin the development of a capital improvement program of Winchester Village and other, older areas of the City.	City Council	Short-term	In Compliance	The consolidated capital improvement plan focuses heavy investment, including decorative upgrades in this neighborhood.

	Determine what revenue sources could be used to finance the CIP.			In Compliance	Staff have identified multiple grant and loan projects for streets, water main, and recreation (MDOT TAP funds, MDNR Trust funds, USDA rural development funds, & local bonding)
	Implement the CIP and funding program.			In Compliance	The consolidated CIP is on schedule. Future funding shortfalls are expected unless the state increases the street revenue sharing as indicated during the recent gas tax increase.
<b>Traffic Circulation and Parking</b>					
Maintain safe traffic circulation and speeds throughout the city.	Maintain driveway spacing and location standards in the Zoning Ordinance.	Planning Commission; City Council	Short term	In Compliance	The code requires such spacing, and staff requires engineered studies and planning commission review to deviate.
	Provide safe pedestrian circulation when designing access and circulation for vehicles.			In Compliance	Site plan review demands this feature now.
	Consider implementation of the 'complete streets' design concept.			In Compliance	The city has resolved to do so and has invested heavily into sidewalks, such as that on Ingalls, as well as bike lanes. The bike lane concept is recommended for Seymour Road.
<b>Downtown</b>					
Create a lively retail and entertainment environment in Downtown Swartz Creek.	Develop an ongoing business recruitment program for Downtown.	PC; City Council; Business community: DDA	Long term;	In Compliance	The city, DDA, and chamber of commerce are able to market specific sites and incentives for downtown business.
	Develop new retail building space in the downtown area to attract a greater concentration of tenants.		On-going	In Compliance	The city is directly providing for upgraded space at 8002 Miller Road and is active in promoting improvements and reuse with façade grants, state incentives, and outreach.
	Develop additional housing in the downtown area to add to the customer base for retail businesses and to generate activity in the area.			In Compliance	Two townhome projects are moving forward
The character of Downtown must be maintained & enhanced.	Establish downtown building and sign design requirements to create a unified, quality image.	PC; City Council; Business community: DDA	Long term;	Incomplete	Mixed uses need to be permitted as-of-right, a change pending for 2018. Design guidelines have not been budgeted.
	Consider a form-based code overlay for Downtown		On-going	Incomplete	A form based code has not been pursued or budgeted.

# Budget Summary Narrative

## City of Swartz Creek Budget Summary for Fiscal Year 2019-2020

### 101 General Fund

Most of the General Fund Revenues are from Property Taxes, the Public Safety Special Assessment and Constitutional Sales Tax. These sources make up about 80% percent of the General Fund Revenue. The remainder includes various fees for services including, Building, Zoning and Planning and Park Admission Fees. We do not expect to see an increase in General Fund Revenues in the next few years; we are hoping that revenues will remain stable.

- Revenues for FY20 in the General Revenue Department are estimated at \$2,280,530.
- Increase in FY19 tax revenue of \$2,949 (.4%).
- Increase in FY19 PSAD revenue of \$1,000 (.8%).
- Increase in Constitutional Sales Tax of \$15,000 (2.9%).
- Decrease in wireless lease revenue due to abatement granted to Nextel West of \$10,000 (17.8%).
- Decrease in interest income as revenue is invested for a shorter period of time in anticipation of funding projects and daily operations \$2,580 (44.5%).

General Fund Appropriations are budgeted for fiscal year 2020 as a decrease from the projected activity for fiscal year 2019 by \$34,544 (3%).

- Expense lines for wages and benefits reflect 14% of the budget.
- Staff assignments include distributions among all funds and are dependent on the job responsibilities assigned.
- The election department budget has been increased this year as they could hold up to for four elections, August, March, May and November.
- Abrams Park has an increase to repairs and maintenance of 142% for improvements to the tennis courts. This results in an incremental increase to wages and benefits charged to the park as well. In addition the city plans to hire two seasonal employees for the summer to assist with general cleanup and maintenance.
- Elms Road Park has an increase to repairs and maintenance of 100% for improvements to the tennis courts and clearing at the east end of the park, as well as a new backstop. In addition the city plans to hire two seasonal employees for the summer to assist with general cleanup and maintenance. . In addition the city plans to hire two seasonal employees for the summer to assist with general cleanup and maintenance

Transfers out from the general fund for the requested budget are as follows:

- Transfer out for City Hall debt will be \$88,730 (This includes contributions from the General Fund, Garbage Fund, Major Street Fund, and Local Street Fund).
- Transfer out to Sidewalk Fund \$1,200.
- Transfer out to the Fire Equipment Fund for future Fire Equipment purchases \$75,000.

• <b>Estimated Revenues FY 2020</b>	<b>\$2,450,558</b>
• <b>Estimated Expenses FY 2020</b>	<b>\$2,591,287</b>
• <b>Estimated Net of Revenues/Appropriations</b>	<b>(\$140,729)</b>
• <b>Estimated Fund Balance as of June 30, 2019</b>	<b>\$1,527,090</b>
• <b>Estimated decrease in Fund Balance</b>	<b>(\$140,729)</b>
• <b>Estimated Year End Fund Balance June 30, 2020</b>	<b>\$1,386,361</b>

## 202 Major Street Fund

Revenue received in this fund supports the following activities: street reconstruction, routine maintenance of main streets, removal of snow and ice, street sweeping, bridge maintenance, maintenance of Miller Road Park and Ride, maintenance of intercommunity storm drains and paint striping of streets and parking lots.

- There is an anticipated increase in Act 51 revenues from the State of Michigan of 2%.
- There is a decrease under routine maintenance for streets as no additional repairs have been budgeted above normal maintenance.
- Only one major street project is planned for FY20, Fairchild-Cappy to Miller which is eligible for reimbursement of a portion of the expenditures as part of a federal grant through MDOT.
- A transfer out to the Local Street Fund of \$100,000 has been budgeted for FY20.

• <b>Estimated Revenues FY 2020</b>	<b>\$638,959</b>
• <b>Estimated Expenses FY 2020</b>	<b>\$603,037</b>
• <b>Estimated Net of Revenues/Appropriations</b>	<b>\$35,922</b>
• <b>Estimated Fund Balance as of June 30, 2019</b>	<b>\$586,889</b>
• <b>Estimated increase in Fund Balance</b>	<b>\$35,922</b>
• <b>Estimated Year End Fund Balance June 30, 2020</b>	<b>\$622,811</b>



### 203 Local Street Fund

Revenue received in this fund supports the following activities: street reconstruction, routine maintenance of Local Streets, removal of snow and ice, street sweeping and maintenance of Intercommunity storm drains.

- Local Street Act 51 revenues are estimated at approximately 8% less than in FY19.
- The Local Street Fund is receiving a transfer in from the Major Street Fund of \$100,000.
- The most significant change to funding for the street projects will be from transfers in from Fund 204 Municipal Street Fund. In FY18 bond proceeds were exhausted as a means to supplement the local street levy for street reconstruction, preservation, and preventative maintenance. Transfers in from the Municipal Street Fund are from the street levy less the annual bond principal, interest and agency fees.
- Daval Drive reconstruction was completed in FY19 and reconstruction of Helmsley was started. The Helmsley reconstruction will be completed in FY20.

• <b>Estimated Revenues FY 2020</b>	<b>\$707,529</b>
• <b>Estimated Expenses FY 2020</b>	<b>\$411,584</b>
• <b>Estimated Net of Revenues/Appropriations</b>	<b>\$295,945</b>
• <b>Estimated Fund Balance as of June 30, 2019</b>	<b>\$201,827</b>
• <b>Estimated increase in Fund Balance</b>	<b>\$295,945</b>
• <b>Estimated Year End Fund Balance June 30, 2020</b>	<b>\$497,772</b>

## 204 Municipal Street Fund

Revenues from the Street Initiative Proposal passed at the May 3, 2016 special election are tracked in this fund. Bond proceeds for local street improvements are also accounted for in this fund along with the principal, interest, and agency fees due on the bond proceeds. The 4.22 mil levy will appear on the summer tax bill in calendar years 2016-2035. Transfers are made from this fund to the local street fund to cover costs for local street projects.

• <b>Estimated Revenues FY 2020</b>	<b>\$631,220</b>
• <b>Estimated Expenses FY 2020</b>	<b>\$605,475</b>
• <b>Estimated Net of Revenues/Appropriations</b>	<b>\$25,745</b>
• <b>Estimated Fund Balance as of June 30, 2019</b>	<b>\$25,688</b>
• <b>Estimated increase in Fund Balance</b>	<b>\$25,745</b>
• <b>Estimated Year End Fund Balance June 30, 2020</b>	<b>\$51,433</b>

## 226 Garbage Fund

The majority of the revenue for the Garbage Fund is from the annual tax levy for garbage. This fund provides the revenues for sanitation collection which includes garbage pickup, recycling (Contracted Service) and brush chipping. This fund also contributes to the garbage cleanup for other city properties such as the parks.

The Garbage Fund budget reflects revenues from the garbage levy of 2.627 mils. Expenditures include contract increases for wages and benefits as well as increases for waste collection pickup in the city by an outside vendor.

• <b>Estimated Revenues FY 2020</b>	<b>\$395,423</b>
• <b>Estimated Expenses FY 2020</b>	<b>\$391,193</b>
• <b>Estimated Net of Revenues/Appropriations</b>	<b>\$4,230</b>
• <b>Estimated Fund Balance as of June 30, 2019</b>	<b>\$331,587</b>
• <b>Estimated increase in Fund Balance</b>	<b>\$4,230</b>
• <b>Estimated Year End Fund Balance June 30, 2020</b>	<b>\$335,817</b>

### 248 Downtown Development Fund

Revenues and expenses are from the capture of tax dollars within the DDA district and grants from private entities for Family Movie Night. Expenses cover a variety of services including the façade program, developing the properties on Fortino Drive and the Holland Drive Streetscape Project.

• Estimated Revenues FY 2020	\$47,810
• Estimated Expenses FY 2020	\$6,935
• Estimated Net of Revenues/Appropriations	\$40,875
• Estimated Fund Balance as of June 30, 2019	\$18,857
• Estimated increase in Fund Balance	\$40,875
• Estimated Year End Fund Balance June 30, 2020	\$59,732

### 350 City Hall Debt Fund

Revenues come in from the General Fund, Garbage Fund, Water Fund, and Sewer Fund to meet the annual bond payment due for the construction of the city hall building at 8083 Civic Drive. Last payment due May 2021.

• Estimated Revenues FY 2020	\$88,743
• Estimated Expenses FY 2020	\$89,480
• Estimated Net of Revenues/Appropriations	\$737
• Estimated Fund Balance as of June 30, 2019	\$3,076
• Estimated decrease in Fund Balance	\$737
• Estimated Year End Fund Balance June 30, 2020	\$2,339

**402 Fire Equipment Replacement Fund**

Revenues are transferred in from the General Fund and accumulate for future fire equipment replacement.

## 590 Water Fund

The majority of revenues are collected from the readiness to serve fees and commodity charges. Readiness to serve charges are charged on every account. Commodity charges are based on water usage and vary per customer.

- There is an increase in water fees of approximately 6% for FY20.
- The Appropriations for most departments under the water fund have little or no change this year overall with slight changes between departments based on where upgrades and enhancements are being done.
- The water system department has budgeted \$43,350 for the purchase of new remote meters.
- The requested budget includes depreciation expense of \$195,000 without which there would be a reduction to fund balance of \$72,048.

• <b>Water Fund Revenues for FY 2020 are estimated at</b>	<b>\$2,227,795</b>
• <b>Water Fund Expenses for FY 2020 estimated at</b>	<b>\$2,494,843**</b>
• <b>Estimated Net of Revenues/Appropriations</b>	<b>(\$267,048) **</b>

**\*\* INCLUDES DEPRECIATION EXPENSE OF \$195,000**

• <b>Estimated Fund Balance as of June 30, 2019</b>	<b>\$5,906,411</b>
• <b>Estimated decrease in Fund Balance</b>	<b>(\$267,048)</b>
• <b>Estimated Year End Fund Balance at June 30, 2020</b>	<b>\$5,639,363</b>

## 591 Sewer Fund

The majority of revenues are collected from the readiness to serve fees that are charged on every account. There is also a commodity charged based on the water usage of each customer.

- There are small increases to metered services and sewer fees of approximately 1%.
- We continue with the project of flushing and videoing sewers as well as repairs and maintenance of the City's sewer system. This is the most significant expense for FY20 with \$197,000 expected to be spent on repairs and maintenance in this area.
- Depreciation expense of \$262,000 is expected. Without depreciation expense the sewer fund would have a net increase to fund balance of \$132,880.

• Sewer Fund Revenues for FY 2020 are estimated at	\$1,292,465
• Sewer Fund Expenses for FY 2020 estimated at	\$1,421,585**
• Estimated Net of Revenues/Appropriations	(\$129,120)**

\*\* INCLUDES DEPRECIATION EXPENSE OF \$262,000

• Estimated Fund Balance as of June 30, 2019	\$7,651,097
• Estimated decrease in Fund Balance	(\$129,120)
• Estimated Year End Fund Balance at June 30, 2020	\$7,521,977

### 661 Motor Pool Fund

Revenues are collected from several departments which include the General Fund, Garbage Fund, Major Street Fund, Local Street Fund, Water Fund, and Sewer Fund for any vehicles/equipment used for department activities. The Motor Pool Fund covers insurance for all vehicles, regular repairs and maintenance of vehicles and city equipment, and the purchase of vehicles and equipment for the Department of Public Services.

- Motor pool revenues increased 10.5% due to implementation of the current State of Michigan Schedule C Equipment Rates. These rates are used by this fund to charge for the use of equipment in the other city funds. This is a system many municipalities use to accumulate the funds needed for future equipment replacement.
- Appropriations for FY20 include funding for a new mini excavator, trailer, and blade.
- Total depreciation expense is budgeted at \$65,500.

• <b>Estimated Revenues FY 2020</b>	<b>\$154,115</b>
• <b>Estimated Expenses FY 2020</b>	<b>\$218,116</b>
• <b>Estimated Net of Revenues/Appropriations</b>	<b>\$64,000</b>
• <b>Estimated Fund Balance as of June 30, 2019</b>	<b>\$407,271</b>
• <b>Estimated decrease in Fund Balance</b>	<b>\$64,000</b>
• <b>Estimated Year End Fund Balance June 30, 2020</b>	<b>\$343,271</b>

### 865 Sidewalks Fund

Revenues and expenses cover the sidewalk repair program and also the cost of snow and ice removal from City of Swartz Creek Sidewalks per city ordinance.

- To avoid a negative ending fund balance for FY20, a transfer will be made from the General Fund to the Sidewalk Fund.
- **Estimated Revenues FY 2020** **\$2,200**
- **Estimated Expenses FY 2020** **\$2,200**
- **Estimated Net of Revenues/Appropriations** **\$0**
- **Estimated Fund Balance as of June 30, 2019** **\$389**
- **Estimated decrease in Fund Balance** **\$0**
- **Estimated Year End Fund Balance June 30, 2020** **\$389**

### 866 Weed Fund

Revenues and expenses are from the enforcement of the City of Swartz Creek Weed Ordinance.

- A transfer of a portion of accumulated fund balance will be transferred to General Fund for FY20.
- **Estimated Revenues FY 2020** **\$6,800**
- **Estimated Expenses FY 2020** **\$40,100**
- **Estimated Net of Revenues/Appropriations** **\$33,300**
- **Estimated Fund Balance as of June 30, 2019** **\$39,800**
- **Estimated decrease in Fund Balance** **\$33,300**
- **Estimated Year End Fund Balance June 30, 2020** **\$6,500**



## **Long Term Liabilities**

MERS unfunded liability as of December 31, 2017 for all defined benefit pensions, active and retired employees is \$86,621.

Unfunded liability for Retiree Health care costs as of June 30, 2018 is estimated at \$533,119.

The last payment for the City Hall Bond Payment (Swartz Creek Building Authority Bonds Series 2001) is due May 1, 2021. The balance as of June 30, 2019 is expected to be \$170,000.

The last payment for the Local Streets and Water Main Projects (General Obligation Limited Tax Bonds Series 2017) is due May 1, 2027. The balance as of June 30, 2019 is expected to be \$1,600,000.

# Fund and Department Fact Sheets

## LEGISLATIVE-EXECUTIVE 101 (000,101,172,201,266)

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020			
<ul style="list-style-type: none"> <li>* Support the council and legislative service</li> <li>* Provide for executive management of all city funds and services (city manager's office)</li> <li>* Provide for finance, budgeting, and accounting staff and services</li> <li>* Provision of all non-police legal services</li> </ul>	<ul style="list-style-type: none"> <li>* Secure Final USDA Program</li> <li>* Improve and review online services and electronic payment methods</li> <li>* Prepare for succession planning within the Department of Public Works</li> </ul>			
	CAPITAL OUTLAY			
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	
None	\$0	\$0	\$0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 0.94 full time employees (FTE).
- \* 0.72 of the FTE's are composed of salaried staff, including the city manager, clerk, and treasurer.
- \* 0.215 of the FTE's are composed of hourly staff in the city offices.

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Exp	174,210	201,143	210,940

**Draft: May 21, 2019**

## CLERK-IT-ELECTIONS 101 (215,228,262)

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020												
<ul style="list-style-type: none"> <li>* Provide for the creation, retention, and distribution of official documents, notices, and other public records</li> <li>* Conduct elections</li> <li>* Oversee information technology needs and services</li> </ul>	<ul style="list-style-type: none"> <li>* Conduct the August &amp; November general elections</li> <li>* Implement usage of new county election hardware</li> <li>* Continue to update records retention and management system</li> </ul>												
	CAPITAL OUTLAY												
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 16.6%; text-align: center;"><u>2019-2020</u></th> <th style="width: 16.6%; text-align: center;"><u>2020-2021</u></th> <th style="width: 6.8%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td style="text-align: left;">None</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">\$0</td> </tr> <tr> <td style="text-align: left;"><b>Total</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	None	\$0	\$0	\$0	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>										
None	\$0	\$0	\$0										
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>										

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 1.025 full time employees (FTE).
- \* 0.354 of the FTE's are composed of salaried staff, including the city clerk and others.
- \* 0.66 of the FTE's are composed of hourly staff in the city offices.
- \* 0.011 of the FTE's are composed of hourly staff at the DPW.

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Exp	52,171	85,771	103,607

**Draft: May 21, 2019**

# TREASURER 101 (253)

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020												
<ul style="list-style-type: none"> <li>* Prepare the annual tax roll and levy calculation</li> <li>* Distribute taxes and settle delinquent tax roll</li> <li>* Manage city investments and asset banking</li> <li>* Oversee accounts receivable for taxes, utility bills, building, and other miscellaneous receivables</li> </ul>	<ul style="list-style-type: none"> <li>* Implement the new state chart of accounts</li> </ul>												
	<b>CAPITAL OUTLAY</b>												
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 15%; text-align: center;"><u>2019-2020</u></th> <th style="width: 15%; text-align: center;"><u>2020-2021</u></th> <th style="width: 10%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">None</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">\$0</td> </tr> <tr> <td style="text-align: center;"><b>Total</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	None	\$0	\$0	\$0	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>										
None	\$0	\$0	\$0										
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>										

## STAFFING SUMMARY

\* Staffing for this function consists of the equivalent of 0.665 full time employees (FTE).  
 \* 0.28 of the FTE's are composed of salaried staff, including the city treasurer and others.  
 \* 0.385 of the FTE's are composed of hourly staff in the city offices.

## BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Exp	39,748	42,341	43,941

**Draft: May 21, 2019**

## ASSESSING 101 (247,257)

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020											
<ul style="list-style-type: none"> <li>* Assess all real and personal property in the city</li> <li>* Prepare the annual assessment roll</li> <li>* Equalize values with the Gensee County Equalization Department</li> <li>* Maintain digital and physical property record cards</li> <li>* Support the operations of the Board of Review</li> <li>* Fund Michigan Tax Tribunal Appeals and Refunds</li> </ul>	<ul style="list-style-type: none"> <li>* Payment for commercial appraisals is expected as a contracted service</li> <li>* Evaluate potential changes in state law that might impact local assessing</li> </ul>											
	CAPITAL OUTLAY											
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 16.6%; text-align: center;"><u>2019-2020</u></th> <th style="width: 16.6%; text-align: center;"><u>2020-2021</u></th> <th style="width: 6.2%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td>None</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">\$0</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	None	\$0	\$0	\$0	<b>Total</b>	<b>0</b>	<b>0</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>									
None	\$0	\$0	\$0									
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>									

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 0.09 full time employees (FTE).
- \* 0.03 of the FTE's are composed of salaried staff.
- \* 0.06 of the FTE's are composed of hourly staff in the city offices.
- \* Some wages are also set aside for Board of Review officials
- \* This function is carried out primarily by Heather MacDermaid, the city's contract assessor.
- \* Assessor hours are 9:00 am - 4:30 pm on Tuesdays
- \* The city manager is also a Michigan Certified Assessing Officer

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Exp	38,541	54,457	58,414

**Draft: May 21, 2019**

## POLICE 101 (301-334); Formally (301-304)

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020			
<ul style="list-style-type: none"> <li>* Patrol city and perform investigative services</li> <li>* Provide a dedicated traffic safety officer</li> <li>* Provide K-9 services</li> <li>* Provide school liaison services and additional protection for school events, per contract</li> <li>* Provide a dedicated code enforcement</li> <li>* Manage summer kids programs (Cops in the Park, Camp 911, &amp; Bicycle Rodeo)</li> </ul>	<ul style="list-style-type: none"> <li>* Implement and analyze the Police Protection Unit cost sharing methodology</li> <li>* Continue payments for existing post-retirement medical and pension benefits</li> </ul>			
	CAPITAL OUTLAY			
	None	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>
	\$0	\$0	\$0	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### STAFFING SUMMARY

- \* The Metro Police Authority (MPA) employees 1 Chief, 1 Operations Lt., 2 Patrol Sergeants, & 1 Operations Saergeant.
- \* The MPA staffs 16 full time and 8 part time patrol officers.
- \* The MPA staffs 2 full time investigators.
- \* 1 Property Room Manager, 1 Record Clerk/Dispatcher, 1 Administrative Assistant, 1 part time clerk/dispatcher, & 1 part time Police Service Officer
- \* All employees serve the MPA board, which serves Swartz Creek & Mundy (as well as contracts for schools).
- \* The MPA maintains two K-9s.

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018*</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Exp	1,627,825	1,027,676	1,023,088

\*Includes one-time MMERS pension pay-out.

**Draft: May 21, 2019**

## FIRE DEPARTMENT 101 (336)

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020												
<p>* Fund half of the fixed costs of the Swartz Creek Area Fire Department, shared with Clayton Twp</p> <p>* Fund the cost of alarms/runs within the City of Swartz Creek</p>	<p>* Consider capital purchase of new equipment with Clayton Township</p> <p>* Revise interlocal agreement, set to expire in 2019</p>												
	<b>CAPITAL OUTLAY</b>												
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 16.6%; text-align: center;"><u>2019-2020</u></th> <th style="width: 16.6%; text-align: center;"><u>2020-2021</u></th> <th style="width: 6.2%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">None</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">\$0</td> </tr> <tr> <td style="text-align: center;"><b>Total</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	None	\$0	\$0	\$0	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>										
None	\$0	\$0	\$0										
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>										

### STAFFING SUMMARY

- \* The fire board employees a part time chief and part time administrative assistant.
- \* The fire board retains the services of 22 paid, on-call firefighters
- \* All employees serve the fire authority board, which serves Swartz Creek & Clayton

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Exp	153,522	188,741	200,781

**Draft: May 21, 2019**



## BUILDING, PLANNING, ZONING 101 (410, 728)

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020		
<ul style="list-style-type: none"> <li>* Review and approve building permits, consult with the public regarding building codes, inspections, zoning, and plan reviews</li> <li>* Oversee ordinance enforcement for zoning and building issues</li> <li>* Consult on city owned properties in relation to construction and repair</li> <li>* Oversee rental inspection program</li> <li>* Prepare planning documents, site plan reviews, and packets for Planning Commission and Zoning Board of Appeals</li> </ul>	<ul style="list-style-type: none"> <li>* Complete the State of Michigan Redevelopment Ready Communities program</li> <li>* Finish Miller Streetscape and Holland Square</li> <li>* Market RRC properties and apply incentives</li> <li>* Initiate online building/zoning services with BS&amp;A software</li> </ul>		
	CAPITAL OUTLAY		
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>
Streetscape & Holland Square	\$103,700	\$0	\$0
<b>Total</b>	<b>103,700</b>	<b>0</b>	<b>0</b>

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 0.22 full time employees (FTE).
- \* 0.17 of the FTE's are composed of salaried staff, including the city manager.
- \* 0.05 of the FTE's are composed of hourly staff in the city offices.
- \* The city building official services are executed by contract with Mundy Township (Matt Hart).
- \* Trade inspections by the city are performed by two individuals on an as-needed basis.

### BUDGET SUMMARY

	ACTUAL <u>2017-2018</u>	AMENDED <u>2018-2019*</u>	REQUESTED <u>2019-2020</u>
Total Exp	99,148	582,868	220,784

\*Includes \$482,770 of streetscape from all sources (DDA, Exxon, & General Fund)

**Draft: May 21, 2019**

## FACILITIES & LIGHTING 101 (345,448,790,793,796,797)

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020								
<p>* Provide for operations, maintenance, and repair of city buildings and grounds (public safety building, library, city hall, DPW garage, cemetery, vacant lots, &amp; parking lots)</p> <p>* Fund street lighting contract with Consumers Energy</p>	<p>* Oversee CDBG investments in facilities and community services</p>								
	<b>CAPITAL OUTLAY</b>								
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 15%; text-align: center;"><u>2019-2020</u></th> <th style="width: 15%; text-align: center;"><u>2020-2021</u></th> <th style="width: 10%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td style="text-align: right;"><b>Total</b></td> <td style="text-align: center; border-top: 1px solid black;">0</td> <td style="text-align: center; border-top: 1px solid black;">0</td> <td style="text-align: center; border-top: 1px solid black;">0</td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<b>Total</b>	0	0	0
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>						
<b>Total</b>	0	0	0						

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 0.516 full time employees (FTE).
- \* 0.027 of the FTE's are composed of salaried staff, including the director of public works.
- \* 0.489 of the FTE's are composed of hourly staff, primarily from the DPW.
- \* Primary contractors for this service include Lawn Kings (mowing) & Ace (snow removal)

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Exp	299,473	263,001	220,669

**Draft: May 21, 2019**

**PARKS & PROMOTIONS 101 (780,781,782,783,784,786,787,794)**

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020			
* Provide for operations, maintenance, and repair of city parks (Winshall, Elms, Bicentennial, Veterans Memorial, Pajtas Amphitheater)  * Provide support for community events and activities related to parks and festivals (parade support & holiday decorating)	* Complete trail phase one with grant support  * Begin forestry in Abrams Park  * Clear wooded area in Elms Park, add aggregate path, and restore ball field backstop			
	CAPITAL OUTLAY			
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>
Trail		\$150,000	\$50,000	\$0
Abrams Park		\$10,000	\$10,000	\$10,000
Elms Park Clearing & Ball Field Fence		<u>\$24,000</u>		
<b>Total</b>		<b>184,000</b>	<b>60,000</b>	<b>10,000</b>

**STAFFING SUMMARY**

- \* Staffing for this function consists of the equivalent of 1.077 full time employees (FTE).
- \* 0.092 of the FTE's are composed of salaried staff, including the director of public works.
- \* 0.985 of the FTE's are composed of hourly staff, primarily from the DPW.
- \* Primary contractors for this service include Lawn Kings (mowing)

**BUDGET SUMMARY**

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Exp	203,846	147,752	318,755

**Draft: May 21, 2019**



## LOCAL STREET FUND 203

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020																				
<ul style="list-style-type: none"> <li>* Maintain local streets (non-major streets; e.g. Winchester Village, Parkridge, Ottoburn, Heritage)</li> <li>* Clear local streets of ice and snow</li> <li>* Maintain right-of-ways, including storm drains</li> <li>* Provide traffic control services</li> <li>* Contribute to street sweeping activities</li> </ul>	<ul style="list-style-type: none"> <li>* Complete reconstruction of Chelmsford</li> <li>* Begin Helmsley Reconstruction (not in budget yet)</li> </ul>																				
	<b>CAPITAL OUTLAY</b>																				
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="text-align: center;"><u>2019-2020</u></th> <th style="text-align: center;"><u>2020-2021</u></th> <th style="text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td>Helmsley Drive</td> <td style="text-align: right;">\$85,792</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Chelmsford/Winston/Oakview Drive</td> <td style="text-align: right;">\$350,000</td> <td style="text-align: right;">\$350,000</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Oakview Drive</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$150,000</td> <td style="text-align: right;">\$150,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>\$435,792</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>500,000</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>150,000</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	Helmsley Drive	\$85,792	\$0	\$0	Chelmsford/Winston/Oakview Drive	\$350,000	\$350,000	\$0	Oakview Drive	\$0	\$150,000	\$150,000	<b>Total</b>	<b>\$435,792</b>	<b>500,000</b>	<b>150,000</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>																		
Helmsley Drive	\$85,792	\$0	\$0																		
Chelmsford/Winston/Oakview Drive	\$350,000	\$350,000	\$0																		
Oakview Drive	\$0	\$150,000	\$150,000																		
<b>Total</b>	<b>\$435,792</b>	<b>500,000</b>	<b>150,000</b>																		

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 1.155 full time employees (FTE).
- \* 0.185 of the FTE's are composed of salaried staff, including the director of public works.
- \* 0.97 of the FTE's are composed of hourly staff, primarily from the DPW.

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018*</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Rev	2,331,962	747,950	707,529
Total Exp	2,581,521	592,471	411,534
Net Rev/Exp	(249,559)	155,479	295,995

\*Included bond proceeds

**Draft: May 21, 2019**

## MUNICIPAL STREET FUND 204

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020								
* Provide funds for planned projects within the 20 year street plan  * Provide funds for street bond	* Follow recommendations of the Street Project Selection Committee to establish and fund projects in the 20 year plan								
	<b>CAPITAL OUTLAY</b>								
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 15%; text-align: center;"><u>2019-2020</u></th> <th style="width: 15%; text-align: center;"><u>2020-2021</u></th> <th style="width: 10%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td style="text-align: right;"><b>Total</b></td> <td style="text-align: center; border-top: 1px solid black;">\$0</td> <td style="text-align: center; border-top: 1px solid black;">0</td> <td style="text-align: center; border-top: 1px solid black;">0</td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<b>Total</b>	\$0	0	0
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>						
<b>Total</b>	\$0	0	0						

### STAFFING SUMMARY

\* This department is not staffed.

### BUDGET SUMMARY

	ACTUAL <u>2017-2018*</u>	AMENDED <u>2018-2019</u>	REQUESTED <u>2019-2020</u>
Total Rev	615,578	628,290	631,220
Total Exp	2,115,474	626,444	605,475
Net Rev/Exp	(1,499,896)	1,846	25,745

\*Includes initial bond proceeds

**Draft: May 21, 2019**

## GARBAGE FUND 226

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020												
<ul style="list-style-type: none"> <li>* Fund the garbage, recycling, and yard waste collection contract with Republic Waste Services</li> <li>* Support garbage collection activiteis in downtown and parks</li> <li>* Supports costs related to street sweeping</li> <li>* Fund staff and contracted brush chipping</li> </ul>	<p>*There are no changes to past operations</p>												
	<b>CAPITAL OUTLAY</b>												
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 16.6%; text-align: center;"><u>2019-2020</u></th> <th style="width: 16.6%; text-align: center;"><u>2020-2021</u></th> <th style="width: 16.6%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">None</td> <td></td> <td></td> <td></td> </tr> <tr> <td style="text-align: center;"><b>Total</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>\$0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	None				<b>Total</b>	<b>\$0</b>	<b>0</b>	<b>0</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>										
None													
<b>Total</b>	<b>\$0</b>	<b>0</b>	<b>0</b>										

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 0.862 full time employees (FTE).
- \* 0.176 of the FTE's are composed of salaried staff, including the director of public works.
- \* 0.686 of the FTE's are composed of hourly staff, primarily from the DPW.
- \* This function is executed in large part by Republic Waste Services

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Rev	382,785	393,465	395,423
Total Exp	369,333	394,564	391,193
Net Rev/Exp	13,452	(1,099)	4,230

**Draft: May 21, 2019**

## DOWNTOWN DEVELOPMENT AUTHORITY FUND 248

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020																
<ul style="list-style-type: none"> <li>* Allocate special revenues (TIF) to projects that improve the economic vitality and function of downtown</li> <li>* Fund the façade improvement program</li> <li>* Fund and program Family Movie Night (donation supported)</li> <li>* Plan for future investments</li> </ul>	<ul style="list-style-type: none"> <li>* Construct Streetscape and Holland Square</li> </ul>																
<b>CAPITAL OUTLAY</b>																	
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 15%; text-align: center;"><u>2019-2020</u></th> <th style="width: 15%; text-align: center;"><u>2020-2021</u></th> <th style="width: 10%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td>Facades</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$10,000</td> <td style="text-align: right;">\$10,000</td> </tr> <tr> <td>Streetscape Debt</td> <td style="text-align: right;">\$40,000</td> <td style="text-align: right;">\$40,000</td> <td style="text-align: right;">\$40,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>\$40,000</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>50,000</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>50,000</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	Facades	\$0	\$10,000	\$10,000	Streetscape Debt	\$40,000	\$40,000	\$40,000	<b>Total</b>	<b>\$40,000</b>	<b>50,000</b>	<b>50,000</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>														
Facades	\$0	\$10,000	\$10,000														
Streetscape Debt	\$40,000	\$40,000	\$40,000														
<b>Total</b>	<b>\$40,000</b>	<b>50,000</b>	<b>50,000</b>														

### STAFFING SUMMARY

\* This department is not staffed.

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020*</u>
Total Rev	59,702	55,604	47,810
Total Exp	43,791	149,241	46,935
Net Rev/Exp	15,911	(93,637)	875

\* Includes estimated (not-yet included) \$40,000 in debt service

**Draft: May 21, 2019**



## DRUG ENFORCEMENT FUND 265

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020		
* Fund the Flint Area Narcotics Group dues	* Continue with FANG participation		
	CAPITAL OUTLAY		
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>
None			
<b>Total</b>	\$0	0	0

### STAFFING SUMMARY

\* This department is not staffed.

### BUDGET SUMMARY

	ACTUAL <u>2017-2018</u>	ADOPTED	AMENDED <u>2018-2019</u>	REQUESTED <u>2019-2020</u>
Total Rev	7,326		7,851	7,851
Total Exp	7,851		9,251	7,851
Net Rev/Exp	(525)		(1,400)	0

**Draft: June 7, 2016**

## CITY HALL DEBT FUND 350

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020		
* Consolidate all fund contributions to city hall debt service  * Payment of \$89,480 bond, last payment in 2021	* Make annual payment		
	CAPITAL OUTLAY		
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>
None			
<b>Total</b>	<b>\$0</b>	<b>0</b>	<b>0</b>

### STAFFING SUMMARY

\* This department is not staffed.

### BUDGET SUMMARY

	ACTUAL <u>2017-2018</u>	AMENDED <u>2018-2019</u>	REQUESTED <u>2019-2020</u>
Total Rev	93,671	88,745	88,743
Total Exp	93,605	89,480	89,480
Net Rev/Exp	66	(735)	(737)

**Draft: May 21, 2019**

## FIRE EQUIPMENT REPLACEMENT FUND 402

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020												
* Provide annual fund contributions to offset large equipment purchases	* Add to savings for future equipment purchases												
	<b>CAPITAL OUTLAY</b>												
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 16.6%; text-align: center;"><u>2019-2020</u></th> <th style="width: 16.6%; text-align: center;"><u>2020-2021</u></th> <th style="width: 6.8%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td style="vertical-align: top;">None</td> <td></td> <td></td> <td></td> </tr> <tr> <td style="text-align: right;"><b>Total</b></td> <td style="text-align: right; border-top: 1px solid black;">\$0</td> <td style="text-align: right; border-top: 1px solid black;">0</td> <td style="text-align: right; border-top: 1px solid black;">0</td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	None				<b>Total</b>	\$0	0	0
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>										
None													
<b>Total</b>	\$0	0	0										

### STAFFING SUMMARY

\* This department is not staffed.

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019*</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Rev	30,893	140,000	75,010
Total Exp	0	250,000	0
Net Rev/Exp	30,893	(110,000)	75,010

\* Includes purchase of new equipment in 2019.

**Draft: May 21, 2019**

## WATER FUND 590

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020		
<ul style="list-style-type: none"> <li>* Read and bill water customers</li> <li>* Repair water main breaks and other leaks</li> <li>* Flush, exercise, inspect, and paint hydrants</li> <li>* Exercise valves</li> <li>* Provide water "turn on, turn off" service</li> <li>* Distribute water provided by the Great Lakes Water Authority (Lake Huron) via Genesee County Drain Commission</li> </ul>	<ul style="list-style-type: none"> <li>* Coordinate with street reconstruction and investment with the intent of providing replacement water main</li> <li>* Review rates (KWA and water loss impacts)</li> <li>* Continue USDA RD Grant/Loan Process</li> <li>* Integrate investments into street plan</li> </ul>		
	CAPITAL OUTLAY		
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>
Oakview Drive	\$0	\$200,000	\$250,000
USDA RD	\$149,195	Pending	Pending
	\$0	\$0	\$0
<b>Total</b>	<b>\$149,195</b>	<b>200,000</b>	<b>250,000</b>

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 2.454 full time employees (FTE).
- \* 0.873 of the FTE's are composed of salaried staff, including the director of public works, treasurer, and finance.
- \* 1.581 of the FTE's are composed of hourly staff, from the DPW and office utility billing staff.

### BUDGET SUMMARY

	ACTUAL <u>2017-2018</u>	AMENDED <u>2018-2019</u>	REQUESTED <u>2019-2020</u>
Total Rev	2,215,075	2,164,570	2,225,695
Total Exp	2,285,446	2,641,755	2,494,843
Net Rev/Exp	(70,371)	(477,185)	(269,148)
Operating*	150,670	(275,685)	(62,148)

**Draft: May 21, 2019**

**\*Excluding depreciation & OPEB**

## SEWER FUND 591

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020																				
<ul style="list-style-type: none"> <li>* Read and bill water customers</li> <li>* Inspect sewer man holes for backups</li> <li>* Televising and "jet" mains</li> <li>* Line existing sewer lines</li> <li>* Operate the city's lift station</li> <li>* Collect sanitary sewer for treatment by the Genesee County Drain Commission</li> </ul>	<ul style="list-style-type: none"> <li>* Continue lining program</li> <li>* Review rates for proposed reduction</li> </ul>																				
<b>CAPITAL OUTLAY</b>																					
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 15%; text-align: center;"><u>2019-2020</u></th> <th style="width: 15%; text-align: center;"><u>2020-2021</u></th> <th style="width: 10%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td>Lining</td> <td style="text-align: right;">\$220,000</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Future Lining</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$220,000</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td>Future Lining</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$220,000</td> </tr> <tr> <td><b>Total</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>\$220,000</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>220,000</b></td> <td style="text-align: right; border-top: 1px solid black;"><b>220,000</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	Lining	\$220,000	\$0	\$0	Future Lining	\$0	\$220,000	\$0	Future Lining	\$0	\$0	\$220,000	<b>Total</b>	<b>\$220,000</b>	<b>220,000</b>	<b>220,000</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>																		
Lining	\$220,000	\$0	\$0																		
Future Lining	\$0	\$220,000	\$0																		
Future Lining	\$0	\$0	\$220,000																		
<b>Total</b>	<b>\$220,000</b>	<b>220,000</b>	<b>220,000</b>																		

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 1.9 full time employees (FTE).
- \* 0.849 of the FTE's are composed of salaried staff, including the director of public works, treasurer, and finance.
- \* 1.051 of the FTE's are composed of hourly staff, from the DPW and office utility billing staff.

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020</u>
Total Rev	1,305,134	1,287,485	1,289,965
Total Exp	1,195,467	1,432,538	1,421,585
Net Rev/Exp	109,667	(145,053)	(131,620)
Operating*	370,447	120,450	135,380

**Draft: May 21, 2019**

**\*Excluding depreciation & OPEB**

## MOTOR POOL FUND 661

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020		
* Provide, fuel, service, and repairs on all city vehicles  * Support garage facilities and equipment related to the operation of the fleet	* Consider sale and replacement of backhoe		
	CAPITAL OUTLAY		
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>
DPW Truck	\$50,000	\$0	\$0
DPW Truck	\$0	\$30,000	\$0
<b>Total</b>	<b>\$50,000</b>	<b>30,000</b>	<b>0</b>

### STAFFING SUMMARY

- \* Staffing for this function consists of the equivalent of 0.454 full time employees (FTE).
- \* 0.091 of the FTE's are composed of salaried staff, including the director of public works.
- \* 0.363 of the FTE's are composed of hourly staff, primarily from the DPW.

### BUDGET SUMMARY

	ACTUAL <u>2017-2018</u>	AMENDED <u>2018-2019</u>	REQUESTED <u>2019-2020</u>
Total Rev	167,433	158,200	154,115
Total Exp	133,976	232,129	218,116
Net Rev/Exp	33,457	(73,929)	(64,001)
Operating*	58,694	(48,929)	(26,151)

**Draft: May 21, 2019**

**\*Excluding depreciation & OPEB**

## SIDEWALK FUND 865

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020		
<p>* Pass sidewalk repair expenses through for upkeep on sidewalk in public right of ways</p> <p>* Pass snow removal expenses through for work performed on sidewalk in the public right of way</p>	<p>* Begin another cycle of sidewalk inspections and repair</p> <p>* Continue winter sidewalk snow clearing enforcement</p>		
	CAPITAL OUTLAY		
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>
None			
<b>Total</b>	<b>\$0</b>	<b>0</b>	<b>0</b>

### STAFFING SUMMARY

\* This department is not staffed.

### BUDGET SUMMARY

	ACTUAL <u>2017-2018</u>	AMENDED <u>2018-2019</u>	REQUESTED <u>2019-2020</u>
Total Rev	1,395	1,400	2,200
Total Exp	1,755	1,950	2,200
Net Rev/Exp	(360)	(550)	0

**Draft: May 21, 2019**

## WEED FUND 866

SERVICE DESCRIPTION	OPERATIONAL PLAN 2019-2020												
* Pass mowing expenses through for properties mowed in violation to ordinance	* Continue seasonal weed cutting enforcement												
	<b>CAPITAL OUTLAY</b>												
	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;"></th> <th style="width: 16.6%; text-align: center;"><u>2019-2020</u></th> <th style="width: 16.6%; text-align: center;"><u>2020-2021</u></th> <th style="width: 6.8%; text-align: center;"><u>2021-2022</u></th> </tr> </thead> <tbody> <tr> <td style="vertical-align: top;">None</td> <td></td> <td></td> <td></td> </tr> <tr> <td style="text-align: right;"><b>Total</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>\$0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> <td style="text-align: center; border-top: 1px solid black;"><b>0</b></td> </tr> </tbody> </table>		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	None				<b>Total</b>	<b>\$0</b>	<b>0</b>	<b>0</b>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>										
None													
<b>Total</b>	<b>\$0</b>	<b>0</b>	<b>0</b>										

### STAFFING SUMMARY

\* This department is not staffed.

### BUDGET SUMMARY

	<u>ACTUAL</u> <u>2017-2018</u>	<u>AMENDED</u> <u>2018-2019</u>	<u>REQUESTED</u> <u>2019-2020*</u>
Total Rev	7,050	7,000	6,800
Total Exp	1,285	1,125	40,100
Net Rev/Exp	5,765	5,875	(33,300)

\* Includes 38,000 transfer to the general fund.

**Draft: May 21, 2019**



# **Fiscal Year 2020 Budget**

RECOMMENDED BUDGET CITY OF SWARTZ CREEK  
Fiscal Year Ending June 30, 2020

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
ESTIMATED REVENUES							
Dept 000.000 - General							
101-000.000-402.000	Current Tax Revenue	688,438.77	716,000.00	708,000.00	710,949.00	710,949.00	1
101-000.000-402.301	Current Tax Revenue P SFTY	661,603.44	678,000.00	675,600.00	680,600.00	680,600.00	1
101-000.000-412.000	Delinquent Tax Revenue	291.03	500.00	400.00	275.00	275.00	
101-000.000-433.000	St-Charge in Lieu	1,717.16	1,800.00	1,785.00	1,785.00	1,785.00	
101-000.000-434.000	St-Mobile Tax in Lieu	896.50	950.00	924.00	975.00	975.00	
101-000.000-441.000	LCSA Share Taxes PA 80 2014/2016 Fwd	110,516.07	19,824.48	8,198.98	7,800.00	7,800.00	
101-000.000-445.000	Late Payment Interest Revenue	13,766.90	11,000.00	11,000.00	11,000.00	11,000.00	
101-000.000-445.100	MR Penalty & Interest	488.59	700.00	500.00	500.00	500.00	
101-000.000-448.000	Collection Fees	8,800.00	8,800.00	8,800.00	8,800.00	8,800.00	
101-000.000-449.000	NSF Fee	475.00	525.00	725.00	675.00	675.00	
101-000.000-451.000	Franchise Fees	146,706.77	114,000.00	118,000.00	116,000.00	116,000.00	
101-000.000-451.100	Wireless Leases	63,032.80	45,000.00	56,500.00	46,500.00	46,500.00	20
101-000.000-574.100	Constitutional Sales Tax	475,804.00	500,000.00	500,000.00	515,000.00	515,000.00	
101-000.000-574.300	CVTRS Revenue Share	51,976.00	49,801.00	50,350.00	50,512.00	50,512.00	
101-000.000-608.000	Admin Fee	65,491.86	70,000.00	68,300.00	68,500.00	68,500.00	
101-000.000-663.000	Income From Land Held For Resale	41,293.38	33,196.69	33,196.69			
101-000.000-664.000	Interest Income	8,102.88	3,500.00	5,780.00	3,200.00	3,200.00	
101-000.000-667.001	Rental Income - Lease of City Property		7,200.00	7,310.00	1,600.00	1,600.00	
101-000.000-675.000	Misc.	210.00	250.00	150.00	120.00	120.00	
101-000.000-677.000	Reimbursements	17,310.73					
101-000.000-677.200	Reimbursements from DDA	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	
101-000.000-677.350	Reimbursement - Debt Service	56,193.00	53,238.00	53,238.00	53,238.00	53,238.00	
101-000.000-694.000	Cash Over & Short	3.09	4.00	1.08	1.00	1.00	
Totals for dept 000.000 - General		2,415,617.97	2,316,789.17	2,311,258.75	2,280,530.00	2,280,530.00	

Dept 215.000 - Administration and Clerk

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-215.000-627.000	Charges for Services	54.00	75.00	46.10	42.00	42.00	
Totals for dept 215.000 - Administration and Clerk		54.00	75.00	46.10	42.00	42.00	
Dept 253.000 - Treasurer							
101-253.000-448.000	Collection Fees		6,109.07	6,109.07			
101-253.000-627.100	Notary Services	1,400.00	1,000.00	120.00			
Totals for dept 253.000 - Treasurer		1,400.00	7,109.07	6,229.07			
Dept 301.000 - Police Dept							
101-301.000-543.000	State Liquor Returns	3,854.40	4,060.10	4,060.10	3,800.00	3,800.00	
101-301.000-627.000	Charges for Services	15.00					
101-301.000-656.000	Parking Fees	1,940.00	1,250.00	980.00			
101-301.000-668.000	Police Cost Recovery		450.00				
101-301.000-677.000	Reimbursements	41,666.67					
Totals for dept 301.000 - Police Dept		47,476.07	5,760.10	5,040.10	3,800.00	3,800.00	
Dept 345.000 - PUBLIC SAFETY BUILDING							
101-345.000-627.000	Charges for Services	18,361.78	14,000.00	25,000.00	25,000.00	25,000.00	
101-345.000-677.000	Reimbursements	3,804.39	4,200.00	4,000.00	3,100.00	3,100.00	
Totals for dept 345.000 - PUBLIC SAFETY BUILDING		22,166.17	18,200.00	29,000.00	28,100.00	28,100.00	
Dept 410.000 - Building & Zoning & Planning							
101-410.000-477.000	Building Permits	41,120.00	23,900.00	30,000.00	30,000.00	30,000.00	
101-410.000-477.005	Plumbing Inspection Revenue	6,395.00	6,550.00	7,751.00	6,500.00	6,500.00	
101-410.000-477.006	Mechanical Inspection Revenue	12,665.00	10,000.00	14,221.50	10,000.00	10,000.00	
101-410.000-477.007	Electrical Inspection Revenue	10,868.00	9,150.00	12,889.00	9,500.00	9,500.00	
101-410.000-478.000	Other Permits	6,442.78	3,500.00	5,165.00	3,500.00	3,500.00	
101-410.000-479.000	Rental Inspection Revenue	1,435.00	4,400.00	6,200.00	5,000.00	5,000.00	
101-410.000-608.100	Site Plan Review Fees	1,952.80	800.00	340.00	350.00	350.00	
101-410.000-627.000	Charges for Services	1,619.00	905.00	1,155.00	980.00	980.00	
Totals for dept 410.000 - Building & Zoning & Planning		82,497.58	59,205.00	77,721.50	65,830.00	65,830.00	
Dept 410.025 - 2017 CDBG 5157 Morrish Demo							
101-410.025-529.000-410.025	CDBG Revenue	12,000.00					

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Totals for dept 410.025 - 2017 CDBG 5157 Morrish Demo		12,000.00					
Dept 448.000 - Lighting							
101-448.000-589.000	Condo Lighting	6,574.56	6,574.00	6,574.00	6,574.00	6,574.00	
101-448.000-589.100	Clayton-Bristol Rd St Lighting	1,270.17	1,270.00	2,150.00	2,150.00	2,150.00	
101-448.000-589.200	Carriage Commons Lighting Reim	1,146.96	1,146.00	1,146.00	1,146.00	1,146.00	
Totals for dept 448.000 - Lighting		8,991.69	8,990.00	9,870.00	9,870.00	9,870.00	
Dept 448.001 - Decorative Street Lighting							
101-448.001-529.000-448.001	CDBG Revenue				8,165.39	8,165.39	5
Totals for dept 448.001 - Decorative Street Lighting					8,165.39	8,165.39	
Dept 728.005 - Holland Square Streetscape							
101-728.005-674.248	Contribution from DDA		90,000.00	90,000.00			
Totals for dept 728.005 - Holland Square Streetscape			90,000.00	90,000.00			
Dept 782.000 - Facilities - Abrams Park							
101-782.000-651.000	Use and Admission Fee	300.00	195.00	100.00	100.00	100.00	
Totals for dept 782.000 - Facilities - Abrams Park		300.00	195.00	100.00	100.00	100.00	
Dept 783.000 - Facilities - Elms Rd Park							
101-783.000-651.000	Use and Admission Fee	9,550.00	7,600.00	6,680.00	6,700.00	6,700.00	
101-783.000-674.783	Contributions & Donations Elms Road Park			1,315.32			
Totals for dept 783.000 - Facilities - Elms Rd Park		9,550.00	7,600.00	7,995.32	6,700.00	6,700.00	
Dept 783.016 - Elms Park Brm-Trail Reno RP15-0003							
101-783.016-677.000-783.016	Reimbursements	45,000.00					
Totals for dept 783.016 - Elms Park Brm-Trail Reno RP15-0003		45,000.00					
Dept 786.000 - Non-Motorized Trailway							
101-786.000-674.000-786.000	Contributions & Donations		15,000.00	15,000.00			
Totals for dept 786.000 - Non-Motorized Trailway			15,000.00	15,000.00			
Dept 790.000 - Facilities-Senior Center/Libr							

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-790.000-627.000	Charges for Services	7,738.12	8,200.00	7,980.00	7,980.00	7,980.00	
Totals for dept 790.000 - Facilities-Senior Center/Libr		7,738.12	8,200.00	7,980.00	7,980.00	7,980.00	
Dept 790.012 - CDBG Senior Center Operations							
101-790.012-529.100-790.017	Senior Ctr Operations	1,724.00					
101-790.012-529.100-790.018	Senior Ctr Operations		1,724.00	1,724.00			
101-790.012-529.100-790.019	Senior Ctr Operations				1,440.95	1,440.95	
Totals for dept 790.012 - CDBG Senior Center Operations		1,724.00	1,724.00	1,724.00	1,440.95	1,440.95	
Dept 797.000 - Facilities - City Parking Lots							
101-797.000-677.000	Reimbursements	115,000.00					
Totals for dept 797.000 - Facilities - City Parking Lots		115,000.00					
Dept 931.000 - Transfers IN							
101-931.000-699.866	Transfer In from Weeds Fund					38,000.00	25
Totals for dept 931.000 - Transfers IN						38,000.00	
TOTAL ESTIMATED REVENUES		2,769,515.60	2,538,847.34	2,561,964.84	2,412,558.34	2,450,558.34	
APPROPRIATIONS							
Dept 000.000 - General							
101-000.000-744.900	Bad Debt Expense		350.00				
101-000.000-983.100	ERC Lighting Conversion Program Expense			3,540.00	14,160.00	14,160.00	
Totals for dept 000.000 - General			350.00	3,540.00	14,160.00	14,160.00	
Dept 101.000 - Council							
101-101.000-702.000	Wages	9,288.37	7,873.00	9,806.00	10,396.00	10,396.00	
101-101.000-704.100	FICA - Employer's Share	575.63	487.88	608.00	711.00	711.00	
101-101.000-704.200	Medicare - Employer's Share	138.83	114.48	142.20	166.00	166.00	
101-101.000-705.000	Medical Insurance - ER	928.52	1,021.00	766.40	835.00	835.00	
101-101.000-705.100	Vision Benefits	7.02	7.00	5.70	6.00	6.00	
101-101.000-705.200	Dental Benefits	47.65	65.00	55.70	63.00	63.00	
101-101.000-706.000	Life Insurance - ER cost	20.29	21.00	21.13	22.00	22.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-101.000-707.000	Retirement Contributions-ER	229.51	295.60	276.55	308.00	308.00	
101-101.000-707.100	Health Care Savings Plan - ER	60.50	65.80	86.25	45.00	45.00	
101-101.000-708.000	Sick & Accident Premiums-ER	71.53	81.00	76.35	79.00	79.00	
101-101.000-726.000	Supplies	392.06	210.00	150.00	150.00	150.00	
101-101.000-801.000	Contractual Services		400.00				
101-101.000-910.200	General Liability Insurance	3,470.00	3,643.50	3,471.87	3,921.70	3,921.70	
101-101.000-910.500	Workers Comp Insurance	0.87	18.32	9.90	7.73	7.73	
101-101.000-960.000	Education and Training	1,494.98	2,400.00	2,754.91	3,500.00	3,500.00	
101-101.000-961.000	Miscellaneous	29.19	250.00				
Totals for dept 101.000 - Council		16,754.95	16,953.58	18,230.96	20,210.43	20,210.43	
Dept 172.000 - Executive							
101-172.000-702.000	Wages	38,684.01	38,930.00	38,210.00	40,090.00	40,090.00	
101-172.000-704.100	FICA - Employer's Share	2,498.13	2,413.88	2,370.00	2,585.00	2,585.00	
101-172.000-704.200	Medicare - Employer's Share	594.70	564.48	554.10	605.00	605.00	
101-172.000-705.000	Medical Insurance - ER	3,447.16	4,181.00	4,000.00	3,670.00	3,670.00	
101-172.000-705.100	Vision Benefits	46.13	48.00	55.00	64.00	64.00	
101-172.000-705.200	Dental Benefits	602.38	637.00	692.00	770.00	770.00	
101-172.000-706.000	Life Insurance - ER cost	160.17	166.00	166.35	169.09	169.09	
101-172.000-707.000	Retirement Contributions-ER	39,978.10	45,779.60	46,580.00	50,350.04	50,350.04	23
101-172.000-707.100	Health Care Savings Plan - ER	805.88	778.45	781.50	834.00	834.00	
101-172.000-708.000	Sick & Accident Premiums-ER	548.51	922.00	1,355.10	593.17	593.17	
101-172.000-726.000	Supplies	47.52	155.00	27.00	150.00	150.00	
101-172.000-745.000	Postage	7.90	20.00		20.00	20.00	
101-172.000-801.000	Contractual Services	6,379.93	1,617.72	1,732.44	2,000.00	2,000.00	
101-172.000-801.001	Union Negotiation Expenditures		500.00		500.00	500.00	
101-172.000-910.200	General Liability Insurance	4,198.00	4,407.90	3,911.45	4,418.23	4,418.23	
101-172.000-910.500	Workers Comp Insurance	26.50	1,139.63	192.02	322.92	322.92	
101-172.000-940.000	Vehicle and Travel Expense	1,608.19	1,700.00	1,610.00	1,700.00	1,700.00	
101-172.000-960.000	Education and Training	79.59	320.00	95.40	320.00	320.00	
101-172.000-961.000	Miscellaneous	731.35	15,400.00	15,400.00	400.00	400.00	
Totals for dept 172.000 - Executive		100,444.15	119,680.66	117,732.36	109,561.45	109,561.45	

Dept 201.000 - Finance,Budgeting,Accounting

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19	2018-19	2019-20	2019-20	Reference Note
			AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
101-201.000-702.000	Wages	19,833.95	20,203.00	19,800.00	21,124.00	21,124.00	
101-201.000-704.100	FICA - Employer's Share	1,242.76	1,252.88	1,234.00	1,310.00	1,310.00	
101-201.000-704.200	Medicare - Employer's Share	295.91	292.48	288.75	306.00	306.00	
101-201.000-705.000	Medical Insurance - ER	3,148.86	4,540.00	3,110.00	3,346.00	3,346.00	
101-201.000-705.100	Vision Benefits	23.38	17.00	26.40	30.00	30.00	
101-201.000-705.200	Dental Benefits	230.23	176.00	266.00	297.00	297.00	
101-201.000-706.000	Life Insurance - ER cost	97.40	101.00	101.30	102.99	102.99	
101-201.000-707.000	Retirement Contributions-ER	1,338.89	1,713.60	1,600.00	1,754.07	1,754.07	
101-201.000-707.100	Health Care Savings Plan - ER	78.57	83.80	82.50	47.00	47.00	
101-201.000-708.000	Sick & Accident Premiums-ER	349.48	454.00	368.00	380.32	380.32	
101-201.000-726.000	Supplies	1,779.04	1,800.00	1,800.00	1,800.00	1,800.00	
101-201.000-801.000	Contractual Services	13,534.89	15,600.00	16,241.21	16,136.00	16,136.00	
101-201.000-805.000	Bank Fees	336.80	400.00	290.00	290.00	290.00	
101-201.000-900.000	Printing and Publishing		100.00				
101-201.000-960.000	Education and Training	507.31	375.00	85.00	85.00	85.00	
101-201.000-961.000	Miscellaneous		150.00				
101-201.000-976.000	Equipment	616.00	1,400.00				
Totals for dept 201.000 - Finance,Budgeting,Accounting		43,413.47	48,658.76	45,293.16	47,008.38	47,008.38	
Dept 215.000 - Administration and Clerk							
101-215.000-702.000	Wages	15,430.57	18,174.00	18,123.00	18,421.00	18,421.00	
101-215.000-704.100	FICA - Employer's Share	962.29	1,127.05	1,123.75	1,142.00	1,142.00	
101-215.000-704.200	Medicare - Employer's Share	228.93	263.36	262.84	267.00	267.00	
101-215.000-705.000	Medical Insurance - ER	2,207.89	2,513.00	1,480.00	1,623.00	1,623.00	
101-215.000-705.100	Vision Benefits	26.67	27.00	15.10	16.00	16.00	
101-215.000-705.200	Dental Benefits	120.80	214.00	141.40	159.00	159.00	
101-215.000-706.000	Life Insurance - ER cost	89.43	93.00	93.08	94.54	94.54	
101-215.000-707.000	Retirement Contributions-ER	841.28	1,517.36	1,320.00	1,225.78	1,225.78	
101-215.000-707.100	Health Care Savings Plan - ER	234.30	263.08	256.40	253.00	253.00	
101-215.000-708.000	Sick & Accident Premiums-ER	260.43	286.00	273.50	282.63	282.63	
101-215.000-726.000	Supplies		300.00	260.00	250.00	250.00	
101-215.000-745.000	Postage	1,169.96	2,000.00	1,200.00	1,375.00	1,375.00	
101-215.000-801.000	Contractual Services	1,449.99	1,730.00	1,758.10	1,730.00	1,730.00	
101-215.000-850.000	Communications		150.00				

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-215.000-900.000	Printing and Publishing	703.14	1,200.00	1,000.00	1,000.00	1,000.00	
101-215.000-960.000	Education and Training	546.52	500.00	746.06	300.00	300.00	
101-215.000-961.000	Miscellaneous		100.00	15.00			
Totals for dept 215.000 - Administration and Clerk		24,272.20	30,457.85	28,068.23	28,138.95	28,138.95	
Dept 228.000 - Information Technology							
101-228.000-726.000	Supplies	40.83	300.00				
101-228.000-801.000	Contractual Services	10,168.66	12,000.00	15,950.87	14,000.00	14,000.00	
101-228.000-976.000	Equipment	960.00	4,000.00	1,872.00	2,600.00	2,600.00	
Totals for dept 228.000 - Information Technology		11,169.49	16,300.00	17,822.87	16,600.00	16,600.00	
Dept 247.000 - Board of Review							
101-247.000-702.000	Wages	1,237.50	5,345.00	1,950.00	2,100.00	2,100.00	
101-247.000-704.100	FICA - Employer's Share	76.72	331.00	120.90	130.20	130.20	
101-247.000-704.200	Medicare - Employer's Share	17.93	78.00	28.28	30.45	30.45	
101-247.000-726.000	Supplies		170.00				
101-247.000-900.000	Printing and Publishing	283.50	150.00	283.50	190.00	190.00	
Totals for dept 247.000 - Board of Review		1,615.65	6,074.00	2,382.68	2,450.65	2,450.65	
Dept 253.000 - Treasurer							
101-253.000-702.000	Wages	28,776.10	29,374.00	29,000.00	31,082.00	31,082.00	
101-253.000-704.100	FICA - Employer's Share	1,804.38	1,821.16	1,798.00	1,927.00	1,927.00	
101-253.000-704.200	Medicare - Employer's Share	429.56	425.61	470.50	451.00	451.00	
101-253.000-705.000	Medical Insurance - ER	4,803.68	5,353.00	4,655.10	4,978.00	4,978.00	
101-253.000-705.100	Vision Benefits	32.95	25.00	39.40	46.00	46.00	
101-253.000-705.200	Dental Benefits	343.97	270.00	397.70	445.00	445.00	
101-253.000-706.000	Life Insurance - ER cost	126.29	132.00	131.60	133.74	133.74	
101-253.000-707.000	Retirement Contributions-ER	1,821.20	2,248.20	2,125.00	2,336.63	2,336.63	
101-253.000-707.100	Health Care Savings Plan - ER	128.51	133.60	132.75	41.00	41.00	
101-253.000-708.000	Sick & Accident Premiums-ER	481.10	621.00	509.70	526.38	526.38	
101-253.000-726.000	Supplies		50.00				
101-253.000-745.000	Postage	528.90	925.00	925.00	925.00	925.00	
101-253.000-801.000	Contractual Services	400.00	475.00	400.00	400.00	400.00	
101-253.000-900.000	Printing and Publishing		32.00				



GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-253.000-910.300	Insurance and Bonds	40.10	70.00	64.22	65.00	65.00	
101-253.000-940.000	Vehicle and Travel Expense	4.17	35.00	87.00	440.00	440.00	
101-253.000-960.000	Education and Training	26.99	250.00	144.00	144.00	144.00	
101-253.000-961.000	Miscellaneous		100.00				
Totals for dept 253.000 - Treasurer		39,747.90	42,340.57	40,879.97	43,940.75	43,940.75	
Dept 257.000 - Assessor							
101-257.000-702.000	Wages	2,966.11	3,205.00	3,160.00	3,476.00	3,476.00	
101-257.000-704.100	FICA - Employer's Share	189.43	198.67	196.00	216.00	216.00	
101-257.000-704.200	Medicare - Employer's Share	45.05	46.26	45.90	50.00	50.00	
101-257.000-705.000	Medical Insurance - ER	461.58	511.00	370.00	404.00	404.00	
101-257.000-705.100	Vision Benefits	5.57	6.00	5.05	6.00	6.00	
101-257.000-705.200	Dental Benefits	42.12	54.00	49.10	55.00	55.00	
101-257.000-706.000	Life Insurance - ER cost	15.15	16.00	15.90	16.14	16.14	
101-257.000-707.000	Retirement Contributions-ER	192.05	230.04	226.00	246.78	246.78	
101-257.000-707.100	Health Care Savings Plan - ER	47.78	51.12	49.50	30.00	30.00	
101-257.000-708.000	Sick & Accident Premiums-ER	57.65	65.00	61.75	63.80	63.80	
101-257.000-726.000	Supplies		150.00		100.00	100.00	
101-257.000-745.000	Postage	1,025.66	1,350.00	1,040.00	1,400.00	1,400.00	
101-257.000-801.000	Contractual Services	30,643.23	32,000.00	30,700.00	33,000.00	33,000.00	
101-257.000-899.000	MTT Appeals and Payments		9,000.00	8,500.00	15,000.00	15,000.00	
101-257.000-900.000	Printing and Publishing	582.57	650.00	600.00	700.00	700.00	
101-257.000-960.000	Education and Training	651.42	850.00	1,027.88	1,200.00	1,200.00	
Totals for dept 257.000 - Assessor		36,925.37	48,383.09	46,047.08	55,963.72	55,963.72	
Dept 262.000 - Elections							
101-262.000-702.000	Wages	9,825.41	21,555.00	19,550.00	30,562.00	30,562.00	22
101-262.000-704.100	FICA - Employer's Share	594.17	1,336.64	1,215.00	1,894.23	1,894.23	
101-262.000-704.200	Medicare - Employer's Share	141.40	312.44	283.60	443.23	443.23	
101-262.000-705.000	Medical Insurance - ER	2,040.97	1,989.00	1,435.00	1,582.00	1,582.00	
101-262.000-705.100	Vision Benefits	20.36	19.00	14.00	16.00	16.00	
101-262.000-705.200	Dental Benefits	136.23	166.00	150.00	161.00	161.00	
101-262.000-706.000	Life Insurance - ER cost	59.76	58.00	58.50	60.06	60.06	
101-262.000-707.000	Retirement Contributions-ER	640.44	790.80	900.00	930.30	930.30	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-262.000-707.100	Health Care Savings Plan - ER	176.70	175.80	173.00	134.00	134.00	
101-262.000-708.000	Sick & Accident Premiums-ER	208.69	210.00	200.50	213.71	213.71	
101-262.000-726.000	Supplies	1,688.67	2,500.00	2,000.00	2,500.00	2,500.00	
101-262.000-745.000	Postage	603.56	3,300.00	2,500.00	13,000.00	13,000.00	
101-262.000-801.000	Contractual Services		3,000.00	2,500.00	1,500.00	1,500.00	
101-262.000-940.000	Vehicle and Travel Expense	267.81	200.00	100.00	400.00	400.00	
101-262.000-941.000	Equipment Rental		300.00	200.00	471.24	471.24	
101-262.000-960.000	Education and Training	325.19	2,100.00	800.00	3,000.00	3,000.00	
101-262.000-976.000	Equipment		1,000.00	500.00	2,000.00	2,000.00	
Totals for dept 262.000 - Elections		16,729.36	39,012.68	32,579.60	58,867.77	58,867.77	
Dept 266.000 - Legal Council							
101-266.000-801.000	Contractual Services	13,597.36	15,500.00	19,000.00	20,000.00	20,000.00	
Totals for dept 266.000 - Legal Council		13,597.36	15,500.00	19,000.00	20,000.00	20,000.00	
Dept 301.000 - Police Dept							
101-301.000-707.000	Retirement Contributions-ER	665,914.00					
101-301.000-801.000	Contractual Services	375.01	8,475.59	8,475.59	7,855.00	7,855.00	
Totals for dept 301.000 - Police Dept		666,289.01	8,475.59	8,475.59	7,855.00	7,855.00	
Dept 301.266 - Legal Council PSFY							
101-301.266-801.000	Contractual Services			1,800.00	4,100.00	4,100.00	
Totals for dept 301.266 - Legal Council PSFY				1,800.00	4,100.00	4,100.00	
Dept 301.851 - Retiree Employer Health Care PSFY							
101-301.851-705.000	Medical Insurance - ER	20,436.69	24,000.00	20,021.00	21,133.00	21,133.00	
Totals for dept 301.851 - Retiree Employer Health Care PSFY		20,436.69	24,000.00	20,021.00	21,133.00	21,133.00	
Dept 334.000 - Metro Police Authority							
101-334.000-998.334	Metro Police Authority Appropriation	941,099.50	995,200.00	970,927.00	990,000.00	990,000.00	21
Totals for dept 334.000 - Metro Police Authority		941,099.50	995,200.00	970,927.00	990,000.00	990,000.00	
Dept 336.000 - Fire Department							
101-336.000-801.000	Contractual Services	41,933.41	33,000.00	38,000.00	40,000.00	40,000.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19	2018-19	2019-20	2019-20	Reference Note
			AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
101-336.000-976.000	Equipment		2,419.45	2,419.45	2,500.00	2,500.00	
101-336.000-976.100	Siren Expense	2,123.70	2,200.00	2,110.00	2,100.00	2,100.00	
101-336.000-998.736	Fire Board Appropriation	109,464.54	151,122.00	133,071.35	156,181.24	156,181.24	
Totals for dept 336.000 - Fire Department		153,521.65	188,741.45	175,600.80	200,781.24	200,781.24	
Dept 345.000 - PUBLIC SAFETY BUILDING							
101-345.000-702.000	Wages	7,722.00	9,520.00	7,636.00	9,667.00	9,667.00	
101-345.000-704.100	FICA - Employer's Share	480.69	590.00	473.50	599.00	599.00	
101-345.000-704.200	Medicare - Employer's Share	113.96	138.00	110.75	140.00	140.00	
101-345.000-705.000	Medical Insurance - ER	431.57	606.00	725.00	864.00	864.00	
101-345.000-705.100	Vision Benefits	2.55	4.00	5.60	9.00	9.00	
101-345.000-705.200	Dental Benefits	28.18	45.00	57.80	95.00	95.00	
101-345.000-706.000	Life Insurance - ER cost	8.92	15.00	15.15	18.78	18.78	
101-345.000-707.000	Retirement Contributions-ER	167.07	161.00	230.10	177.07	177.07	
101-345.000-707.100	Health Care Savings Plan - ER	2.40	16.80	2.35	3.00	3.00	
101-345.000-708.000	Sick & Accident Premiums-ER	40.80	79.00	75.30	96.93	96.93	
101-345.000-726.000	Supplies	728.19	1,200.00	686.98	700.00	700.00	
101-345.000-801.000	Contractual Services		1,500.00				
101-345.000-910.100	Property Insurance	2,717.00	2,852.85	2,542.86	2,872.32	2,872.32	
101-345.000-910.500	Workers Comp Insurance	27.17	404.61	326.39	350.00	350.00	
101-345.000-920.000	Utilities	17,904.05	18,500.00	19,000.00	19,000.00	19,000.00	
101-345.000-930.000	Repairs and Maintenance	23,917.29	12,000.00	7,000.00	7,000.00	7,000.00	
101-345.000-941.000	Equipment Rental	4,279.14	4,000.00	3,752.61	4,021.15	4,021.15	
Totals for dept 345.000 - PUBLIC SAFETY BUILDING		58,570.98	51,632.26	42,640.39	45,613.25	45,613.25	
Dept 410.000 - Building & Zoning & Planning							
101-410.000-702.000	Wages	16,700.24	16,321.00	16,120.00	16,911.00	16,911.00	
101-410.000-704.100	FICA - Employer's Share	1,074.83	1,011.44	999.50	1,086.00	1,086.00	
101-410.000-704.200	Medicare - Employer's Share	256.70	236.74	233.80	254.00	254.00	
101-410.000-705.000	Medical Insurance - ER	1,789.57	1,953.00	1,604.00	1,725.00	1,725.00	
101-410.000-705.100	Vision Benefits	19.92	21.00	23.70	27.00	27.00	
101-410.000-705.200	Dental Benefits	251.30	267.00	290.20	322.00	322.00	
101-410.000-706.000	Life Insurance - ER cost	66.12	69.00	69.30	70.00	70.00	
101-410.000-707.000	Retirement Contributions-ER	1,151.51	1,141.80	1,390.00	1,520.00	1,520.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-410.000-707.100	Health Care Savings Plan - ER	324.37	315.64	315.90	320.00	320.00	
101-410.000-708.000	Sick & Accident Premiums-ER	234.13	379.00	246.00	254.00	254.00	
101-410.000-726.000	Supplies	198.14	100.00	24.00	20.00	20.00	
101-410.000-745.000	Postage	325.26	400.00	265.10	275.00	275.00	
101-410.000-801.000	Contractual Services	10,191.54	35,000.00	32,500.00	35,000.00	35,000.00	
101-410.000-801.005	Plumbing Inspection Expenditure	4,616.75	4,200.00	5,300.00	5,300.00	5,300.00	
101-410.000-801.006	Mechanical Inspection Expenditure	8,099.25	7,000.00	10,000.00	9,000.00	9,000.00	
101-410.000-801.007	Electrical Inspection Expenditure	8,305.95	6,100.00	8,800.00	8,800.00	8,800.00	
101-410.000-801.008	Building Permit Expenditure	24,240.10	15,000.00	21,000.00	21,000.00	21,000.00	
101-410.000-801.009	Zoning Permit Expenditure	687.30	425.00	262.75	250.00	250.00	
101-410.000-801.010	Rental Inspection Expense	4,490.94	3,500.00	6,250.00	6,200.00	6,200.00	
101-410.000-900.000	Printing and Publishing	1,332.13	2,132.55	2,301.75	2,100.00	2,100.00	
101-410.000-940.000	Vehicle and Travel Expense	602.99	650.00	747.01	650.00	650.00	
101-410.000-960.000	Education and Training	1,639.21	3,500.00	4,637.77	6,000.00	6,000.00	
Totals for dept 410.000 - Building & Zoning & Planning		86,598.25	99,723.17	113,380.78	117,084.00	117,084.00	
Dept 410.025 - 2017 CDBG 5157 Morrish Demo							
101-410.025-801.000-410.025	Contractual Services	12,550.00	375.00				
Totals for dept 410.025 - 2017 CDBG 5157 Morrish Demo		12,550.00	375.00				
Dept 448.000 - Lighting							
101-448.000-801.000	Contractual Services	80,323.00	40,000.00		8,165.39	8,165.39	5
101-448.000-920.000	Utilities	99,724.12	100,000.00	98,000.00	100,000.00	100,000.00	
Totals for dept 448.000 - Lighting		180,047.12	140,000.00	98,000.00	108,165.39	108,165.39	
Dept 463.000 - Routine Maint - Streets							
101-463.000-964.000	REFUNDS AND REBATES	41,293.38	15,850.18	15,850.18			
Totals for dept 463.000 - Routine Maint - Streets		41,293.38	15,850.18	15,850.18			
Dept 728.005 - Holland Square Streetscape							
101-728.005-801.400	Design Engineering		20,000.00	20,000.00			
101-728.005-801.450	Construction Engineering		462,770.00	375,000.00	103,700.00	103,700.00	18
Totals for dept 728.005 - Holland Square Streetscape			482,770.00	395,000.00	103,700.00	103,700.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Dept 780.000 - Parks & Recreation							
101-780.000-801.000	Contractual Services	4,913.05					
Totals for dept 780.000 - Parks & Recreation		4,913.05					
Dept 781.000 - Facilities - Pajtas Amphitheater							
101-781.000-702.000	Wages	537.87	976.00	600.00	757.00	757.00	
101-781.000-704.100	FICA - Employer's Share	35.16	61.00	37.20	47.00	47.00	
101-781.000-704.200	Medicare - Employer's Share	8.72	14.00	8.75	11.00	11.00	
101-781.000-705.000	Medical Insurance - ER	26.19	87.00	64.00	42.00	42.00	
101-781.000-705.100	Vision Benefits	0.34	1.68	1.05	2.00	2.00	
101-781.000-705.200	Dental Benefits	4.60	23.00	12.70	23.00	23.00	
101-781.000-706.000	Life Insurance - ER cost	0.44	3.00	1.55	1.91	1.91	
101-781.000-707.000	Retirement Contributions-ER	33.99	51.00	13.80	34.98	34.98	
101-781.000-707.100	Health Care Savings Plan - ER	1.86	11.40	4.35	1.00	1.00	
101-781.000-708.000	Sick & Accident Premiums-ER	2.64	20.00	9.50	12.17	12.17	
101-781.000-910.500	Workers Comp Insurance		29.58				
101-781.000-930.000	Repairs and Maintenance	665.00	730.00	660.00	800.00	800.00	
101-781.000-941.000	Equipment Rental	344.29	210.00	210.00	293.56	293.56	
Totals for dept 781.000 - Facilities - Pajtas Amphitheater		1,661.10	2,217.66	1,622.90	2,025.62	2,025.62	
Dept 782.000 - Facilities - Abrams Park							
101-782.000-702.000	Wages	6,981.07	11,523.00	9,800.00	13,052.00	13,052.00	
101-782.000-704.100	FICA - Employer's Share	445.79	714.72	607.60	809.00	809.00	
101-782.000-704.200	Medicare - Employer's Share	106.88	166.87	142.10	189.00	189.00	
101-782.000-705.000	Medical Insurance - ER	1,230.44	1,423.00	1,298.00	1,865.00	1,865.00	
101-782.000-705.100	Vision Benefits	11.92	14.00	120.10	24.00	24.00	
101-782.000-705.200	Dental Benefits	120.64	163.00	125.17	259.00	259.00	
101-782.000-706.000	Life Insurance - ER cost	25.91	30.00	26.65	38.46	38.46	
101-782.000-707.000	Retirement Contributions-ER	372.53	390.40	482.00	455.52	455.52	
101-782.000-707.100	Health Care Savings Plan - ER	63.64	99.00	55.75	20.00	20.00	
101-782.000-708.000	Sick & Accident Premiums-ER	134.71	186.00	140.25	218.49	218.49	
101-782.000-726.000	Supplies	2,727.65	1,200.00	1,220.33	1,200.00	1,200.00	
101-782.000-801.000	Contractual Services	390.00	520.00	910.00	1,000.00	1,000.00	
101-782.000-910.100	Property Insurance	113.00	118.65	106.55	120.36	120.36	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-782.000-910.500	Workers Comp Insurance	24.14	347.33		198.87	198.87	
101-782.000-920.000	Utilities	2,143.23	2,000.00	2,100.00	2,400.00	2,400.00	
101-782.000-930.000	Repairs and Maintenance	7,316.97	19,980.00	7,100.00	17,100.00	17,100.00	14
101-782.000-941.000	Equipment Rental	2,489.16	2,600.00	4,050.00	4,109.90	4,109.90	
101-782.000-961.000	Miscellaneous		225.00		200.00	200.00	
101-782.000-976.000	Equipment		308.13	308.13			
Totals for dept 782.000 - Facilities - Abrams Park		24,697.68	42,009.10	28,592.63	43,259.60	43,259.60	
Dept 783.000 - Facilities - Elms Rd Park							
101-783.000-702.000	Wages	15,305.10	19,395.00	15,945.00	16,517.00	16,517.00	
101-783.000-704.100	FICA - Employer's Share	962.05	1,202.72	988.60	1,024.00	1,024.00	
101-783.000-704.200	Medicare - Employer's Share	227.01	280.87	231.20	239.00	239.00	
101-783.000-705.000	Medical Insurance - ER	2,261.78	2,292.00	2,470.75	2,220.00	2,220.00	
101-783.000-705.100	Vision Benefits	16.10	22.00	24.80	25.00	25.00	
101-783.000-705.200	Dental Benefits	176.14	248.00	218.50	260.00	260.00	
101-783.000-706.000	Life Insurance - ER cost	34.74	48.00	48.13	47.19	47.19	
101-783.000-707.000	Retirement Contributions-ER	636.55	561.40	651.15	519.85	519.85	
101-783.000-707.100	Health Care Savings Plan - ER	61.89	147.00	63.68	19.00	19.00	
101-783.000-708.000	Sick & Accident Premiums-ER	189.14	301.00	264.75	250.18	250.18	
101-783.000-726.000	Supplies	1,042.96	2,000.00	1,500.00	1,500.00	1,500.00	
101-783.000-801.000	Contractual Services	2,463.81	3,000.00	2,000.00	2,000.00	2,000.00	
101-783.000-910.100	Property Insurance	395.00	414.75	370.23	418.20	418.20	
101-783.000-910.500	Workers Comp Insurance	24.14	585.84	550.00	206.36	206.36	
101-783.000-920.000	Utilities	2,391.15	2,500.00	2,500.00	2,500.00	2,500.00	
101-783.000-930.000	Repairs and Maintenance	28,147.58	19,500.00	22,000.00	44,000.00	44,000.00	13
101-783.000-941.000	Equipment Rental	8,640.10	8,500.00	7,000.00	5,661.67	5,661.67	
101-783.000-961.000	Miscellaneous		125.00				
101-783.000-976.000	Equipment	20,950.00	2,191.87	308.13			
Totals for dept 783.000 - Facilities - Elms Rd Park		83,925.24	63,315.45	57,134.92	77,407.45	77,407.45	
Dept 783.016 - Elms Park Brm-Trail Reno RP15-0003							
101-783.016-801.400-783.016	Design Engineering	115.00	140.00				
101-783.016-801.450-783.016	Construction Engineering	46,122.12	842.85				
Totals for dept 783.016 - Elms Park Brm-Trail Reno RP15-0003		46,237.12	982.85				

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Dept 784.000 - Facilities - Bicentennial Park							
101-784.000-702.000	Wages	153.65	460.00	629.40	385.00	385.00	
101-784.000-704.100	FICA - Employer's Share	9.52	29.00	39.05	24.00	24.00	
101-784.000-704.200	Medicare - Employer's Share	2.54	7.00	9.15	6.00	6.00	
101-784.000-705.000	Medical Insurance - ER		31.00	126.80	36.00	36.00	
101-784.000-705.100	Vision Benefits		0.32	1.45	1.00	1.00	
101-784.000-705.200	Dental Benefits		5.00	21.40	7.00	7.00	
101-784.000-706.000	Life Insurance - ER cost		1.00	2.24	0.72	0.72	
101-784.000-707.000	Retirement Contributions-ER	3.30	11.00	26.25	8.36	8.36	
101-784.000-707.100	Health Care Savings Plan - ER		3.00	5.62			
101-784.000-708.000	Sick & Accident Premiums-ER		5.00	14.73	4.88	4.88	
101-784.000-726.000	Supplies		100.00	100.00	300.00	300.00	
101-784.000-801.000	Contractual Services		200.00				
101-784.000-930.000	Repairs and Maintenance	321.39	500.00	1,200.00	1,000.00	1,000.00	
101-784.000-941.000	Equipment Rental	51.30	75.00	250.00	157.79	157.79	
101-784.000-961.000	Miscellaneous		100.00				
Totals for dept 784.000 - Facilities - Bicentennial Park		541.70	1,527.32	2,426.09	1,930.75	1,930.75	
Dept 786.000 - Non-Motorized Trailway							
101-786.000-801.000	Contractual Services	4,497.50					
101-786.000-801.400-786.000	Design Engineering				150,000.00	150,000.00	
Totals for dept 786.000 - Non-Motorized Trailway		4,497.50			150,000.00	150,000.00	
Dept 787.000 - Veterans Memorial Park							
101-787.000-726.000	Supplies	316.00	100.00	300.00	335.00	335.00	
101-787.000-910.100	Property Insurance	451.00	473.55	432.54	488.58	488.58	
101-787.000-920.000	Utilities	1,787.92	2,400.00	1,825.00	1,850.00	1,850.00	
101-787.000-930.000	Repairs and Maintenance	303.99	300.00	300.00	500.00	500.00	
Totals for dept 787.000 - Veterans Memorial Park		2,858.91	3,273.55	2,857.54	3,173.58	3,173.58	
Dept 790.000 - Facilities-Senior Center/Libr							
101-790.000-702.000	Wages	6,589.12	8,378.00	8,206.49	9,733.00	9,733.00	
101-790.000-704.100	FICA - Employer's Share	410.52	519.00	508.80	603.00	603.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19	2018-19	2019-20	2019-20	Reference Note
			AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
101-790.000-704.200	Medicare - Employer's Share	97.51	121.00	119.00	141.00	141.00	
101-790.000-705.000	Medical Insurance - ER	258.60	424.00	522.85	573.00	573.00	
101-790.000-705.100	Vision Benefits	2.12	3.00	4.10	7.00	7.00	
101-790.000-705.200	Dental Benefits	24.27	37.00	50.42	75.00	75.00	
101-790.000-706.000	Life Insurance - ER cost	5.74	11.00	12.31	14.69	14.69	
101-790.000-707.000	Retirement Contributions-ER	122.17	133.00	159.20	168.65	168.65	
101-790.000-707.100	Health Care Savings Plan - ER	4.98	13.20	6.46	2.00	2.00	
101-790.000-708.000	Sick & Accident Premiums-ER	28.68	58.00	51.65	69.61	69.61	
101-790.000-726.000	Supplies	711.29	600.00	575.00	600.00	600.00	
101-790.000-726.500	Supplies - Mats	896.09	850.00	980.00	980.00	980.00	
101-790.000-910.100	Property Insurance	2,059.00	2,161.95	1,928.82	2,178.72	2,178.72	
101-790.000-910.500	Workers Comp Insurance	27.17	156.07		325.58	325.58	
101-790.000-920.000	Utilities	12,108.94	13,000.00	12,400.00	12,400.00	12,400.00	
101-790.000-930.000	Repairs and Maintenance	4,912.00	5,000.00	3,500.00	3,500.00	3,500.00	
101-790.000-941.000	Equipment Rental	5,617.09	4,100.00	4,650.00	5,005.03	5,005.03	
101-790.000-961.000	Miscellaneous		100.00				
Totals for dept 790.000 - Facilities-Senior Center/Libr		33,875.29	35,665.22	33,675.10	36,376.28	36,376.28	
Dept 790.012 - CDBG Senior Center Operations							
101-790.012-801.000-790.017	Contractual Services	1,724.00					
101-790.012-801.000-790.018	Contractual Services		1,724.00	1,720.33			
101-790.012-801.000-790.019	Contractual Services				1,440.95	1,440.95	
Totals for dept 790.012 - CDBG Senior Center Operations		1,724.00	1,724.00	1,720.33	1,440.95	1,440.95	
Dept 793.000 - Facilities - City Hall							
101-793.000-702.000	Wages	3,688.85	6,321.00	4,147.00	6,577.00	6,577.00	
101-793.000-704.100	FICA - Employer's Share	230.51	392.00	251.11	408.00	408.00	
101-793.000-704.200	Medicare - Employer's Share	54.56	92.00	60.13	95.00	95.00	
101-793.000-705.000	Medical Insurance - ER	279.55	385.00	343.10	378.00	378.00	
101-793.000-705.100	Vision Benefits	1.93	3.00	3.29	4.00	4.00	
101-793.000-705.200	Dental Benefits	20.63	32.00	36.63	48.00	48.00	
101-793.000-706.000	Life Insurance - ER cost	5.68	10.00	9.00	10.06	10.06	
101-793.000-707.000	Retirement Contributions-ER	92.63	110.00	110.85	119.41	119.41	
101-793.000-707.100	Health Care Savings Plan - ER	4.12	13.80	5.75	1.00	1.00	



GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19	2018-19	2019-20	2019-20	Reference Note
			AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
101-793.000-708.000	Sick & Accident Premiums-ER	25.26	51.00	40.66	45.16	45.16	
101-793.000-726.000	Supplies	803.26	800.00	905.10	800.00	800.00	
101-793.000-726.500	Supplies - Mats	292.21	285.00	340.00	340.00	340.00	
101-793.000-850.000	Communications	1,554.36	1,550.00	1,400.00	1,400.00	1,400.00	
101-793.000-910.100	Property Insurance	862.00	905.10	806.92	911.47	911.47	
101-793.000-910.500	Workers Comp Insurance	11.71	268.66	550.00	132.88	132.88	
101-793.000-920.000	Utilities	3,762.66	4,100.00	3,775.00	3,775.00	3,775.00	
101-793.000-930.000	Repairs and Maintenance	1,742.93	1,800.00	2,471.26	2,300.00	2,300.00	
101-793.000-941.000	Equipment Rental	2,313.39	1,900.00	1,900.00	2,160.96	2,160.96	
101-793.000-961.000	Miscellaneous	6.95	100.00				
Totals for dept 793.000 - Facilities - City Hall		15,753.19	19,118.56	17,155.80	19,505.94	19,505.94	
Dept 794.000 - Community Promotions Program							
101-794.000-702.000	Wages	15,688.61	15,623.00	18,750.00	19,579.00	19,579.00	
101-794.000-704.100	FICA - Employer's Share	974.70	969.00	1,162.50	1,214.00	1,214.00	
101-794.000-704.200	Medicare - Employer's Share	228.24	226.50	271.88	284.00	284.00	
101-794.000-705.000	Medical Insurance - ER	1,687.25	1,422.00	2,415.00	2,624.00	2,624.00	
101-794.000-705.100	Vision Benefits	21.46	19.00	50.00	40.00	40.00	
101-794.000-705.200	Dental Benefits	268.85	207.00	470.00	513.00	513.00	
101-794.000-706.000	Life Insurance - ER cost	38.99	35.00	66.00	52.33	52.33	
101-794.000-707.000	Retirement Contributions-ER	728.22	480.00	693.00	619.29	619.29	
101-794.000-707.100	Health Care Savings Plan - ER	105.66	119.40	144.00	16.00	16.00	
101-794.000-708.000	Sick & Accident Premiums-ER	243.83	237.00	365.00	339.94	339.94	
101-794.000-726.000	Supplies	3,822.63	3,800.00	4,000.00	4,380.00	4,380.00	
101-794.000-801.000	Contractual Services	800.00	2,970.50	2,970.00	650.00	650.00	
101-794.000-910.100	Property Insurance	303.00	318.15	280.83	317.22	317.22	
101-794.000-920.000	Utilities	400.27	450.00	420.00	450.00	450.00	
101-794.000-930.000	Repairs and Maintenance	4,188.90	3,800.00	3,800.00	3,800.00	3,800.00	
101-794.000-941.000	Equipment Rental	5,012.89	3,500.00	5,700.00	6,079.63	6,079.63	
101-794.000-961.000	Miscellaneous		250.00				
Totals for dept 794.000 - Community Promotions Program		34,513.50	34,426.55	41,558.21	40,958.41	40,958.41	
Dept 796.000 - Facilities - Cemetary							
101-796.000-702.000	Wages	831.71	854.00	666.60	929.00	929.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
101-796.000-704.100	FICA - Employer's Share	51.60	53.00	41.35	58.00	58.00	
101-796.000-704.200	Medicare - Employer's Share	12.11	12.00	9.64	13.00	13.00	
101-796.000-705.000	Medical Insurance - ER	141.05	61.00	1,695.00	152.00	152.00	
101-796.000-705.100	Vision Benefits	0.71	1.00	26.44	2.00	2.00	
101-796.000-705.200	Dental Benefits	8.55	7.00	257.88	23.00	23.00	
101-796.000-706.000	Life Insurance - ER cost	2.00	1.00	38.86	2.65	2.65	
101-796.000-707.000	Retirement Contributions-ER	29.72	18.00	23.35	23.27	23.27	
101-796.000-707.100	Health Care Savings Plan - ER	1.46	4.20	150.25	1.00	1.00	
101-796.000-708.000	Sick & Accident Premiums-ER	10.22	9.00	239.31	17.86	17.86	
101-796.000-726.000	Supplies	14.38	150.00	29.00	50.00	50.00	
101-796.000-801.000	Contractual Services		100.00				
101-796.000-910.100	Property Insurance	33.00	34.65	29.79	33.66	33.66	
101-796.000-910.500	Workers Comp Insurance	1.81	30.92	9.98	16.70	16.70	
101-796.000-930.000	Repairs and Maintenance	600.00	750.00	600.00	620.00	620.00	
101-796.000-941.000	Equipment Rental	424.92	300.00	380.00	550.80	550.80	
101-796.000-961.000	Miscellaneous		100.00				
Totals for dept 796.000 - Facilities - Cemetary		2,163.24	2,485.77	4,197.45	2,492.94	2,492.94	
Dept 797.000 - Facilities - City Parking Lots							
101-797.000-726.000	Supplies		300.00	50.00	100.00	100.00	
101-797.000-801.000	Contractual Services		100.00				
101-797.000-910.100	Property Insurance	72.00	75.60	65.92	74.46	74.46	
101-797.000-920.000	Utilities	1,268.18	1,350.00	1,275.00	1,300.00	1,300.00	
101-797.000-930.000	Repairs and Maintenance	5,999.07	10,550.00	14,191.35	5,600.00	5,600.00	
Totals for dept 797.000 - Facilities - City Parking Lots		7,339.25	12,375.60	15,582.27	7,074.46	7,074.46	
Dept 851.000 - Retired Employee Health Care							
101-851.000-705.000	Medical Insurance - ER	22,409.92	26,800.00	26,800.00	25,377.00	25,377.00	
Totals for dept 851.000 - Retired Employee Health Care		22,409.92	26,800.00	26,800.00	25,377.00	25,377.00	
Dept 852.000 - Insurance Claims Assessmernt (Tax)							
101-852.000-717.000	Insurance Claims Assessment (Tax)	106.80	110.00	17.20			
Totals for dept 852.000 - Insurance Claims Assessmernt (Tax)		106.80	110.00	17.20			

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Dept 965.000 - Transfers Out							
101-965.000-998.203	Trf Out to Local Street Fund	200,000.00	50,000.00	50,000.00			
101-965.000-998.350	Transfer Out to City Hall Debt	93,655.00	88,730.00	88,730.00	88,730.00	88,730.00	
101-965.000-998.402	Transfer Out to Fire Equip Fd	30,000.00	140,000.00	81,200.00	75,000.00	75,000.00	
101-965.000-998.865	Transfers Out to Sidewalk Fund					1,200.00	25
Totals for dept 965.000 - Transfers Out		323,655.00	278,730.00	219,930.00	163,730.00	164,930.00	
TOTAL APPROPRIATIONS		3,075,948.97	2,915,240.47	2,666,543.09	2,590,086.96	2,591,286.96	
NET OF REVENUES/APPROPRIATIONS - FUND 101		(306,433.37)	(376,393.13)	(104,578.25)	(177,528.62)	(140,728.62)	
BEGINNING FUND BALANCE		1,938,101.28	1,631,667.91	1,631,667.91	1,527,089.66	1,527,089.66	
ENDING FUND BALANCE		1,631,667.91	1,255,274.78	1,527,089.66	1,349,561.04	1,386,361.04	
Fund 202 - Major Street Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
202-000.000-569.000	Act 51 Revenues	430,729.26	419,000.00	419,000.00	429,621.00	429,621.00	
202-000.000-569.100	Other State Revenue	20,442.21					
202-000.000-664.000	Interest Income	639.27	300.00	617.00	500.00	500.00	
Totals for dept 000.000 - General		451,810.74	419,300.00	419,617.00	430,121.00	430,121.00	
Dept 449.500 - Right of Way - General							
202-449.500-597.000	Grants from Private Entities	1,050.00	1,250.00	1,250.00	1,250.00	1,250.00	
Totals for dept 449.500 - Right of Way - General		1,050.00	1,250.00	1,250.00	1,250.00	1,250.00	
Dept 453.105 - Fairchild-Cappy to Miller TIP							
202-453.105-677.000-453.105	Reimbursements		75,663.00	66,000.00	201,600.00	201,600.00	
Totals for dept 453.105 - Fairchild-Cappy to Miller TIP			75,663.00	66,000.00	201,600.00	201,600.00	
Dept 463.000 - Routine Maint - Streets							
202-463.000-677.000	Reimbursements		287.50	287.50	288.00	288.00	
Totals for dept 463.000 - Routine Maint - Streets			287.50	287.50	288.00	288.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note	
Dept 474.000 - Traffic Services								
202-474.000-677.000	Reimbursements			4,856.00				
Totals for dept 474.000 - Traffic Services				4,856.00				
Dept 478.000 - Snow & Ice Removal								
202-478.000-677.000	Reimbursements	240.30	2,350.00	3,620.04	500.00	500.00		
Totals for dept 478.000 - Snow & Ice Removal				240.30	2,350.00	3,620.04	500.00	500.00
TOTAL ESTIMATED REVENUES		453,101.04	498,850.50	495,630.54	633,759.00	633,759.00		
APPROPRIATIONS								
Dept 228.000 - Information Technology								
202-228.000-726.000	Supplies	1.37	25.00					
202-228.000-801.000	Contractual Services	502.05	700.00	1,358.34	700.00	700.00		
202-228.000-976.000	Equipment	60.00	100.00	117.00	100.00	100.00		
Totals for dept 228.000 - Information Technology				563.42	825.00	1,475.34	800.00	800.00
Dept 429.000 - Occupational Safety								
202-429.000-702.000	Wages		25.00				11	
202-429.000-704.100	FICA - Employer's Share		1.55				11	
202-429.000-704.200	Medicare - Employer's Share		0.36				11	
Totals for dept 429.000 - Occupational Safety				26.91				
Dept 441.000 - Miller Rd Park & Ride								
202-441.000-702.000-441.000	Wages	2,524.78	3,069.00	2,890.00	3,000.00	3,000.00		
202-441.000-704.100-441.000	FICA - Employer's Share	156.57	190.00	179.50	186.00	186.00		
202-441.000-704.200-441.000	Medicare - Employer's Share	37.37	44.00	41.95	44.00	44.00		
202-441.000-705.000-441.000	Medical Insurance - ER	131.62	186.00	352.00	187.00	187.00		
202-441.000-705.100-441.000	Vision Benefits	0.95	2.00	2.95	2.00	2.00		
202-441.000-705.200-441.000	Dental Benefits	10.35	17.00	33.00	19.00	19.00		
202-441.000-706.000-441.000	Life Insurance - ER cost	1.77	5.50	4.71	2.66	2.66		
202-441.000-707.000-441.000	Retirement Contributions-ER	37.31	59.00	65.64	12.01	12.01		
202-441.000-707.100-441.000	Health Care Savings Plan - ER	1.91	13.80	2.38	1.00	1.00		

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
202-441.000-708.000-441.000	Sick & Accident Premiums-ER	12.33	26.00	35.30	18.54	18.54	
202-441.000-920.000	Utilities	869.75	1,000.00	820.00	820.00	820.00	
202-441.000-930.000	Repairs and Maintenance	1,650.00	1,775.50	1,200.00	1,200.00	1,200.00	
Totals for dept 441.000 - Miller Rd Park & Ride		5,434.71	6,387.80	5,627.43	5,492.21	5,492.21	
Dept 448.000 - Lighting							
202-448.000-801.000	Contractual Services					90,547.00	24
Totals for dept 448.000 - Lighting						90,547.00	
Dept 449.500 - Right of Way - General							
202-449.500-801.000	Contractual Services		2,000.00	2,000.00	1,500.00	1,500.00	
202-449.500-930.000	Repairs and Maintenance	5,115.96	8,000.00	10,000.00	8,000.00	8,000.00	
Totals for dept 449.500 - Right of Way - General		5,115.96	10,000.00	12,000.00	9,500.00	9,500.00	
Dept 449.501 - Right of Way - Storms							
202-449.501-801.000	Contractual Services	2,836.75	100.00				
202-449.501-930.000	Repairs and Maintenance		15,820.00	15,820.00			
Totals for dept 449.501 - Right of Way - Storms		2,836.75	15,920.00	15,820.00			
Dept 453.103 - Miller Rd - Morrish Rd to Elms Rd							
202-453.103-801.500-453.103	MDOT Project Pmts	708.93					
Totals for dept 453.103 - Miller Rd - Morrish Rd to Elms Rd		708.93					
Dept 453.104 - Fairchild-Miller/Winston-Miller Intersec							
202-453.104-801.450-453.104	Construction Engineering	(34,331.23)					
Totals for dept 453.104 - Fairchild-Miller/Winston-Miller Intersec		(34,331.23)					
Dept 453.105 - Fairchild-Cappy to Miller TIP							
202-453.105-801.400-453.105	Design Engineering	9,724.29	14,330.71	14,500.00			
202-453.105-801.450-453.105	Construction Engineering		78,000.00	78,000.00	257,000.00	257,000.00	9
Totals for dept 453.105 - Fairchild-Cappy to Miller TIP		9,724.29	92,330.71	92,500.00	257,000.00	257,000.00	
Dept 463.000 - Routine Maint - Streets							
202-463.000-702.000	Wages	18,821.43	19,006.00	20,227.00	22,794.00	22,794.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
202-463.000-704.100	FICA - Employer's Share	1,191.02	1,178.00	1,254.10	1,413.00	1,413.00	
202-463.000-704.200	Medicare - Employer's Share	283.58	276.00	293.35	331.00	331.00	
202-463.000-705.000	Medical Insurance - ER	3,598.43	2,944.00	4,688.00	3,435.00	3,435.00	
202-463.000-705.100	Vision Benefits	35.25	28.00	46.10	48.00	48.00	
202-463.000-705.200	Dental Benefits	405.11	342.00	412.00	499.00	499.00	
202-463.000-706.000	Life Insurance - ER cost	66.68	50.00	63.00	59.12	59.12	
202-463.000-707.000	Retirement Contributions-ER	1,543.73	1,088.00	1,596.00	1,233.90	1,233.90	
202-463.000-707.100	Health Care Savings Plan - ER	110.28	166.20	49.00	17.00	17.00	
202-463.000-708.000	Sick & Accident Premiums-ER	405.51	359.00	416.50	392.02	392.02	
202-463.000-726.000	Supplies		250.00				
202-463.000-801.000	Contractual Services	475.00	9,400.00	7,700.00	700.00	700.00	
202-463.000-910.500	Workers Comp Insurance	139.18	2,746.67	906.14	1,620.87	1,620.87	
202-463.000-930.000	Repairs and Maintenance	354,596.48	94,825.00	42,000.00	6,000.00	6,000.00	
202-463.000-941.000	Equipment Rental	15,821.59	13,000.00	11,600.00	14,578.45	14,578.45	
202-463.000-960.000	Education and Training	157.67	400.00	225.00	400.00	400.00	
Totals for dept 463.000 - Routine Maint - Streets		397,650.94	146,058.87	91,476.19	53,521.36	53,521.36	
Dept 463.104 - Winston Drive Reconstruction							
202-463.104-801.450-463.104	Construction Engineering	141,058.67	1,200.00	299.88			
Totals for dept 463.104 - Winston Drive Reconstruction		141,058.67	1,200.00	299.88			
Dept 463.307 - Oakview - Seymour to Chelmsford							
202-463.307-801.400-463.307	Design Engineering		22,500.00	22,500.00			
Totals for dept 463.307 - Oakview - Seymour to Chelmsford			22,500.00	22,500.00			
Dept 463.308 - Winston - Oakview to Chesterfield							
202-463.308-801.400-463.308	Design Engineering		5,000.00	5,000.00			
Totals for dept 463.308 - Winston - Oakview to Chesterfield			5,000.00	5,000.00			
Dept 473.000 - Routine Maint - Bridges							
202-473.000-801.000	Contractual Services	794.00	400.00				
Totals for dept 473.000 - Routine Maint - Bridges		794.00	400.00				
Dept 474.000 - Traffic Services							

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
202-474.000-702.000	Wages	4,536.89	6,375.00	1,499.00	2,430.00	2,430.00	
202-474.000-704.100	FICA - Employer's Share	286.95	395.00	93.00	151.00	151.00	
202-474.000-704.200	Medicare - Employer's Share	81.62	92.00	21.75	35.00	35.00	
202-474.000-705.000	Medical Insurance - ER	1,152.31	852.00	217.70	382.00	382.00	
202-474.000-705.100	Vision Benefits	16.90	6.00	2.05	6.00	6.00	
202-474.000-705.200	Dental Benefits	223.78	110.00	20.50	76.00	76.00	
202-474.000-706.000	Life Insurance - ER cost	25.51	19.00	4.55	7.78	7.78	
202-474.000-707.000	Retirement Contributions-ER	273.28	247.00	77.00	97.94	97.94	
202-474.000-707.100	Health Care Savings Plan - ER	71.77	54.00	1.65	2.00	2.00	
202-474.000-708.000	Sick & Accident Premiums-ER	164.50	133.00	23.00	48.80	48.80	
202-474.000-726.000	Supplies	355.36	1,500.00	300.00	300.00	300.00	
202-474.000-801.000	Contractual Services	22,008.21	24,000.00	21,230.90	22,000.00	22,000.00	
202-474.000-920.000	Utilities	5,097.78	4,800.00	5,000.00	5,100.00	5,100.00	
202-474.000-941.000	Equipment Rental	1,241.42	1,100.00	700.00	697.60	697.60	
Totals for dept 474.000 - Traffic Services		35,536.28	39,683.00	29,191.10	31,334.12	31,334.12	
Dept 478.000 - Snow & Ice Removal							
202-478.000-702.000	Wages	11,669.40	7,979.00	7,868.48	7,500.00	7,500.00	
202-478.000-704.100	FICA - Employer's Share	723.47	495.00	487.80	151.00	151.00	
202-478.000-704.200	Medicare - Employer's Share	169.22	116.00	114.11	109.00	109.00	
202-478.000-705.000	Medical Insurance - ER	1,228.19	1,329.00	1,574.37	1,216.00	1,216.00	
202-478.000-705.100	Vision Benefits	11.32	19.00	25.72	17.00	17.00	
202-478.000-705.200	Dental Benefits	102.71	169.00	242.89	177.00	177.00	
202-478.000-706.000	Life Insurance - ER cost	20.90	23.00	29.69	20.44	20.44	
202-478.000-707.000	Retirement Contributions-ER	456.28	401.00	438.51	175.11	175.11	
202-478.000-707.100	Health Care Savings Plan - ER	31.31	76.80	38.90	6.00	6.00	
202-478.000-708.000	Sick & Accident Premiums-ER	133.58	164.00	200.08	138.12	138.12	
202-478.000-726.000	Supplies	16,415.37	59,294.40	18,200.00	18,200.00	18,200.00	
202-478.000-801.000	Contractual Services		500.00				
202-478.000-941.000	Equipment Rental	16,517.51	10,500.00	10,000.00	11,740.18	11,740.18	
Totals for dept 478.000 - Snow & Ice Removal		47,479.26	81,066.20	39,220.55	39,449.85	39,449.85	
Dept 482.000 - Administrative							
202-482.000-702.000	Wages	7,433.93	9,701.00	6,369.20	7,481.00	7,481.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
202-482.000-704.100	FICA - Employer's Share	460.93	601.00	394.90	465.00	465.00	
202-482.000-704.200	Medicare - Employer's Share	111.67	141.00	92.35	108.00	108.00	
202-482.000-705.000	Medical Insurance - ER	1,943.00	1,702.00	913.65	1,323.00	1,323.00	
202-482.000-705.100	Vision Benefits	9.07	9.00	8.75	12.00	12.00	
202-482.000-705.200	Dental Benefits	101.69	118.00	88.00	114.00	114.00	
202-482.000-706.000	Life Insurance - ER cost	45.85	55.00	36.20	42.85	42.85	
202-482.000-707.000	Retirement Contributions-ER	520.40	4,827.00	426.00	523.66	523.66	
202-482.000-708.000	Sick & Accident Premiums-ER	160.48	231.00	127.80	153.14	153.14	
202-482.000-941.000	Equipment Rental	1,183.59	1,500.00	1,300.00	1,069.85	1,069.85	
Totals for dept 482.000 - Administrative		11,970.61	18,885.00	9,756.85	11,292.50	11,292.50	
Dept 538.500 - Intercommunity storm drains							
202-538.500-801.700	Storm/Wtr Shed Permit Fees	3,058.20	4,500.00	3,700.00	3,700.00	3,700.00	
202-538.500-803.000	Drain Repairs	1,687.50	2,500.00				
Totals for dept 538.500 - Intercommunity storm drains		4,745.70	7,000.00	3,700.00	3,700.00	3,700.00	
Dept 786.000 - Non-Motorized Trailway							
202-786.000-801.000	Contractual Services		20,000.00				
Totals for dept 786.000 - Non-Motorized Trailway			20,000.00				
Dept 965.000 - Transfers Out							
202-965.000-998.203	Trf Out to Local Street Fund		85,000.00	85,000.00	100,000.00	100,000.00	
Totals for dept 965.000 - Transfers Out			85,000.00	85,000.00	100,000.00	100,000.00	
TOTAL APPROPRIATIONS		629,288.29	552,283.49	413,567.34	512,090.04	602,637.04	
APPROPRIATIONS							
Dept 441.000 - Miller Rd Park & Ride							
202-441.000-726.000		379.06	400.00	400.00	400.00	400.00	
Totals for dept 441.000 - Miller Rd Park & Ride		379.06	400.00	400.00	400.00	400.00	
TOTAL APPROPRIATIONS		379.06	400.00	400.00	400.00	400.00	



GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
ESTIMATED REVENUES							
Dept 441.000 - Miller Rd Park & Ride							
202-441.000-677.000		7,342.10	5,200.00	5,200.00	5,200.00	5,200.00	
Totals for dept 441.000 - Miller Rd Park & Ride		7,342.10	5,200.00	5,200.00	5,200.00	5,200.00	
TOTAL ESTIMATED REVENUES							
		7,342.10	5,200.00	5,200.00	5,200.00	5,200.00	
NET OF REVENUES/APPROPRIATIONS - FUND 202							
		(169,224.21)	(48,632.99)	86,863.20	126,468.96	35,921.96	
BEGINNING FUND BALANCE		669,250.17	500,025.96	500,025.96	586,889.16	586,889.16	
ENDING FUND BALANCE		500,025.96	451,392.97	586,889.16	713,358.12	622,811.12	
Fund 203 - Local Street Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
203-000.000-441.000	LCSA Share Taxes PA 80 2014/2016 Fwd			7,165.20	7,165.00	7,165.00	
203-000.000-569.000	Act 51 Revenues	135,066.46	133,000.00	155,000.00	143,286.00	143,286.00	3
203-000.000-569.100	Other State Revenue	20,442.21					
203-000.000-664.000	Interest Income	132.76	125.00	200.00	240.00	240.00	
203-000.000-677.000	Reimbursements	4,681.13					
Totals for dept 000.000 - General		160,322.56	133,125.00	162,365.20	150,691.00	150,691.00	
Dept 449.000 - Right of Way Telecomm							
203-449.000-546.000	Right of Way Telecomm	19,907.26	15,000.00	15,000.00	15,000.00	15,000.00	
Totals for dept 449.000 - Right of Way Telecomm		19,907.26	15,000.00	15,000.00	15,000.00	15,000.00	
Dept 449.500 - Right of Way - General							
203-449.500-597.000	Grants from Private Entities	1,050.00	1,250.00	1,250.00	1,250.00	1,250.00	
Totals for dept 449.500 - Right of Way - General		1,050.00	1,250.00	1,250.00	1,250.00	1,250.00	
Dept 463.000 - Routine Maint - Streets							
203-463.000-677.000	Reimbursements	441.42	475.00	409.00	288.00	288.00	
Totals for dept 463.000 - Routine Maint - Streets		441.42	475.00	409.00	288.00	288.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Dept 478.000 - Snow & Ice Removal							
203-478.000-677.000	Reimbursements	240.30	1,600.00	2,466.76	300.00	300.00	
Totals for dept 478.000 - Snow & Ice Removal		240.30	1,600.00	2,466.76	300.00	300.00	
Dept 931.000 - Transfers IN							
203-931.000-699.101	Transfer In from Genl Fund	200,000.00	50,000.00	50,000.00			
203-931.000-699.202	Transfer IN from Major St Fd		85,000.00	85,000.00	100,000.00	100,000.00	
203-931.000-699.204	Transfer IN from Municipal Street Fund	1,950,000.00	461,500.00	461,500.00	440,000.00	440,000.00	6
Totals for dept 931.000 - Transfers IN		2,150,000.00	596,500.00	596,500.00	540,000.00	540,000.00	
TOTAL ESTIMATED REVENUES		2,331,961.54	747,950.00	777,990.96	707,529.00	707,529.00	
APPROPRIATIONS							
Dept 228.000 - Information Technology							
203-228.000-726.000	Supplies	1.38	25.00				
203-228.000-801.000	Contractual Services	502.04	700.00	1,358.35	700.00	700.00	
203-228.000-976.000	Equipment	60.00	100.00	117.00	100.00	100.00	
Totals for dept 228.000 - Information Technology		563.42	825.00	1,475.35	800.00	800.00	
Dept 429.000 - Occupational Safety							
203-429.000-702.000	Wages		94.19	94.19			11
203-429.000-704.100	FICA - Employer's Share		5.84	5.84			11
203-429.000-704.200	Medicare - Employer's Share		1.37	1.37			11
203-429.000-705.000	Medical Insurance - ER		55.50	55.50			11
203-429.000-705.100	Vision Benefits		0.42	0.42			11
203-429.000-705.200	Dental Benefits		3.09	3.09			11
203-429.000-706.000	Life Insurance - ER cost		0.60	0.60			11
203-429.000-707.000	Retirement Contributions-ER		9.37	9.37			11
203-429.000-708.000	Sick & Accident Premiums-ER		4.32	4.32			11
Totals for dept 429.000 - Occupational Safety			174.70	174.70			
Dept 448.000 - Lighting							

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
203-448.000-801.000	Contractual Services					9,021.00	
Totals for dept 448.000 - Lighting						9,021.00	
Dept 449.000 - Right of Way Telecomm							
203-449.000-930.000	Repairs and Maintenance			17,834.00	15,000.00	15,000.00	
Totals for dept 449.000 - Right of Way Telecomm						15,000.00	
Dept 449.500 - Right of Way - General							
203-449.500-801.000	Contractual Services	770.00	800.00				
203-449.500-930.000	Repairs and Maintenance	13,320.47	14,758.84	19,086.09	15,000.00	15,000.00	
Totals for dept 449.500 - Right of Way - General						15,000.00	
Dept 449.501 - Right of Way - Storms							
203-449.501-930.000	Repairs and Maintenance		1,100.00				12
Totals for dept 449.501 - Right of Way - Storms						1,100.00	
Dept 463.000 - Routine Maint - Streets							
203-463.000-702.000	Wages	25,597.31	21,593.00	27,962.00	28,085.00	28,085.00	
203-463.000-704.100	FICA - Employer's Share	1,605.71	1,151.00	1,733.65	1,741.00	1,741.00	
203-463.000-704.200	Medicare - Employer's Share	377.48	328.00	405.50	407.00	407.00	
203-463.000-705.000	Medical Insurance - ER	5,637.56	3,429.00	3,098.00	4,703.00	4,703.00	
203-463.000-705.100	Vision Benefits	50.54	35.00	35.00	64.00	64.00	
203-463.000-705.200	Dental Benefits	625.74	382.00	345.65	634.00	634.00	
203-463.000-706.000	Life Insurance - ER cost	89.11	60.00	55.58	77.48	77.48	
203-463.000-707.000	Retirement Contributions-ER	1,639.91	713.00	1,179.00	922.48	922.48	
203-463.000-707.100	Health Care Savings Plan - ER	102.76	185.60	55.00	23.00	23.00	
203-463.000-708.000	Sick & Accident Premiums-ER	564.61	399.00	351.50	519.93	519.93	
203-463.000-726.000	Supplies	5,619.20	210.00	210.00	200.00	200.00	
203-463.000-801.000	Contractual Services	175.00	550.00	300.00	300.00	300.00	
203-463.000-910.500	Workers Comp Insurance	139.19	2,037.37	906.13	1,636.05	1,636.05	
203-463.000-930.000	Repairs and Maintenance	273,444.75	222,022.50	170,000.00	135,000.00	135,000.00	
203-463.000-941.000	Equipment Rental	19,296.43	17,500.00	17,000.00	22,730.60	22,730.60	
203-463.000-960.000	Education and Training	154.66	500.00	200.00	350.00	350.00	
Totals for dept 463.000 - Routine Maint - Streets						197,393.54	197,393.54

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Dept 463.103 - Worchester/Chesterfield Reconstruction							
203-463.103-801.450-463.103	Construction Engineering	1,477,608.46	4,312.78	4,312.78			
Totals for dept 463.103 - Worchester/Chesterfield Reconstruction		1,477,608.46	4,312.78	4,312.78			
Dept 463.105 - Daval Reconcstruction							
203-463.105-801.400-463.105	Design Engineering	1,206.00					
203-463.105-801.450-463.105	Construction Engineering	666,022.31	96,386.78	56,458.26			10
Totals for dept 463.105 - Daval Reconcstruction		667,228.31	96,386.78	56,458.26			
Dept 463.106 - Hemsley Reconstruction							
203-463.106-801.400-463.106	Design Engineering		16,260.00	16,260.00			
203-463.106-801.450-463.106	Construction Engineering		47,375.00	390,544.69	85,792.42	85,792.42	8
Totals for dept 463.106 - Hemsley Reconstruction			63,635.00	406,804.69	85,792.42	85,792.42	
Dept 463.107 - Chelmsford - Seymour to Oakview							
203-463.107-801.400-463.107	Design Engineering		19,790.00	19,790.00			
Totals for dept 463.107 - Chelmsford - Seymour to Oakview			19,790.00	19,790.00			
Dept 463.108 - Oxford Court							
203-463.108-801.400-463.108	Design Engineering		10,000.00	10,000.00			
Totals for dept 463.108 - Oxford Court			10,000.00	10,000.00			
Dept 474.000 - Traffic Services							
203-474.000-702.000	Wages	3,533.19	3,911.46	7,457.00	7,765.00	7,765.00	
203-474.000-704.100	FICA - Employer's Share	220.86	292.44	462.40	481.00	481.00	
203-474.000-704.200	Medicare - Employer's Share	52.33	68.53	108.20	113.00	113.00	
203-474.000-705.000	Medical Insurance - ER	651.58	445.86	1,050.00	1,155.00	1,155.00	
203-474.000-705.100	Vision Benefits	7.54	12.04	26.30	20.00	20.00	
203-474.000-705.200	Dental Benefits	85.83	150.72	340.00	265.00	265.00	
203-474.000-706.000	Life Insurance - ER cost	13.56	22.11	40.00	24.76	24.76	
203-474.000-707.000	Retirement Contributions-ER	191.31	207.14	388.00	339.83	339.83	
203-474.000-707.100	Health Care Savings Plan - ER	31.85	78.53	136.00	8.00	8.00	
203-474.000-708.000	Sick & Accident Premiums-ER	87.02	130.96	242.30	159.15	159.15	

GL NUMBER	DESCRIPTION	2017-18	2018-19	2018-19	2019-20	2019-20	Reference Note
		ACTIVITY	AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
203-474.000-726.000	Supplies	4,218.52	6,032.32	6,788.37	6,000.00	6,000.00	
203-474.000-801.000	Contractual Services		240.00	200.00	200.00	200.00	
203-474.000-941.000	Equipment Rental	1,829.30	1,793.43	2,500.00	3,424.84	3,424.84	
Totals for dept 474.000 - Traffic Services		10,922.89	13,385.54	19,738.57	19,955.58	19,955.58	
Dept 478.000 - Snow & Ice Removal							
203-478.000-702.000	Wages	15,510.45	9,864.54	8,164.67	14,520.00	14,520.00	
203-478.000-704.100	FICA - Employer's Share	961.61	561.51	506.28	900.00	900.00	
203-478.000-704.200	Medicare - Employer's Share	224.86	199.07	118.36	155.00	155.00	
203-478.000-705.000	Medical Insurance - ER	1,326.45	1,797.00	3,017.48	1,893.00	1,893.00	
203-478.000-705.100	Vision Benefits	14.39	8.96	36.21	17.00	17.00	
203-478.000-705.200	Dental Benefits	141.67	65.28	635.06	165.00	165.00	
203-478.000-706.000	Life Insurance - ER cost	25.13	14.89	45.60	61.12	61.12	
203-478.000-707.000	Retirement Contributions-ER	563.61	614.00	478.63	379.87	379.87	
203-478.000-707.100	Health Care Savings Plan - ER	48.26	68.00	94.01	13.00	13.00	
203-478.000-708.000	Sick & Accident Premiums-ER	161.90	263.00	305.46	292.51	292.51	
203-478.000-726.000	Supplies	10,943.58	43,879.60	12,000.00	15,000.00	15,000.00	
203-478.000-801.000	Contractual Services		250.00	2,300.00	2,500.00	2,500.00	
203-478.000-941.000	Equipment Rental	20,981.63	14,750.00	11,300.00	11,668.25	11,668.25	
Totals for dept 478.000 - Snow & Ice Removal		50,903.54	72,335.85	39,001.76	47,564.75	47,564.75	
Dept 482.000 - Administrative							
203-482.000-702.000	Wages	11,886.24	9,665.81	9,665.00	10,701.00	10,701.00	
203-482.000-704.100	FICA - Employer's Share	736.93	599.28	599.25	663.00	663.00	
203-482.000-704.200	Medicare - Employer's Share	182.46	140.15	140.20	155.00	155.00	
203-482.000-705.000	Medical Insurance - ER	4,098.10	3,363.00	1,040.25	1,893.00	1,893.00	
203-482.000-705.100	Vision Benefits	16.72	22.58	10.85	17.00	17.00	
203-482.000-705.200	Dental Benefits	188.58	250.91	108.00	165.00	165.00	
203-482.000-706.000	Life Insurance - ER cost	83.69	117.40	43.65	61.12	61.12	
203-482.000-707.000	Retirement Contributions-ER	830.67	2,483.63	495.00	747.60	747.60	
203-482.000-708.000	Sick & Accident Premiums-ER	294.42	458.32	155.00	219.12	219.12	
203-482.000-941.000	Equipment Rental	2,020.32	1,700.00	1,950.00	1,609.60	1,609.60	
Totals for dept 482.000 - Administrative		20,338.13	18,801.08	14,207.20	16,231.44	16,231.44	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Dept 538.500 - Intercommunity storm drains							
203-538.500-801.700	Storm/Wtr Shed Permit Fees	3,058.20	4,145.45	3,900.00	3,900.00	3,900.00	
203-538.500-803.000	Drain Repairs	1,687.50	925.00		925.00	925.00	
Totals for dept 538.500 - Intercommunity storm drains		4,745.70	5,070.45	3,900.00	4,825.00	4,825.00	
TOTAL APPROPRIATIONS		2,581,520.88	592,471.49	836,620.41	402,562.73	411,583.73	
NET OF REVENUES/APPROPRIATIONS - FUND 203		(249,559.34)	155,478.51	(58,629.45)	304,966.27	295,945.27	
BEGINNING FUND BALANCE		510,015.66	260,456.32	260,456.32	201,826.87	201,826.87	
ENDING FUND BALANCE		260,456.32	415,934.83	201,826.87	506,793.14	497,772.14	
Fund 204 - MUNICIPAL STREET FUND							
ESTIMATED REVENUES							
Dept 000.000 - General							
204-000.000-402.204	Current Tax Revenue Local St Millage	612,405.54	626,000.00	628,210.00	629,590.00	629,590.00	
204-000.000-412.000	Delinquent Tax Revenue	253.91	150.00	335.00	100.00	100.00	
204-000.000-433.000	St-Charge in Lieu	1,500.64	1,490.00	1,490.00	1,490.00	1,490.00	
204-000.000-664.000	Interest Income	1,417.88	650.00	50.00	40.00	40.00	
Totals for dept 000.000 - General		615,577.97	628,290.00	630,085.00	631,220.00	631,220.00	
TOTAL ESTIMATED REVENUES		615,577.97	628,290.00	630,085.00	631,220.00	631,220.00	
APPROPRIATIONS							
Dept 905.000 - Debt Service							
204-905.000-991.354	GO Tax Bond 2017 Principal Payment	134,750.00	134,750.00	134,750.00	137,600.00	137,600.00	
204-905.000-995.354	GO Tax Bond 2017 Interest Expense	30,339.06	29,044.40	29,044.40	27,225.28	27,225.28	
204-905.000-996.354	GO Tax Bond 2017 Agent Fees	385.01	650.00	641.66	650.00	650.00	
Totals for dept 905.000 - Debt Service		165,474.07	164,444.40	164,436.06	165,475.28	165,475.28	
Dept 965.000 - Transfers Out							
204-965.000-998.203	Trf Out to Local Street Fund	1,950,000.00	462,000.00	461,500.00	440,000.00	440,000.00	6
Totals for dept 965.000 - Transfers Out		1,950,000.00	462,000.00	461,500.00	440,000.00	440,000.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
TOTAL APPROPRIATIONS		2,115,474.07	626,444.40	625,936.06	605,475.28	605,475.28	
NET OF REVENUES/APPROPRIATIONS - FUND 204		#####	1,845.60	4,148.94	25,744.72	25,744.72	
BEGINNING FUND BALANCE		1,521,435.47	21,539.37	21,539.37	25,688.31	25,688.31	
ENDING FUND BALANCE		21,539.37	23,384.97	25,688.31	51,433.03	51,433.03	
Fund 226 - Garbage Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
226-000.000-402.000	Current Tax Revenue	374,520.89	389,000.00	385,200.00	386,718.00	386,718.00	1
226-000.000-412.000	Delinquent Tax Revenue	158.31	225.00	215.00	200.00	200.00	
226-000.000-433.000	St-Charge in Lieu	934.17	915.00	915.00	915.00	915.00	
226-000.000-441.000	LCSA Share Taxes PA 80 2014/2016 Fwd			4,460.30	4,310.00	4,310.00	
226-000.000-445.000	Late Payment Interest Revenue	5,354.80	2,800.00	2,800.00	2,800.00	2,800.00	
226-000.000-664.000	Interest Income	1,816.36	500.00	919.14	480.00	480.00	
226-000.000-675.000	Misc.		25.00				
Totals for dept 000.000 - General		382,784.53	393,465.00	394,509.44	395,423.00	395,423.00	
TOTAL ESTIMATED REVENUES		382,784.53	393,465.00	394,509.44	395,423.00	395,423.00	
APPROPRIATIONS							
Dept 000.000 - General							
226-000.000-961.000	Miscellaneous		1,500.00				
226-000.000-961.350	Other Expense-Debt Service	9,365.50	8,873.00	8,873.00	8,873.00	8,873.00	
Totals for dept 000.000 - General		9,365.50	10,373.00	8,873.00	8,873.00	8,873.00	
Dept 101.000 - Council							
226-101.000-702.000	Wages	1,344.17	3,855.00	1,570.00	2,195.00	2,195.00	
226-101.000-704.100	FICA - Employer's Share	83.57	239.00	97.50	112.00	112.00	
226-101.000-704.200	Medicare - Employer's Share	20.02	56.00	22.81	26.00	26.00	
226-101.000-708.000	Sick & Accident Premiums-ER				1.93	1.93	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
226-101.000-726.000	Supplies	4.90	25.00	16.20	50.00	50.00	
226-101.000-910.200	General Liability Insurance	867.50	910.88	867.97	980.42	980.42	
226-101.000-910.500	Workers Comp Insurance	0.21	5.00	3.16			
226-101.000-960.000	Education and Training	389.93	750.00	661.42	1,000.00	1,000.00	
226-101.000-961.000	Miscellaneous		25.00		25.00	25.00	
Totals for dept 101.000 - Council		2,710.30	5,865.88	3,239.06	4,390.35	4,390.35	
Dept 172.000 - Executive							
226-172.000-702.000	Wages	4,604.15	4,604.00	4,686.55	4,742.00	4,742.00	
226-172.000-704.100	FICA - Employer's Share	297.96	286.00	290.60	300.30	300.30	
226-172.000-704.200	Medicare - Employer's Share	70.87	67.40	68.00	91.70	91.70	
226-172.000-705.000	Medical Insurance - ER	446.05	471.00	400.00	852.00	852.00	
226-172.000-705.100	Vision Benefits	5.24	5.45	6.65	15.00	15.00	
226-172.000-705.200	Dental Benefits	73.19	76.00	84.10	187.00	187.00	
226-172.000-706.000	Life Insurance - ER cost	18.22	19.00	19.00	38.43	38.43	
226-172.000-707.000	Retirement Contributions-ER	336.34	1,359.00	390.50	889.77	889.77	
226-172.000-707.100	Health Care Savings Plan - ER	96.14	94.50	93.70	198.00	198.00	
226-172.000-708.000	Sick & Accident Premiums-ER	63.48	110.00	66.00	30.00	30.00	
226-172.000-726.000	Supplies	8.12	40.00	6.75			
226-172.000-745.000	Postage		40.00		20.00	20.00	
226-172.000-801.000	Contractual Services	78.59	50.00	44.48	20.00	20.00	
226-172.000-910.200	General Liability Insurance	947.00	994.35	884.40	998.99	998.99	
226-172.000-910.500	Workers Comp Insurance	6.63	405.36	128.74	80.73	80.73	
226-172.000-940.000	Vehicle and Travel Expense	200.98	210.00	210.00	210.00	210.00	
226-172.000-960.000	Education and Training	19.90	55.00	55.00	55.00	55.00	
226-172.000-961.000	Miscellaneous	15.34	50.00	23.62	40.00	40.00	
Totals for dept 172.000 - Executive		7,288.20	8,937.06	7,458.09	8,768.92	8,768.92	
Dept 201.000 - Finance,Budgeting,Accounting							
226-201.000-702.000	Wages	1,835.19	1,912.00	1,885.00	2,195.00	2,195.00	
226-201.000-704.100	FICA - Employer's Share	123.01	119.00	116.87	136.00	136.00	
226-201.000-704.200	Medicare - Employer's Share	29.26	28.00	27.33	32.00	32.00	
226-201.000-705.000	Medical Insurance - ER	133.96	150.00	131.50	150.00	150.00	
226-201.000-705.100	Vision Benefits	3.53	4.00	4.50	5.00	5.00	



GL NUMBER	DESCRIPTION	2017-18	2018-19	2018-19	2019-20	2019-20	Reference Note
		ACTIVITY	AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
226-201.000-705.200	Dental Benefits	39.19	41.00	46.00	51.00	51.00	
226-201.000-706.000	Life Insurance - ER cost	7.19	8.00	7.65	7.69	7.69	
226-201.000-707.000	Retirement Contributions-ER	138.10	134.00	140.00	153.66	153.66	
226-201.000-707.100	Health Care Savings Plan - ER	29.65	30.00	30.00	3.00	3.00	
226-201.000-708.000	Sick & Accident Premiums-ER	39.28	46.00	43.00	44.17	44.17	
226-201.000-726.000	Supplies	370.57	400.00	406.17	400.00	400.00	
226-201.000-801.000	Contractual Services	3,362.58	3,684.03	3,890.00	4,034.00	4,034.00	7
226-201.000-805.000	Bank Fees	71.20	50.00	67.20	68.00	68.00	
226-201.000-900.000	Printing and Publishing		25.00				
226-201.000-960.000	Education and Training	126.83	100.00	21.25	21.25	21.25	
226-201.000-961.000	Miscellaneous		50.00				
226-201.000-976.000	Equipment	154.00					
Totals for dept 201.000 - Finance,Budgeting,Accounting		6,463.54	6,781.03	6,816.47	7,300.77	7,300.77	
Dept 215.000 - Administration and Clerk							
226-215.000-702.000	Wages	1,875.89	2,097.00	2,060.00	2,153.00	2,153.00	
226-215.000-704.100	FICA - Employer's Share	116.36	129.88	127.80	133.00	133.00	
226-215.000-704.200	Medicare - Employer's Share	27.76	30.48	29.95	31.00	31.00	
226-215.000-705.000	Medical Insurance - ER	370.14	414.00	240.00	262.00	262.00	
226-215.000-705.100	Vision Benefits	4.20	4.00	2.20	2.00	2.00	
226-215.000-705.200	Dental Benefits	16.66	32.00	19.60	22.00	22.00	
226-215.000-706.000	Life Insurance - ER cost	14.54	15.00	15.15	15.37	15.37	
226-215.000-707.000	Retirement Contributions-ER	129.58	188.60	178.40	193.78	193.78	
226-215.000-707.100	Health Care Savings Plan - ER	37.03	41.80	40.50	43.00	43.00	
226-215.000-708.000	Sick & Accident Premiums-ER	40.48	44.00	42.55	43.78	43.78	
226-215.000-726.000	Supplies		75.00	75.00	80.00	80.00	
226-215.000-745.000	Postage	545.45	600.00	501.79	500.00	500.00	
226-215.000-801.000	Contractual Services	354.99	550.00	427.00	450.00	450.00	
226-215.000-850.000	Communications		30.00				
226-215.000-900.000	Printing and Publishing	131.28	300.00	170.00	200.00	200.00	
226-215.000-960.000	Education and Training	136.62	200.00	186.51	100.00	100.00	
226-215.000-961.000	Miscellaneous		50.00	3.00			
Totals for dept 215.000 - Administration and Clerk		3,800.98	4,801.76	4,119.45	4,228.93	4,228.93	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Dept 228.000 - Information Technology							
226-228.000-726.000	Supplies	7.45	25.00				
226-228.000-801.000	Contractual Services	1,270.58	1,500.00	1,898.55	1,600.00	1,600.00	
226-228.000-976.000	Equipment	120.00	675.00	234.00	550.00	550.00	
Totals for dept 228.000 - Information Technology		1,398.03	2,200.00	2,132.55	2,150.00	2,150.00	
Dept 253.000 - Treasurer							
226-253.000-702.000	Wages	5,227.25	5,356.00	5,280.00	5,632.00	5,632.00	
226-253.000-704.100	FICA - Employer's Share	324.07	331.72	327.40	349.00	349.00	
226-253.000-704.200	Medicare - Employer's Share	77.08	77.87	76.60	82.00	82.00	
226-253.000-705.000	Medical Insurance - ER	1,068.25	1,166.00	995.00	1,070.00	1,070.00	
226-253.000-705.100	Vision Benefits	5.99	5.00	6.80	8.00	8.00	
226-253.000-705.200	Dental Benefits	59.19	50.00	69.00	77.00	77.00	
226-253.000-706.000	Life Insurance - ER cost	22.53	23.00	23.50	23.83	23.83	
226-253.000-707.000	Retirement Contributions-ER	310.52	388.40	364.75	403.37	403.37	
226-253.000-707.100	Health Care Savings Plan - ER	26.92	28.20	28.00	12.00	12.00	
226-253.000-708.000	Sick & Accident Premiums-ER	84.22	108.00	88.25	92.39	92.39	
226-253.000-726.000	Supplies		30.00				
226-253.000-745.000	Postage	150.26	180.00	180.00	185.00	185.00	
226-253.000-801.000	Contractual Services	100.00	125.00	90.00	120.00	120.00	
226-253.000-900.000	Printing and Publishing		10.00				
226-253.000-910.300	Insurance and Bonds	10.03	25.00	16.05	18.00	18.00	
226-253.000-940.000	Vehicle and Travel Expense	1.05	15.00	21.80	110.00	110.00	
226-253.000-960.000	Education and Training	6.75	100.00	36.00	100.00	100.00	
226-253.000-961.000	Miscellaneous		25.00				
Totals for dept 253.000 - Treasurer		7,474.11	8,044.19	7,603.15	8,282.59	8,282.59	
Dept 257.000 - Assessor							
226-257.000-899.000	MTT Appeals and Payments		2,805.97		800.00	800.00	
Totals for dept 257.000 - Assessor			2,805.97		800.00	800.00	
Dept 528.000 - Sanitation Collection							
226-528.000-702.000	Wages	1,173.99	1,569.00	1,112.00	1,553.00	1,553.00	
226-528.000-704.100	FICA - Employer's Share	74.70	107.00	68.98	96.00	96.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
226-528.000-704.200	Medicare - Employer's Share	17.96	23.00	16.15	23.00	23.00	
226-528.000-705.000	Medical Insurance - ER	148.76	198.00	191.55	234.00	234.00	
226-528.000-705.100	Vision Benefits	0.86	2.00	2.15	3.00	3.00	
226-528.000-705.200	Dental Benefits	10.93	25.00	25.20	28.00	28.00	
226-528.000-706.000	Life Insurance - ER cost	2.70	7.00	4.50	7.37	7.37	
226-528.000-707.000	Retirement Contributions-ER	59.52	95.00	66.45	91.39	91.39	
226-528.000-707.100	Health Care Savings Plan - ER	2.39	9.00	6.06	6.10	6.10	
226-528.000-708.000	Sick & Accident Premiums-ER	12.16	37.00		29.57	29.57	
226-528.000-726.000	Supplies		100.00				
226-528.000-801.000	Contractual Services	267,295.68	276,500.00	276,500.00	278,700.00	278,700.00	
226-528.000-801.701	Landfill fees		1,792.46	300.00	350.00	350.00	
226-528.000-910.500	Workers Comp Insurance		129.90	414.00	413.58	413.58	
226-528.000-941.000	Equipment Rental	8,122.83	9,000.00	8,200.00	8,942.58	8,942.58	
Totals for dept 528.000 - Sanitation Collection		276,922.48	289,594.36	286,907.04	290,477.59	290,477.59	

Dept 530.000 - Wood Chipping

226-530.000-702.000	Wages	13,629.06	19,961.00	14,283.00	20,353.00	20,353.00	
226-530.000-704.100	FICA - Employer's Share	854.43	1,295.80	885.55	1,262.00	1,262.00	
226-530.000-704.200	Medicare - Employer's Share	208.64	282.60	207.10	295.00	295.00	
226-530.000-705.000	Medical Insurance - ER	1,792.27	2,134.00	1,815.45	2,535.00	2,535.00	
226-530.000-705.100	Vision Benefits	17.33	25.72	22.21	37.00	37.00	
226-530.000-705.200	Dental Benefits	215.04	288.65	252.03	30.00	30.00	
226-530.000-706.000	Life Insurance - ER cost	34.14	47.63	35.92	3.74	3.74	
226-530.000-707.000	Retirement Contributions-ER	2,472.59	2,568.29	2,453.50	2,715.27	2,715.27	
226-530.000-707.100	Health Care Savings Plan - ER	91.31	169.19	64.50	14.00	14.00	
226-530.000-708.000	Sick & Accident Premiums-ER	215.97	334.38	234.34	312.19	312.19	
226-530.000-726.000	Supplies	208.57	115.84	234.54	120.00	120.00	
226-530.000-801.000	Contractual Services	3,000.00	50.00				
226-530.000-910.500	Workers Comp Insurance	108.47	1,307.34	1,056.24	413.50	413.50	
226-530.000-930.000	Repairs and Maintenance	3,247.68	950.00	200.00	500.00	500.00	
226-530.000-941.000	Equipment Rental	10,742.77	11,200.00	11,000.00	13,764.30	13,764.30	
Totals for dept 530.000 - Wood Chipping		36,838.27	40,730.44	32,744.38	42,355.00	42,355.00	

Dept 782.000 - Facilities - Abrams Park

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19	2018-19	2019-20	2019-20	Reference Note
			AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
226-782.000-702.000	Wages	4,059.93	2,983.00	3,548.31	2,648.00	2,648.00	
226-782.000-704.100	FICA - Employer's Share	253.47	191.00	225.96	164.00	164.00	
226-782.000-704.200	Medicare - Employer's Share	60.82	44.50	52.83	38.00	38.00	
226-782.000-705.000	Medical Insurance - ER	570.39	491.00	564.08	231.00	231.00	
226-782.000-705.100	Vision Benefits	4.84	4.75	5.05	3.00	3.00	
226-782.000-705.200	Dental Benefits	61.53	46.25	51.32	30.00	30.00	
226-782.000-706.000	Life Insurance - ER cost	9.12	8.70	9.28	3.74	3.74	
226-782.000-707.000	Retirement Contributions-ER	149.87	111.00	141.32	26.41	26.41	
226-782.000-707.100	Health Care Savings Plan - ER	16.61	15.80	15.75	1.00	1.00	
226-782.000-708.000	Sick & Accident Premiums-ER	56.48	54.00	60.05	25.20	25.20	
226-782.000-941.000	Equipment Rental	842.42	925.00	1,100.00	1,286.87	1,286.87	
Totals for dept 782.000 - Facilities - Abrams Park		6,085.48	4,875.00	5,773.95	4,457.22	4,457.22	
Dept 783.000 - Facilities - Elms Rd Park							
226-783.000-702.000	Wages	4,714.97	3,660.00	6,000.00	3,100.00	3,100.00	
226-783.000-704.100	FICA - Employer's Share	294.28	227.45	372.00	192.00	192.00	
226-783.000-704.200	Medicare - Employer's Share	70.45	53.15	87.00	45.00	45.00	
226-783.000-705.000	Medical Insurance - ER	661.98	543.00	810.00	276.00	276.00	
226-783.000-705.100	Vision Benefits	5.83	5.78	7.50	3.00	3.00	
226-783.000-705.200	Dental Benefits	73.66	57.30	79.00	35.00	35.00	
226-783.000-706.000	Life Insurance - ER cost	11.18	9.22	10.80	4.33	4.33	
226-783.000-707.000	Retirement Contributions-ER	174.83	184.71	228.00	29.49	29.49	
226-783.000-707.100	Health Care Savings Plan - ER	19.06	27.61	18.60	1.00	1.00	
226-783.000-708.000	Sick & Accident Premiums-ER	68.71	62.62	95.00	29.73	29.73	
226-783.000-941.000	Equipment Rental	986.04	970.00	1,420.00	1,488.40	1,488.40	
Totals for dept 783.000 - Facilities - Elms Rd Park		7,080.99	5,800.84	9,127.90	5,203.95	5,203.95	
Dept 793.000 - Facilities - City Hall							
226-793.000-702.000	Wages	816.13	579.00	928.50	882.00	882.00	
226-793.000-704.100	FICA - Employer's Share	52.38	36.00	57.60	55.00	55.00	
226-793.000-704.200	Medicare - Employer's Share	12.40	8.00	13.50	13.00	13.00	
226-793.000-705.000	Medical Insurance - ER	64.90	61.00	93.30	50.00	50.00	
226-793.000-705.100	Vision Benefits	0.35	1.00	0.65	1.00	1.00	
226-793.000-705.200	Dental Benefits	3.72	6.00	7.65	8.00	8.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
226-793.000-706.000	Life Insurance - ER cost	0.77	1.20	1.65	1.07	1.07	
226-793.000-707.000	Retirement Contributions-ER	16.97	15.00	21.90	12.06	12.06	
226-793.000-707.100	Health Care Savings Plan - ER	1.02	3.60	1.45	0.80	0.80	
226-793.000-708.000	Sick & Accident Premiums-ER	4.07	8.00	8.05	6.14	6.14	
226-793.000-726.000	Supplies	200.73	160.00	230.13	160.00	160.00	
226-793.000-726.500	Supplies - Mats	68.37	75.00	77.00	78.00	78.00	
226-793.000-801.000	Contractual Services		75.00				
226-793.000-850.000	Communications	388.59	400.00	350.00	400.00	400.00	
226-793.000-910.100	Property Insurance	215.50	226.28	202.00	227.87	227.87	
226-793.000-910.500	Workers Comp Insurance	2.79	24.61	14.05			
226-793.000-920.000	Utilities	1,192.39	1,150.00	900.00	1,050.00	1,050.00	
226-793.000-930.000	Repairs and Maintenance	285.70	300.00	507.78	420.00	420.00	
226-793.000-941.000	Equipment Rental	578.20	525.00	570.00	540.10	540.10	
226-793.000-961.000	Miscellaneous		100.00				
Totals for dept 793.000 - Facilities - City Hall		3,904.98	3,754.69	3,985.21	3,905.04	3,905.04	
TOTAL APPROPRIATIONS		369,332.86	394,564.22	378,780.25	391,193.36	391,193.36	
NET OF REVENUES/APPROPRIATIONS - FUND 226		13,451.67	(1,099.22)	15,729.19	4,229.64	4,229.64	
BEGINNING FUND BALANCE		302,405.93	315,857.60	315,857.60	331,586.79	331,586.79	
ENDING FUND BALANCE		315,857.60	314,758.38	331,586.79	335,816.43	335,816.43	
Fund 248 - Downtown Development Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
248-000.000-402.000	Current Tax Revenue	58,655.96	54,553.98	54,553.98	45,295.00	45,295.00	2
248-000.000-664.000	Interest Income	45.99	50.00	32.20	15.00	15.00	
Totals for dept 000.000 - General		58,701.95	54,603.98	54,586.18	45,310.00	45,310.00	
Dept 728.004 - Family Movie Night							
248-728.004-597.000	Grants from Private Entities	1,000.00	1,000.00	1,500.00	2,500.00	2,500.00	
Totals for dept 728.004 - Family Movie Night		1,000.00	1,000.00	1,500.00	2,500.00	2,500.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
TOTAL ESTIMATED REVENUES		59,701.95	55,603.98	56,086.18	47,810.00	47,810.00	
APPROPRIATIONS							
Dept 173.000 - DDA Administration							
248-173.000-726.000	Supplies	15.00	75.00				
248-173.000-745.000	Postage	7.96	25.00	8.00	10.00	10.00	
248-173.000-805.000	Bank Fees		15.00				
248-173.000-825.000	Admin Services	2,500.00	2,500.00		2,500.00	2,500.00	
248-173.000-961.000	Miscellaneous	300.00	750.00				
Totals for dept 173.000 - DDA Administration		2,822.96	3,365.00	8.00	2,510.00	2,510.00	
Dept 728.000 - Economic Development							
248-728.000-801.000	Contractual Services	26,792.56	14,163.75	14,163.75			
248-728.000-961.000	Miscellaneous	101.84	125.00	50.00			
Totals for dept 728.000 - Economic Development		26,894.40	14,288.75	14,213.75			
Dept 728.002 - Streetscape							
248-728.002-726.000	Supplies	4,447.08	1,200.00	1,200.00			
248-728.002-801.000	Contractual Services	400.00	10,000.00	10,000.00			
248-728.002-967.101	Contribution to General Fund		90,000.00	90,000.00			
248-728.002-968.000	Depreciation Expense	472.14		475.00	475.00	475.00	
Totals for dept 728.002 - Streetscape		5,319.22	101,200.00	101,675.00	475.00	475.00	
Dept 728.003 - Facade Program							
248-728.003-801.000	Contractual Services	5,000.00	26,486.75	29,150.00			
Totals for dept 728.003 - Facade Program		5,000.00	26,486.75	29,150.00			
Dept 728.004 - Family Movie Night							
248-728.004-726.000	Supplies		200.00	200.00	200.00	200.00	
248-728.004-801.000	Contractual Services	3,410.68	3,400.00	3,400.00	3,450.00	3,450.00	
248-728.004-900.000	Printing and Publishing	344.00	300.00	348.00	300.00	300.00	
Totals for dept 728.004 - Family Movie Night		3,754.68	3,900.00	3,948.00	3,950.00	3,950.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
TOTAL APPROPRIATIONS		43,791.26	149,240.50	148,994.75	6,935.00	6,935.00	
NET OF REVENUES/APPROPRIATIONS - FUND 248		15,910.69	(93,636.52)	(92,908.57)	40,875.00	40,875.00	
BEGINNING FUND BALANCE		95,855.18	111,765.87	111,765.87	18,857.30	18,857.30	
ENDING FUND BALANCE		111,765.87	18,129.35	18,857.30	59,732.30	59,732.30	
Fund 350 - City Hall Debt Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
350-000.000-664.000	Interest Income	16.10	14.50	16.19	12.75	12.75	
Totals for dept 000.000 - General		16.10	14.50	16.19	12.75	12.75	
Dept 931.000 - Transfers IN							
350-931.000-699.101	Transfer In from Genl Fund	93,655.00	88,730.00	88,730.00	88,730.00	88,730.00	
Totals for dept 931.000 - Transfers IN		93,655.00	88,730.00	88,730.00	88,730.00	88,730.00	
TOTAL ESTIMATED REVENUES		93,671.10	88,744.50	88,746.19	88,742.75	88,742.75	
APPROPRIATIONS							
Dept 905.000 - Debt Service							
350-905.000-991.000	Bond Principal Payments	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	
350-905.000-995.000	Bond Interest Payments	17,855.00	13,730.00	13,730.00	13,730.00	13,730.00	
350-905.000-996.000	Agent Fees	750.00	750.00	750.00	750.00	750.00	
Totals for dept 905.000 - Debt Service		93,605.00	89,480.00	89,480.00	89,480.00	89,480.00	
TOTAL APPROPRIATIONS		93,605.00	89,480.00	89,480.00	89,480.00	89,480.00	
NET OF REVENUES/APPROPRIATIONS - FUND 350		66.10	(735.50)	(733.81)	(737.25)	(737.25)	
BEGINNING FUND BALANCE		3,743.50	3,809.60	3,809.60	3,075.79	3,075.79	
ENDING FUND BALANCE		3,809.60	3,074.10	3,075.79	2,338.54	2,338.54	

Fund 402 - Fire Equip Replacement Fund

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
ESTIMATED REVENUES							
Dept 000.000 - General							
402-000.000-664.000	Interest Income	893.36			10.00	10.00	
Totals for dept 000.000 - General		893.36			10.00	10.00	
Dept 931.000 - Transfers IN							
402-931.000-699.101	Transfer In from Genl Fund	30,000.00	140,000.00	81,200.00	75,000.00	75,000.00	
Totals for dept 931.000 - Transfers IN		30,000.00	140,000.00	81,200.00	75,000.00	75,000.00	
TOTAL ESTIMATED REVENUES		30,893.36	140,000.00	81,200.00	75,010.00	75,010.00	
APPROPRIATIONS							
Dept 336.000 - Fire Department							
402-336.000-976.000	Equipment		250,000.00	191,187.48			
Totals for dept 336.000 - Fire Department			250,000.00	191,187.48			
TOTAL APPROPRIATIONS			250,000.00	191,187.48			
NET OF REVENUES/APPROPRIATIONS - FUND 402		30,893.36	(110,000.00)	(109,987.48)	75,010.00	75,010.00	
BEGINNING FUND BALANCE		80,288.09	111,181.45	111,181.45	1,193.97	1,193.97	
ENDING FUND BALANCE		111,181.45	1,181.45	1,193.97	76,203.97	76,203.97	
Fund 590 - Water Supply Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
590-000.000-664.000	Interest Income	15,262.56	1,000.00	3,230.00	2,100.00	2,100.00	
590-000.000-675.000	Misc.		100.00				
Totals for dept 000.000 - General		15,262.56	1,100.00	3,230.00	2,100.00	2,100.00	
Dept 540.000 - Water System							
590-540.000-600.000	Water Fees	625,076.13	600,000.00	590,000.00	625,275.00	625,275.00	



GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
590-540.000-601.000	Metered Services	1,528,955.20	1,530,000.00	1,570,000.00	1,570,000.00	1,570,000.00	
590-540.000-602.000	Hydrant Rental	950.00	950.00	950.00	950.00	950.00	
590-540.000-603.000	Service Fees	6,139.00	4,800.00	3,700.00	3,700.00	3,700.00	
590-540.000-607.000	Tap Fees	39,750.00	14,450.00	12,750.00	12,750.00	12,750.00	
590-540.000-627.000	Charges for Services	16.00	20.00	52.80	20.00	20.00	
590-540.000-658.000	Penalty - Late Fee	13,978.87	14,350.00	13,383.82	13,000.00	13,000.00	
590-540.000-677.000	Reimbursements	210.00		1,172.43			
Totals for dept 540.000 - Water System		2,215,075.20	2,164,570.00	2,192,009.05	2,225,695.00	2,225,695.00	
TOTAL ESTIMATED REVENUES		2,230,337.76	2,165,670.00	2,195,239.05	2,227,795.00	2,227,795.00	

#### APPROPRIATIONS

##### Dept 000.000 - General

590-000.000-744.900	Bad Debt Expense		250.00	200.00	200.00	200.00	
590-000.000-961.000	Miscellaneous		500.00				
590-000.000-961.350	Other Expense-Debt Service	23,413.75	22,182.50	22,182.50	22,182.50	22,182.50	
590-000.000-961.354	Other Expense-Debt GO Tax 2017		48,925.60				
Totals for dept 000.000 - General		23,413.75	71,858.10	22,382.50	22,382.50	22,382.50	

##### Dept 101.000 - Council

590-101.000-702.000	Wages	3,359.46	3,855.00	3,921.20	6,480.00	6,480.00	
590-101.000-704.100	FICA - Employer's Share	208.23	239.00	243.15	402.00	402.00	
590-101.000-704.200	Medicare - Employer's Share	50.20	56.00	56.90	94.00	94.00	
590-101.000-708.000	Sick & Accident Premiums-ER				4.82	4.82	
590-101.000-726.000	Supplies	12.25	100.00	40.50	75.00	75.00	
590-101.000-801.000	Contractual Services		100.00				
590-101.000-910.200	General Liability Insurance	2,168.75	2,277.19	2,169.92	2,451.06	2,451.06	
590-101.000-910.500	Workers Comp Insurance	0.55	9.25	7.00			
590-101.000-960.000	Education and Training	1,007.24	2,000.00	1,750.00	2,000.00	2,000.00	
590-101.000-961.000	Miscellaneous		100.00		100.00	100.00	
Totals for dept 101.000 - Council		6,806.68	8,736.44	8,188.67	11,606.88	11,606.88	

##### Dept 172.000 - Executive

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19	2018-19	2019-20	2019-20	Reference Note
			AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
590-172.000-702.000	Wages	18,416.36	18,416.00	18,062.00	18,969.00	18,969.00	
590-172.000-704.100	FICA - Employer's Share	1,191.68	1,142.00	1,120.00	1,532.00	1,532.00	
590-172.000-704.200	Medicare - Employer's Share	283.73	267.00	262.00	358.00	358.00	
590-172.000-705.000	Medical Insurance - ER	1,761.68	1,883.00	1,451.00	2,130.00	2,130.00	
590-172.000-705.100	Vision Benefits	20.99	22.00	26.50	38.00	38.00	
590-172.000-705.200	Dental Benefits	292.86	302.00	336.10	467.00	467.00	
590-172.000-706.000	Life Insurance - ER cost	72.83	76.00	75.60	96.08	96.08	
590-172.000-707.000	Retirement Contributions-ER	8,633.37	1,289.16	1,629.35	2,224.42	2,224.42	
590-172.000-707.100	Health Care Savings Plan - ER	384.40	368.32	341.73	494.00	494.00	
590-172.000-708.000	Sick & Accident Premiums-ER	254.09	439.00	263.00	343.37	343.37	
590-172.000-726.000	Supplies	80.33	100.00	16.88	50.00	50.00	
590-172.000-801.000	Contractual Services	994.07	602.50	303.70	400.00	400.00	
590-172.000-910.200	General Liability Insurance	2,367.50	2,485.88	2,211.00	2,497.47	2,497.47	
590-172.000-910.500	Workers Comp Insurance	16.56	256.69	124.18	201.82	201.82	
590-172.000-940.000	Vehicle and Travel Expense	804.00	700.00	804.05	805.00	805.00	
590-172.000-960.000	Education and Training	49.75	150.00	59.63	75.00	75.00	
590-172.000-961.000	Miscellaneous	63.29	150.00	79.10			
Totals for dept 172.000 - Executive		35,687.49	28,649.55	27,165.82	30,681.16	30,681.16	
Dept 201.000 - Finance,Budgeting,Accounting							
590-201.000-702.000	Wages	7,895.19	8,120.00	7,089.60	8,556.00	8,556.00	
590-201.000-704.100	FICA - Employer's Share	498.89	503.00	448.15	530.00	530.00	
590-201.000-704.200	Medicare - Employer's Share	118.64	118.00	104.73	124.00	124.00	
590-201.000-705.000	Medical Insurance - ER	1,193.38	1,367.00	1,216.20	1,150.00	1,150.00	
590-201.000-705.100	Vision Benefits	9.26	7.00	11.75	14.00	14.00	
590-201.000-705.200	Dental Benefits	102.65	75.00	118.55	133.00	133.00	
590-201.000-706.000	Life Insurance - ER cost	36.30	38.00	37.90	38.43	38.43	
590-201.000-707.000	Retirement Contributions-ER	3,668.47	684.00	631.00	691.73	691.73	
590-201.000-707.100	Health Care Savings Plan - ER	29.65	30.00	30.00	3.00	3.00	
590-201.000-708.000	Sick & Accident Premiums-ER	140.91	184.00	149.15	154.05	154.05	
590-201.000-726.000	Supplies	503.67	1,000.00	1,000.00	1,000.00	1,000.00	
590-201.000-801.000	Contractual Services	8,400.48	9,199.27	10,192.75	10,085.00	10,085.00	7
590-201.000-805.000	Bank Fees	182.00	80.00	168.00	170.00	170.00	
590-201.000-900.000	Printing and Publishing		50.00				

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
590-201.000-960.000	Education and Training	317.08	275.00	100.00			
590-201.000-961.000	Miscellaneous		50.00				
Totals for dept 201.000 - Finance,Budgeting,Accounting		23,096.57	21,780.27	21,297.78	22,649.21	22,649.21	
Dept 215.000 - Administration and Clerk							
590-215.000-702.000	Wages	8,603.22	9,991.00	9,872.00	10,171.00	10,171.00	
590-215.000-704.100	FICA - Employer's Share	533.37	619.24	612.10	631.00	631.00	
590-215.000-704.200	Medicare - Employer's Share	126.97	144.79	143.20	147.00	147.00	
590-215.000-705.000	Medical Insurance - ER	1,580.45	3,000.00	1,018.00	1,264.00	1,264.00	
590-215.000-705.100	Vision Benefits	17.86	18.00	9.00	9.00	9.00	
590-215.000-705.200	Dental Benefits	70.69	138.00	83.00	93.00	93.00	
590-215.000-706.000	Life Insurance - ER cost	61.86	64.00	64.35	65.33	65.33	
590-215.000-707.000	Retirement Contributions-ER	3,674.85	877.80	705.35	823.55	823.55	
590-215.000-707.100	Health Care Savings Plan - ER	157.34	178.40	160.40	183.00	183.00	
590-215.000-708.000	Sick & Accident Premiums-ER	172.07	188.00	180.05	186.08	186.08	
590-215.000-726.000	Supplies		100.00	119.18	100.00	100.00	
590-215.000-745.000	Postage	932.38	1,000.00	1,000.00	1,000.00	1,000.00	
590-215.000-801.000	Contractual Services	887.49	750.00	1,067.00			
590-215.000-850.000	Communications		70.00				
590-215.000-900.000	Printing and Publishing	374.87	700.00	417.20	700.00	700.00	
590-215.000-960.000	Education and Training	341.59	500.00	466.29	500.00	500.00	
590-215.000-961.000	Miscellaneous		100.00	6.76			
Totals for dept 215.000 - Administration and Clerk		17,535.01	18,439.23	15,923.88	15,872.96	15,872.96	
Dept 228.000 - Information Technology							
590-228.000-726.000	Supplies	24.15	5.00				
590-228.000-801.000	Contractual Services	3,136.80	5,000.00	6,428.33	5,200.00	5,200.00	
590-228.000-976.000	Equipment	33.75	1,850.00	1,053.00	800.00	800.00	
Totals for dept 228.000 - Information Technology		3,194.70	6,855.00	7,481.33	6,000.00	6,000.00	
Dept 253.000 - Treasurer							
590-253.000-702.000	Wages	20,969.88	21,655.00	21,462.00	23,204.00	23,204.00	
590-253.000-704.100	FICA - Employer's Share	1,336.66	1,342.44	1,330.70	1,439.00	1,439.00	
590-253.000-704.200	Medicare - Employer's Share	318.02	313.74	311.25	336.00	336.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19	2018-19	2019-20	2019-20	Reference Note
			AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
590-253.000-705.000	Medical Insurance - ER	3,016.73	2,048.00	2,850.00	2,716.00	2,716.00	
590-253.000-705.100	Vision Benefits	23.05	19.00	27.80	32.00	32.00	
590-253.000-705.200	Dental Benefits	241.57	199.00	280.10	312.00	312.00	
590-253.000-706.000	Life Insurance - ER cost	82.87	86.00	86.40	87.62	87.62	
590-253.000-707.000	Retirement Contributions-ER	8,510.11	1,480.80	1,402.00	1,545.07	1,545.07	
590-253.000-707.100	Health Care Savings Plan - ER	104.96	108.40	106.80	29.00	29.00	
590-253.000-708.000	Sick & Accident Premiums-ER	325.07	414.00	345.00	356.01	356.01	
590-253.000-726.000	Supplies		10.00				
590-253.000-745.000	Postage	339.54	450.00	450.00	450.00	450.00	
590-253.000-801.000	Contractual Services	250.00	300.00	300.00	300.00	300.00	
590-253.000-900.000	Printing and Publishing		20.00				
590-253.000-910.300	Insurance and Bonds	25.07	50.00	40.14	40.14	40.14	
590-253.000-940.000	Vehicle and Travel Expense	2.62	30.00	54.40	275.00	275.00	
590-253.000-960.000	Education and Training	4.38	200.00	90.00	150.00	150.00	
590-253.000-961.000	Miscellaneous		25.00				
Totals for dept 253.000 - Treasurer		35,550.53	28,751.38	29,136.59	31,271.84	31,271.84	
Dept 540.000 - Water System							
590-540.000-702.000	Wages	57,723.27	65,818.00	51,400.00	50,082.00	50,082.00	
590-540.000-704.100	FICA - Employer's Share	3,604.79	4,081.00	3,187.00	3,105.00	3,105.00	
590-540.000-704.200	Medicare - Employer's Share	858.62	954.50	745.50	726.00	726.00	
590-540.000-705.000	Medical Insurance - ER	10,796.70	10,897.00	7,400.00	9,201.00	9,201.00	
590-540.000-705.100	Vision Benefits	97.21	106.00	81.25	111.00	111.00	
590-540.000-705.200	Dental Benefits	1,149.89	1,234.00	827.00	1,249.00	1,249.00	
590-540.000-706.000	Life Insurance - ER cost	218.92	218.00	197.00	195.39	195.39	
590-540.000-707.000	Retirement Contributions-ER	972.89	13,136.00	12,850.00	13,906.67	13,906.67	
590-540.000-707.100	Health Care Savings Plan - ER	322.09	623.40	152.00	33.00	33.00	
590-540.000-708.000	Sick & Accident Premiums-ER	1,174.69	1,448.00	877.15	1,032.88	1,032.88	
590-540.000-726.000	Supplies	455.01	8,000.00	8,000.00	6,000.00	6,000.00	
590-540.000-726.200	Uniforms	1,800.03	1,450.00	2,884.29	2,150.00	2,150.00	
590-540.000-801.000	Contractual Services	31,448.50	20,000.00	22,000.00	22,000.00	22,000.00	
590-540.000-801.150	Watermain Construction		22,495.00				
590-540.000-850.000	Communications	1,964.08	1,800.00	1,700.00	1,800.00	1,800.00	
590-540.000-900.000	Printing and Publishing	1,097.10	150.00	1,100.00	1,100.00	1,100.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19	2018-19	2019-20	2019-20	Reference Note
			AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
590-540.000-910.100	Property Insurance	1,294.00	1,358.70	1,190.20	1,344.36	1,344.36	
590-540.000-910.500	Workers Comp Insurance	160.34	3,395.50		1,364.30	1,364.30	
590-540.000-920.000	Utilities	299.07	300.00	300.00	310.00	310.00	
590-540.000-924.000	Bulk Treatment Fees/Bulk Water	1,593,472.58	1,597,000.00	1,640,000.00	1,642,450.00	1,642,450.00	
590-540.000-930.000	Repairs and Maintenance	109,438.80	126,000.00	56,555.80	48,000.00	48,000.00	
590-540.000-941.000	Equipment Rental	21,044.28	24,500.00	20,000.00	15,730.60	15,730.60	
590-540.000-960.000	Education and Training	4,169.79	4,500.00	4,000.00	4,000.00	4,000.00	
590-540.000-965.000	Claims		650.00				
590-540.000-968.000	Depreciation Expense	210,864.69	189,500.00	189,500.00	195,000.00	195,000.00	
590-540.000-976.000	Equipment	976.00	14,000.00	12,000.00	55,850.00	55,850.00	15
Totals for dept 540.000 - Water System		2,055,403.34	2,113,615.10	2,036,947.19	2,076,741.20	2,076,741.20	
Dept 542.000 - Read and Bill							
590-542.000-702.000	Wages	26,167.69	27,488.00	28,580.00	31,128.00	31,128.00	
590-542.000-704.100	FICA - Employer's Share	1,669.80	1,704.00	1,772.00	1,930.00	1,930.00	
590-542.000-704.200	Medicare - Employer's Share	396.37	399.00	414.50	451.00	451.00	
590-542.000-705.000	Medical Insurance - ER	7,817.79	7,561.00	6,880.00	6,923.00	6,923.00	
590-542.000-705.100	Vision Benefits	52.84	52.00	76.90	79.00	79.00	
590-542.000-705.200	Dental Benefits	576.60	584.00	792.50	823.00	823.00	
590-542.000-706.000	Life Insurance - ER cost	98.45	99.00	120.00	107.75	107.75	
590-542.000-707.000	Retirement Contributions-ER	11,010.87	1,675.00	1,837.50	1,774.43	1,774.43	
590-542.000-707.100	Health Care Savings Plan - ER	328.92	388.20	390.00	34.00	34.00	
590-542.000-708.000	Sick & Accident Premiums-ER	573.02	643.00	690.00	645.76	645.76	
590-542.000-726.000	Supplies	423.06	600.00	600.00	600.00	600.00	
590-542.000-745.000	Postage	2,209.41	2,500.00	2,500.00	2,500.00	2,500.00	
590-542.000-801.000	Contractual Services	752.19	500.00	700.00	1,645.00	1,645.00	16
590-542.000-930.000	Repairs and Maintenance		200.00				
590-542.000-941.000	Equipment Rental	3,966.25	8,800.00	3,400.00	4,007.44	4,007.44	
590-542.000-960.000	Education and Training		50.00	3,550.00	3,600.00	3,600.00	
Totals for dept 542.000 - Read and Bill		56,043.26	53,243.20	52,303.40	56,248.38	56,248.38	
Dept 543.230 - Water Main Repair USDA Grant							
590-543.230-801.000-543.230	Contractual Services		24,048.00	27,548.00	27,548.00	27,548.00	
590-543.230-801.000-543.231	Contractual Services		13,618.79	13,678.79			

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note	
590-543.230-801.000-543.232	Contractual Services		16,971.81	16,971.81				
590-543.230-801.000-543.233	Contractual Services		11,505.22	16,225.72				
590-543.230-801.000-543.234	Contractual Services		9,109.18	9,109.18				
590-543.230-801.400-543.231	Design Engineering		42,000.00	22,000.00	41,788.00	41,788.00		
590-543.230-801.400-543.232	Design Engineering		18,470.00	31,938.22	6,310.00	6,310.00		
590-543.230-801.400-543.233	Design Engineering		54,000.00	44,660.00	45,340.00	45,340.00		
590-543.230-801.400-543.234	Design Engineering		29,400.00	20,791.00	28,209.00	28,209.00		
Totals for dept 543.230 - Water Main Repair USDA Grant			219,123.00	202,922.72	149,195.00	149,195.00		
Dept 793.000 - Facilities - City Hall								
590-793.000-702.000	Wages	2,063.00	2,245.00	2,318.00	2,194.00	2,194.00		
590-793.000-704.100	FICA - Employer's Share	131.64	139.00	143.85	136.00	136.00		
590-793.000-704.200	Medicare - Employer's Share	31.08	33.00	33.70	32.00	32.00		
590-793.000-705.000	Medical Insurance - ER	147.31	152.00	218.10	468.00	468.00		
590-793.000-705.100	Vision Benefits	0.89	1.00	1.70	2.00	2.00		
590-793.000-705.200	Dental Benefits	9.25	14.00	19.00	20.00	20.00		
590-793.000-706.000	Life Insurance - ER cost	1.96	3.00	4.20	2.63	2.63		
590-793.000-707.000	Retirement Contributions-ER	147.42	37.00	51.85	30.23	30.23		
590-793.000-707.100	Health Care Savings Plan - ER	2.59	8.40	3.60	1.00	1.00		
590-793.000-708.000	Sick & Accident Premiums-ER	10.23	20.00	20.00	16.10	16.10		
590-793.000-726.000	Supplies	502.06	600.00	550.00	600.00	600.00		
590-793.000-726.500	Supplies - Mats	171.63	225.00	200.00	225.00	225.00		
590-793.000-801.000	Contractual Services		100.00					
590-793.000-850.000	Communications	971.49	1,050.00	875.00	1,000.00	1,000.00		
590-793.000-910.100	Property Insurance	538.75	565.69	504.33	569.67	569.67		
590-793.000-910.500	Workers Comp Insurance	7.05	95.42	36.00	80.20	80.20		
590-793.000-920.000	Utilities	2,477.56	1,650.00	2,350.00	2,450.00	2,450.00		
590-793.000-930.000	Repairs and Maintenance	701.08	750.00	1,269.55	1,100.00	1,100.00		
590-793.000-941.000	Equipment Rental	1,445.92	1,400.00	1,275.00	1,350.90	1,350.90		
590-793.000-961.000	Miscellaneous		500.00					
Totals for dept 793.000 - Facilities - City Hall			9,360.91	9,588.51	9,873.88	10,277.73	10,277.73	
Dept 850.000 - Other Functions								
590-850.000-955.000	OPEB Expense	10,176.00	12,000.00	12,000.00	12,000.00	12,000.00		

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Totals for dept 850.000 - Other Functions		10,176.00	12,000.00	12,000.00	12,000.00	12,000.00	
Dept 905.000 - Debt Service							
590-905.000-991.354	GO Tax Bond 2017 Principal Payment		40,250.00	40,250.00	41,400.00	41,400.00	
590-905.000-995.354	GO Tax Bond 2017 Interest Expense	9,062.34	8,675.60	8,675.60	8,132.22	8,132.22	
590-905.000-995.800	Debt Service Bond Interest			191.66	192.00	192.00	
590-905.000-996.354	GO Tax Bond 2017 Agent Fees	115.00	190.00	191.66	192.00	192.00	
Totals for dept 905.000 - Debt Service		9,177.34	49,115.60	49,308.92	49,916.22	49,916.22	
TOTAL APPROPRIATIONS		2,285,445.58	2,641,755.38	2,494,932.68	2,494,843.08	2,494,843.08	
NET OF REVENUES/APPROPRIATIONS - FUND 590		(55,107.82)	(476,085.38)	(299,693.63)	(267,048.08)	(267,048.08)	
BEGINNING FUND BALANCE		6,281,441.09	6,206,104.27	6,206,104.27	5,906,410.64	5,906,410.64	
FUND BALANCE ADJUSTMENTS		(20,229.00)					
ENDING FUND BALANCE		6,206,104.27	5,730,018.89	5,906,410.64	5,639,362.56	5,639,362.56	
Fund 591 - Sanitary Sewer Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
591-000.000-664.000	Interest Income	9,728.26	1,000.00	4,339.28	2,500.00	2,500.00	
591-000.000-675.000	Misc.		80.00				
Totals for dept 000.000 - General		9,728.26	1,080.00	4,339.28	2,500.00	2,500.00	
Dept 536.000 - Sewer System							
591-536.000-601.000	Metered Services	439,696.50	465,000.00	462,000.00	465,000.00	465,000.00	
591-536.000-605.000	Sewer Fees	826,739.42	803,500.00	800,000.00	808,790.00	808,790.00	
591-536.000-606.000	Sewer Inspection Fees	525.00	385.00	175.00	175.00	175.00	
591-536.000-607.000	Tap Fees	30,100.00	10,000.00	7,600.00	7,600.00	7,600.00	
591-536.000-658.000	Penalty - Late Fee	7,862.93	8,000.00	8,889.92	8,400.00	8,400.00	
591-536.000-677.000	Reimbursements	210.00	600.00	1,172.50			
Totals for dept 536.000 - Sewer System		1,305,133.85	1,287,485.00	1,279,837.42	1,289,965.00	1,289,965.00	
TOTAL ESTIMATED REVENUES		1,314,862.11	1,288,565.00	1,284,176.70	1,292,465.00	1,292,465.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
<b>APPROPRIATIONS</b>							
Dept 000.000 - General							
591-000.000-744.900	Bad Debt Expense		1,000.00	500.00	500.00	500.00	
591-000.000-961.000	Miscellaneous		400.00				
591-000.000-961.350	Other Expense-Debt Service	23,413.75	22,182.50	22,182.50	22,182.50	22,182.50	
Totals for dept 000.000 - General		23,413.75	23,582.50	22,682.50	22,682.50	22,682.50	
Dept 101.000 - Council							
591-101.000-702.000	Wages	3,359.97	3,855.00	3,921.75	6,480.00	6,480.00	
591-101.000-704.100	FICA - Employer's Share	208.38	239.00	243.20	402.00	402.00	
591-101.000-704.200	Medicare - Employer's Share	50.05	56.00	56.90	94.00	94.00	
591-101.000-708.000	Sick & Accident Premiums-ER				4.82	4.82	
591-101.000-726.000	Supplies	12.25	50.00	50.00	50.00	50.00	
591-101.000-801.000	Contractual Services			100.00	100.00	100.00	
591-101.000-910.200	General Liability Insurance	2,168.75	2,277.19	2,169.92	2,451.06	2,451.06	
591-101.000-910.500	Workers Comp Insurance	0.55	9.25	7.78			
591-101.000-960.000	Education and Training	1,007.25	1,700.00	1,704.38	1,700.00	1,700.00	
591-101.000-961.000	Miscellaneous		150.00				
Totals for dept 101.000 - Council		6,807.20	8,336.44	8,253.93	11,281.88	11,281.88	
Dept 172.000 - Executive							
591-172.000-702.000	Wages	18,416.01	18,416.00	18,061.00	18,969.00	18,969.00	
591-172.000-704.100	FICA - Employer's Share	1,191.56	1,142.00	1,119.85	1,532.00	1,532.00	
591-172.000-704.200	Medicare - Employer's Share	283.65	267.00	261.95	358.00	358.00	
591-172.000-705.000	Medical Insurance - ER	1,784.26	1,883.00	1,589.00	2,130.00	2,130.00	
591-172.000-705.100	Vision Benefits	21.00	22.00	26.48	38.00	38.00	
591-172.000-705.200	Dental Benefits	292.83	302.00	336.10	467.00	467.00	
591-172.000-706.000	Life Insurance - ER cost	72.79	76.00	75.60	96.08	96.08	
591-172.000-707.000	Retirement Contributions-ER	1,052.34	1,848.00	1,630.00	2,224.42	2,224.42	
591-172.000-707.100	Health Care Savings Plan - ER	384.39	368.32	370.50	494.00	494.00	
591-172.000-708.000	Sick & Accident Premiums-ER	254.03	439.00	265.70	343.37	343.37	
591-172.000-726.000	Supplies	80.32	130.13	16.87	25.00	25.00	



GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
591-172.000-801.000	Contractual Services	559.07	197.50	198.70	198.70	198.70	
591-172.000-850.000	Communications	(19.87)	19.87	19.87			
591-172.000-910.200	General Liability Insurance	2,367.50	2,485.88	2,211.00	2,497.47	2,497.47	
591-172.000-910.500	Workers Comp Insurance	16.56	256.69	115.84	210.00	210.00	
591-172.000-940.000	Vehicle and Travel Expense	803.84	810.00	804.00	810.00	810.00	
591-172.000-960.000	Education and Training	69.63	200.00	39.75	100.00	100.00	
591-172.000-961.000	Miscellaneous	63.28	150.00	79.11	100.00	100.00	
Totals for dept 172.000 - Executive		27,693.19	29,013.39	27,221.32	30,593.04	30,593.04	
Dept 201.000 - Finance,Budgeting,Accounting							
591-201.000-702.000	Wages	7,895.00	8,120.00	8,000.00	8,556.00	8,556.00	
591-201.000-704.100	FICA - Employer's Share	498.71	503.00	500.00	530.00	530.00	
591-201.000-704.200	Medicare - Employer's Share	118.64	118.00	116.00	124.00	124.00	
591-201.000-705.000	Medical Insurance - ER	1,193.28	1,367.00	1,210.00	1,150.00	1,150.00	
591-201.000-705.100	Vision Benefits	9.25	7.00	11.80	14.00	14.00	
591-201.000-705.200	Dental Benefits	102.63	75.00	118.50	133.00	133.00	
591-201.000-706.000	Life Insurance - ER cost	36.31	38.00	38.00	38.43	38.43	
591-201.000-707.000	Retirement Contributions-ER	426.24	684.00	628.80	691.73	691.73	
591-201.000-707.100	Health Care Savings Plan - ER	29.66	30.00	30.00	3.00	3.00	
591-201.000-708.000	Sick & Accident Premiums-ER	140.88	184.00	149.25	154.05	154.05	
591-201.000-726.000	Supplies	503.66	800.00	800.00	800.00	800.00	
591-201.000-801.000	Contractual Services	8,400.48	9,199.27	10,192.75	10,085.00	10,085.00	7
591-201.000-805.000	Bank Fees	178.00	170.00	170.00	175.00	175.00	
591-201.000-900.000	Printing and Publishing		100.00				
591-201.000-960.000	Education and Training	317.07	300.00	53.13	100.00	100.00	
591-201.000-961.000	Miscellaneous		50.00				
Totals for dept 201.000 - Finance,Budgeting,Accounting		19,849.81	21,745.27	22,018.23	22,554.21	22,554.21	
Dept 215.000 - Administration and Clerk							
591-215.000-702.000	Wages	8,603.17	9,991.00	10,091.00	10,171.00	10,171.00	
591-215.000-704.100	FICA - Employer's Share	533.47	619.24	626.00	631.00	631.00	
591-215.000-704.200	Medicare - Employer's Share	126.90	144.79	147.00	147.00	147.00	
591-215.000-705.000	Medical Insurance - ER	1,580.45	1,760.00	1,020.00	1,264.00	1,264.00	
591-215.000-705.100	Vision Benefits	17.84	18.00	9.05	9.00	9.00	

GL NUMBER	DESCRIPTION	2017-18	2018-19	2018-19	2019-20	2019-20	Reference Note
		ACTIVITY	AMENDED BUDGET	PROJECTED ACTIVITY	REQUESTED BUDGET	ECOMMENDED BUDGET	
591-215.000-705.200	Dental Benefits	70.74	138.00	83.00	93.00	93.00	
591-215.000-706.000	Life Insurance - ER cost	61.88	64.00	64.50	65.33	65.33	
591-215.000-707.000	Retirement Contributions-ER	431.86	877.80	770.00	823.55	823.55	
591-215.000-707.100	Health Care Savings Plan - ER	157.36	178.40	172.50	183.00	183.00	
591-215.000-708.000	Sick & Accident Premiums-ER	172.06	188.00	180.00	186.08	186.08	
591-215.000-726.000	Supplies		200.00	119.18			
591-215.000-745.000	Postage	932.38	1,100.00	1,100.00	1,100.00	1,100.00	
591-215.000-801.000	Contractual Services	887.49	750.00	1,066.94	750.00	750.00	
591-215.000-850.000	Communications		75.00				
591-215.000-900.000	Printing and Publishing	374.87	300.00	700.00	700.00	700.00	
591-215.000-960.000	Education and Training	341.60	400.00	466.29	300.00	300.00	
591-215.000-961.000	Miscellaneous		150.00	6.77			
Totals for dept 215.000 - Administration and Clerk		14,292.07	16,954.23	16,622.23	16,422.96	16,422.96	
Dept 228.000 - Information Technology							
591-228.000-726.000	Supplies	24.14	50.00				
591-228.000-801.000	Contractual Services	3,136.79	5,000.00	6,428.33	5,200.00	5,200.00	
591-228.000-976.000	Equipment	33.75	1,850.00	1,053.00	800.00	800.00	
Totals for dept 228.000 - Information Technology		3,194.68	6,900.00	7,481.33	6,000.00	6,000.00	
Dept 253.000 - Treasurer							
591-253.000-702.000	Wages	20,440.48	21,655.00	21,462.00	23,204.00	23,204.00	
591-253.000-704.100	FICA - Employer's Share	1,336.80	1,342.44	1,330.68	1,439.00	1,439.00	
591-253.000-704.200	Medicare - Employer's Share	317.90	312.00	311.25	336.00	336.00	
591-253.000-705.000	Medical Insurance - ER	3,016.78	3,288.00	2,850.00	2,716.00	2,716.00	
591-253.000-705.100	Vision Benefits	23.12	19.00	27.70	32.00	32.00	
591-253.000-705.200	Dental Benefits	241.59	199.00	280.00	312.00	312.00	
591-253.000-706.000	Life Insurance - ER cost	82.93	86.00	86.50	87.62	87.62	
591-253.000-707.000	Retirement Contributions-ER	957.10	1,451.00	1,402.00	1,545.07	1,545.07	
591-253.000-707.100	Health Care Savings Plan - ER	104.94	106.00	106.80	29.00	29.00	
591-253.000-708.000	Sick & Accident Premiums-ER	325.10	414.00	345.00	356.01	356.01	
591-253.000-726.000	Supplies		30.00				
591-253.000-745.000	Postage	339.54	450.00	450.00	460.00	460.00	
591-253.000-801.000	Contractual Services	250.00	250.00	250.00	250.00	250.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
591-253.000-900.000	Printing and Publishing		20.00				
591-253.000-910.300	Insurance and Bonds	25.07	50.00	40.14	50.00	50.00	
591-253.000-940.000	Vehicle and Travel Expense	2.62	30.00	54.40	275.00	275.00	
591-253.000-960.000	Education and Training	29.38	130.00	90.00	120.00	120.00	
591-253.000-961.000	Miscellaneous		25.00				
Totals for dept 253.000 - Treasurer		27,493.35	29,857.44	29,086.47	31,211.70	31,211.70	
Dept 536.000 - Sewer System							
591-536.000-702.000	Wages	16,851.30	17,627.00	19,860.00	21,416.00	21,416.00	
591-536.000-704.100	FICA - Employer's Share	1,053.88	1,093.00	1,231.50	1,328.00	1,328.00	
591-536.000-704.200	Medicare - Employer's Share	248.97	256.00	300.00	336.00	336.00	
591-536.000-705.000	Medical Insurance - ER	3,066.05	3,054.62	3,182.00	2,716.00	2,716.00	
591-536.000-705.100	Vision Benefits	22.54	24.00	30.99	32.00	32.00	
591-536.000-705.200	Dental Benefits	258.24	274.00	324.66	312.00	312.00	
591-536.000-706.000	Life Insurance - ER cost	74.92	73.00	88.00	87.62	87.62	
591-536.000-707.000	Retirement Contributions-ER	763.98	765.00	1,144.00	1,062.92	1,062.92	
591-536.000-707.100	Health Care Savings Plan - ER	35.03	62.00	33.27	8.00	8.00	
591-536.000-708.000	Sick & Accident Premiums-ER	332.26	399.00	374.00	434.23	434.23	
591-536.000-726.000	Supplies	4,968.99	5,050.00	3,000.00	3,000.00	3,000.00	
591-536.000-726.200	Uniforms	1,800.09	1,650.00	3,000.00	2,800.00	2,800.00	
591-536.000-801.000	Contractual Services	851.01	2,000.00	1,700.00	1,700.00	1,700.00	
591-536.000-850.000	Communications	1,964.07	1,650.00	1,650.00	1,680.00	1,680.00	
591-536.000-910.100	Property Insurance	182.00	383.78	384.00	433.50	433.50	
591-536.000-910.500	Workers Comp Insurance	59.94	520.02	783.26	469.59	469.59	
591-536.000-924.000	Bulk Treatment Fees/Bulk Water	621,271.86	631,000.00	624,500.00	624,500.00	624,500.00	
591-536.000-930.000	Repairs and Maintenance	13,376.08	10,500.00	39,200.00	18,000.00	18,000.00	
591-536.000-941.000	Equipment Rental	3,578.23	8,700.00	4,000.00	4,150.70	4,150.70	
591-536.000-960.000	Education and Training	83.73	350.00	84.00	100.00	100.00	
591-536.000-965.000	Claims		1,500.00				
591-536.000-968.000	Depreciation Expense	259,431.33	255,503.00	255,503.00	262,000.00	262,000.00	
591-536.000-976.000	Equipment		10,350.00	10,350.00	48,550.00	48,550.00	15
Totals for dept 536.000 - Sewer System		930,274.50	952,784.42	970,722.68	995,116.56	995,116.56	

Dept 537.000 - Sewer Lift Stations

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
591-537.000-702.000	Wages	3,426.37	2,642.00	3,304.50	1,897.00	1,897.00	
591-537.000-704.100	FICA - Employer's Share	216.11	166.00	204.90	118.00	118.00	
591-537.000-704.200	Medicare - Employer's Share	50.55	39.00	48.00	28.00	28.00	
591-537.000-705.000	Medical Insurance - ER	499.40	484.00	629.00	337.00	337.00	
591-537.000-705.100	Vision Benefits	3.89	147.00	7.20	3.00	3.00	
591-537.000-705.200	Dental Benefits	44.57	35.20	44.60	29.00	29.00	
591-537.000-706.000	Life Insurance - ER cost	17.52	13.50	16.80	9.69	9.69	
591-537.000-707.000	Retirement Contributions-ER	173.52	189.00	233.50	109.53	109.53	
591-537.000-707.100	Health Care Savings Plan - ER	1.86	7.20				
591-537.000-708.000	Sick & Accident Premiums-ER	63.76	50.00	62.90	37.84	37.84	
591-537.000-726.000	Supplies	26.88	100.00				
591-537.000-801.000	Contractual Services	(251.45)	400.00	853.14	500.00	500.00	
591-537.000-920.000	Utilities	3,487.91	2,950.00	3,300.00	3,300.00	3,300.00	
591-537.000-930.000	Repairs and Maintenance	1,322.65	6,000.00	1,900.00	1,800.00	1,800.00	
591-537.000-941.000	Equipment Rental	910.15	800.00	875.00	905.34	905.34	
Totals for dept 537.000 - Sewer Lift Stations		9,993.69	14,022.90	11,479.54	9,074.40	9,074.40	
Dept 542.000 - Read and Bill							
591-542.000-702.000	Wages	26,174.07	27,488.00	28,575.00	31,134.00	31,134.00	
591-542.000-704.100	FICA - Employer's Share	1,653.31	1,704.00	1,771.75	1,930.00	1,930.00	
591-542.000-704.200	Medicare - Employer's Share	392.38	399.00	414.40	451.00	451.00	
591-542.000-705.000	Medical Insurance - ER	7,553.43	7,561.00	6,584.00	6,920.00	6,920.00	
591-542.000-705.100	Vision Benefits	52.76	52.00	76.75	79.00	79.00	
591-542.000-705.200	Dental Benefits	575.92	584.00	790.00	822.00	822.00	
591-542.000-706.000	Life Insurance - ER cost	98.28	99.00	119.40	107.70	107.70	
591-542.000-707.000	Retirement Contributions-ER	50,023.90	12,167.84	12,168.00	13,520.15	13,520.15	
591-542.000-707.100	Health Care Savings Plan - ER	328.51	388.20	388.75	34.00	34.00	
591-542.000-708.000	Sick & Accident Premiums-ER	572.26	643.00	680.00	644.78	644.78	
591-542.000-726.000	Supplies	423.07	700.00	600.00	550.00	550.00	
591-542.000-745.000	Postage	2,209.42	2,500.00	2,320.00	2,350.00	2,350.00	
591-542.000-801.000	Contractual Services	752.19	850.00	860.00	1,770.00	1,770.00	16
591-542.000-930.000	Repairs and Maintenance		600.00				
591-542.000-941.000	Equipment Rental	3,902.83	3,000.00	3,088.16	4,266.50	4,266.50	
591-542.000-960.000	Education and Training		100.00				

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Totals for dept 542.000 - Read and Bill		94,712.33	58,836.04	58,436.21	64,579.13	64,579.13	
Dept 543.400 - Reline Existing Sewers							
591-543.400-930.000-543.409	Repairs and Maintenance				197,000.00	197,000.00	19
Totals for dept 543.400 - Reline Existing Sewers					197,000.00	197,000.00	
Dept 543.401 - Flush & TV Sewers							
591-543.401-930.000-543.401	Repairs and Maintenance	27,238.50	30,054.00				
Totals for dept 543.401 - Flush & TV Sewers		27,238.50	30,054.00				
Dept 543.408 - Sewer Rehab Phase 8							
591-543.408-930.000	Repairs and Maintenance		220,000.00				
Totals for dept 543.408 - Sewer Rehab Phase 8			220,000.00				
Dept 793.000 - Facilities - City Hall							
591-793.000-702.000	Wages	1,982.93	2,199.00	2,315.00	2,146.00	2,146.00	
591-793.000-704.100	FICA - Employer's Share	124.68	136.00	143.55	133.00	133.00	
591-793.000-704.200	Medicare - Employer's Share	29.46	32.00	33.60	31.00	31.00	
591-793.000-705.000	Medical Insurance - ER	118.37	152.00	189.15	468.00	468.00	
591-793.000-705.100	Vision Benefits	0.88	1.00	1.70	2.00	2.00	
591-793.000-705.200	Dental Benefits	9.26	14.00	19.00	20.00	20.00	
591-793.000-706.000	Life Insurance - ER cost	1.96	3.00	4.52	2.63	2.63	
591-793.000-707.000	Retirement Contributions-ER	32.70	37.00	50.00	30.02	30.02	
591-793.000-707.100	Health Care Savings Plan - ER	2.58	8.40	3.62	1.00	1.00	
591-793.000-708.000	Sick & Accident Premiums-ER	10.22	20.00	17.57	15.10	15.10	
591-793.000-726.000	Supplies	502.04	1,300.00	580.76	500.00	500.00	
591-793.000-726.500	Supplies - Mats	171.63	200.00	200.00	220.00	220.00	
591-793.000-850.000	Communications	971.49	1,130.00	875.00	1,000.00	1,000.00	
591-793.000-910.100	Property Insurance	538.75	565.69	504.33	569.67	569.67	
591-793.000-910.500	Workers Comp Insurance	7.05	53.46	35.15	80.19	80.19	
591-793.000-920.000	Utilities	2,477.55	2,500.00	2,500.00	2,500.00	2,500.00	
591-793.000-930.000	Repairs and Maintenance	727.59	700.00	1,269.55	1,000.00	1,000.00	
591-793.000-941.000	Equipment Rental	1,445.80	1,300.00	1,250.00	1,350.43	1,350.43	
591-793.000-961.000	Miscellaneous		100.00				

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
Totals for dept 793.000 - Facilities - City Hall		9,154.94	10,451.55	9,992.50	10,069.04	10,069.04	
Dept 850.000 - Other Functions							
591-850.000-955.000	OPEB Expense	1,349.00	10,000.00	5,000.00	5,000.00	5,000.00	
Totals for dept 850.000 - Other Functions		1,349.00	10,000.00	5,000.00	5,000.00	5,000.00	
TOTAL APPROPRIATIONS		1,195,467.01	1,432,538.18	1,188,996.94	1,421,585.42	1,421,585.42	
NET OF REVENUES/APPROPRIATIONS - FUND 591		119,395.10	(143,973.18)	95,179.76	(129,120.42)	(129,120.42)	
BEGINNING FUND BALANCE		7,451,725.49	7,555,917.59	7,555,917.59	7,651,097.35	7,651,097.35	
FUND BALANCE ADJUSTMENTS		(15,203.00)					
ENDING FUND BALANCE		7,555,917.59	7,411,944.41	7,651,097.35	7,521,976.93	7,521,976.93	
Fund 661 - Motor Pool Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
661-000.000-664.000	Interest Income	3,279.12	300.00	1,412.69	300.00	300.00	
661-000.000-667.000	Equipment Rental Income	165,629.79	157,300.00	137,514.00	153,815.26	153,815.26	
661-000.000-675.000	Misc.	524.00	600.00	143.00			
Totals for dept 000.000 - General		169,432.91	158,200.00	139,069.69	154,115.26	154,115.26	
TOTAL ESTIMATED REVENUES		169,432.91	158,200.00	139,069.69	154,115.26	154,115.26	
APPROPRIATIONS							
Dept 172.000 - Executive							
661-172.000-910.100	Property Insurance	10,856.00	9,409.30	9,409.30	10,628.40	10,628.40	
661-172.000-910.500	Workers Comp Insurance		25.32				
Totals for dept 172.000 - Executive		10,856.00	9,434.62	9,409.30	10,628.40	10,628.40	
Dept 201.000 - Finance,Budgeting,Accounting							
661-201.000-702.000	Wages	6,149.68	5,626.00	5,550.00	6,019.00	6,019.00	
661-201.000-704.100	FICA - Employer's Share	351.82	349.00	344.15	373.00	373.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
661-201.000-704.200	Medicare - Employer's Share	83.68	82.00	80.50	87.00	87.00	
661-201.000-705.000	Medical Insurance - ER	810.25	880.00	790.00	719.00	719.00	
661-201.000-705.100	Vision Benefits	6.40	5.00	8.10	9.00	9.00	
661-201.000-705.200	Dental Benefits	71.06	54.00	82.10	92.00	92.00	
661-201.000-706.000	Life Insurance - ER cost	24.00	25.00	25.00	25.36	25.36	
661-201.000-707.000	Retirement Contributions-ER	(6,115.52)	434.00	417.50	459.22	459.22	
661-201.000-707.100	Health Care Savings Plan - ER	23.72	24.00	24.00	2.00	2.00	
661-201.000-708.000	Sick & Accident Premiums-ER	94.89	123.00	101.00	104.01	104.01	
Totals for dept 201.000 - Finance,Budgeting,Accounting		1,499.98	7,602.00	7,422.35	7,889.59	7,889.59	
Dept 228.000 - Information Technology							
661-228.000-726.000	Supplies	2.75	15.00				
661-228.000-801.000	Contractual Services	397.60	700.00	700.00	800.00	800.00	
661-228.000-976.000	Equipment	120.00	150.00	350.00	350.00	350.00	
Totals for dept 228.000 - Information Technology		520.35	865.00	1,050.00	1,150.00	1,150.00	
Dept 795.000 - Facilities - City Garage							
661-795.000-702.000	Wages	15,496.08	14,802.00	15,345.00	17,346.00	17,346.00	
661-795.000-704.100	FICA - Employer's Share	975.69	916.00	889.45	1,075.00	1,075.00	
661-795.000-704.200	Medicare - Employer's Share	228.60	214.00	222.50	252.00	252.00	
661-795.000-705.000	Medical Insurance - ER	2,463.62	2,628.00	2,390.00	3,203.00	3,203.00	
661-795.000-705.100	Vision Benefits	18.16	21.00	24.20	36.00	36.00	
661-795.000-705.200	Dental Benefits	199.90	228.00	227.60	346.00	346.00	
661-795.000-706.000	Life Insurance - ER cost	36.20	42.00	30.63	49.05	49.05	
661-795.000-707.000	Retirement Contributions-ER	(21,428.11)	940.00	1,264.00	1,019.04	1,019.04	
661-795.000-707.100	Health Care Savings Plan - ER	28.88	127.80	24.00	13.00	13.00	
661-795.000-708.000	Sick & Accident Premiums-ER	226.24	299.00	246.20	325.80	325.80	
661-795.000-726.000	Supplies	5,850.04	5,500.00	5,505.16	5,700.00	5,700.00	
661-795.000-801.000	Contractual Services	42.30	300.00	150.00	150.00	150.00	
661-795.000-910.100	Property Insurance	1,237.00	1,298.85	1,148.62	1,297.44	1,297.44	
661-795.000-910.500	Workers Comp Insurance	34.42	410.46	169.01	285.26	285.26	
661-795.000-920.000	Utilities	8,158.09	8,950.00	7,800.00	7,900.00	7,900.00	
661-795.000-920.500	Utilities - Fuel	15,635.32	13,500.00	14,000.00	14,100.00	14,100.00	
661-795.000-930.000	Repairs and Maintenance	57,282.41	71,000.00	42,000.00	42,000.00	42,000.00	

GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
661-795.000-968.000	Depreciation Expense	15,386.36	25,000.00	25,000.00	28,000.00	28,000.00	
661-795.000-976.000	Equipment	9,376.97	68,050.00	43,800.04	65,500.00	65,500.00	17
Totals for dept 795.000 - Facilities - City Garage		111,248.17	214,227.11	160,236.41	188,597.59	188,597.59	
Dept 850.000 - Other Functions							
661-850.000-955.000	OPEB Expense	9,851.00		9,850.00	9,850.00	9,850.00	
Totals for dept 850.000 - Other Functions		9,851.00		9,850.00	9,850.00	9,850.00	
TOTAL APPROPRIATIONS		133,975.50	232,128.73	187,968.06	218,115.58	218,115.58	
NET OF REVENUES/APPROPRIATIONS - FUND 661		35,457.41	(73,928.73)	(48,898.37)	(64,000.32)	(64,000.32)	
BEGINNING FUND BALANCE		420,712.15	456,169.56	456,169.56	407,271.19	407,271.19	
ENDING FUND BALANCE		456,169.56	382,240.83	407,271.19	343,270.87	343,270.87	
Fund 865 - Sidewalks							
ESTIMATED REVENUES							
Dept 478.000 - Snow & Ice Removal							
865-478.000-418.478	Snow Removal Revenue	1,395.00	1,400.00	1,785.00	1,000.00	1,000.00	
Totals for dept 478.000 - Snow & Ice Removal		1,395.00	1,400.00	1,785.00	1,000.00	1,000.00	
Dept 931.000 - Transfers IN							
865-931.000-699.101	Transfer In from Genl Fund					1,200.00	25
Totals for dept 931.000 - Transfers IN						1,200.00	
TOTAL ESTIMATED REVENUES		1,395.00	1,400.00	1,785.00	1,000.00	2,200.00	
APPROPRIATIONS							
Dept 478.000 - Snow & Ice Removal							
865-478.000-801.478	Contractual Services - Snow Removal	1,755.00	1,950.00	2,345.00	2,200.00	2,200.00	
Totals for dept 478.000 - Snow & Ice Removal		1,755.00	1,950.00	2,345.00	2,200.00	2,200.00	
TOTAL APPROPRIATIONS		1,755.00	1,950.00	2,345.00	2,200.00	2,200.00	



GL NUMBER	DESCRIPTION	2017-18 ACTIVITY	2018-19 AMENDED BUDGET	2018-19 PROJECTED ACTIVITY	2019-20 REQUESTED BUDGET	2019-20 ECOMMENDED BUDGET	Reference Note
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NET OF REVENUES/APPROPRIATIONS - FUND 865		(360.00)	(550.00)	(560.00)	(1,200.00)		
BEGINNING FUND BALANCE		1,309.22	949.22	949.22	389.22	389.22	
ENDING FUND BALANCE		949.22	399.22	389.22	(810.78)	389.22	
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Fund 866 - Weed Fund							
ESTIMATED REVENUES							
Dept 000.000 - General							
866-000.000-416.000	Current Weed Revenue	7,050.00	7,000.00	6,700.00	6,800.00	6,800.00	
Totals for dept 000.000 - General		7,050.00	7,000.00	6,700.00	6,800.00	6,800.00	
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TOTAL ESTIMATED REVENUES		7,050.00	7,000.00	6,700.00	6,800.00	6,800.00	
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APPROPRIATIONS							
Dept 000.000 - General							
866-000.000-801.000	Contractual Services	1,285.00	1,125.00	2,000.00	2,100.00	2,100.00	
Totals for dept 000.000 - General		1,285.00	1,125.00	2,000.00	2,100.00	2,100.00	
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Dept 965.000 - Transfers Out							
866-965.000-998.101	Transfer Out to Gen Fd					38,000.00	25
Totals for dept 965.000 - Transfers Out						38,000.00	
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TOTAL APPROPRIATIONS		1,285.00	1,125.00	2,000.00	2,100.00	40,100.00	
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NET OF REVENUES/APPROPRIATIONS - FUND 866		5,765.00	5,875.00	4,700.00	4,700.00	(33,300.00)	
BEGINNING FUND BALANCE		29,335.00	35,100.00	35,100.00	39,800.00	39,800.00	
ENDING FUND BALANCE		35,100.00	40,975.00	39,800.00	44,500.00	6,500.00	

## Notes for Recommended Budget FY20

1. Tax Revenue withheld 3% for MTT Appeals from calculation
2. DDA Capture withheld 4% for MTT Appeals in the DDA
3. Act 51 Major at 90% \$477,621; Local at 90% \$143,286
4. 101-336.000-998.736 Fire Appropriations: July – Dec \$76,936.57, Jan-Jun \$79,244.67 based on trend of 3% increase in budget.
5. 101-448.000-801.000 includes \$8165.39 for CDBG Lighting; Revenue budgeted to 101-448.000-529.000
6. Municipal Street Fund 204 Transfer to Local Street Fund 203 \$440,000 FY20 due to timing of delinquent settlement with Genesee County. Typically 6% - 7% delinquent. 204-965-998.203 & 203-931-699.204
7. 101-201-801,226-201-801,590-201-801,591-201-801 Audit Contract w/ contingency 20% for travel and incidental issues during the year \$34,300.
8. Helmsley Rd Project contract Glaeser Dawes amount \$389,965.55 added 10% contingency for change orders total budgeted \$428,962.11. Assume 80% completion in FY19 \$343,169.69. FY20 balance \$85,792.42. Add \$47,375.00 OHM for FY19 already budgeted total FY19 CE \$390544.69
9. Fairchild Tip – 202-453.105-677.000-453.105 reimburse \$66,000 FY19 Balance FY20 \$201,600. CE 801.450 FY19 \$78,000 Bal \$257,000 FY20 budget
10. Daval Rd/Wtr reconstruction: water main work completed in FY18. Holding retention of \$10,000 but all expenses completed in FY19 no budget for FY20. 203-463.105-801.xxx-463.105
11. Not budgeting wages and benefits for occupational safety department 203-429.000. I will do a budget adjustment at year end.
12. Not budgeting amount for tree removal in 203-449.501-930.000 has not been used in the previous 5 years.
13. Elms Park work on walkway and land clearing at the east end of park \$10,000 & Backstop \$6,000 101-783-930 (includes stripping tennis courts as well).
14. Abrams Park Tennis Court (includes stripping) \$10,000 101-782-930
15. Water Dept. & Sewer Dept. ½ each new outside remote meters. This will be a fixed asset and be budgeted at \$102 per meter 850 meters. If SC Estates not included number becomes 670 meters. We may get a price break if one single purchase but budget done at full cost. \$86,700 total for 850 meters \$43,350 per account 590-540-976 & 591-536-976. If exclude SC Estates \$34,170 each account. All will become fixed assets.
16. Read & Bill new software split ½ each to 590-542-801(\$894.89) & 591-542-801(\$894.88) annual payment for 3 years FY20.
17. Motor Pool Equipment Purchases: Mini Excavator \$50,000; Trailer for excavator \$8,000; new front mount blade \$7,500. 2 blades will be sold but price unknown to help offset cost of new one. 661-795-976 all items will become fixed assets.
18. Holland Sq. Streetscape added contingency on CE \$16,000 101-728.005-801.450
19. Budget for sewer relining Phase 9 591-543.400-930.000-543.409\$197,000
20. Wireless Leases reduced for Nextel West Corp lease abatement est. \$10,388 101-000.000-451.100
21. Included 2.0% increase for second half of fiscal year Metro Services. Email from Shawna indicated services will be at a base price beginning in January 2020 and an increase in costs is expected even if the level of service remains the same. 101-334.000-998.334
22. Wages in Elections covering up to 4 elections 101-262.000-702.000
23. Includes continued employer contribution to existing defined benefit pension post- employment expense. Fund 101 Dept. 172 \$43,013.04; Fund 202 Dept. 463 \$660.00; Fund 203 Dept. 463 \$282.84; Fund 226 Dept. 530 \$2,074.44; Fund 590 Dept. 540 \$10,812.84; Fund 5901 Dept. 542 \$10,812.84; Fund 661 Dept. 795 \$660. Annual Contribution \$68,376. Supervisors \$66,000 AFSCME \$2,376
24. Consumers Energy lighting for Helmsley \$9,021 (203-448.000-801.000), Fairchild \$18,042 & Miller \$72,505 (202-448.000-801.000).
25. Transfers In from Weed Fund 865-965.000-101 to General Fund 101-931.000-699.866 \$38,000 & Transfer Out to Sidewalk Fund from General Fund to cover potential fund balance deficit. 101-965.000-998.865 & 865-931.000-699.101

# Fund Balance Statement

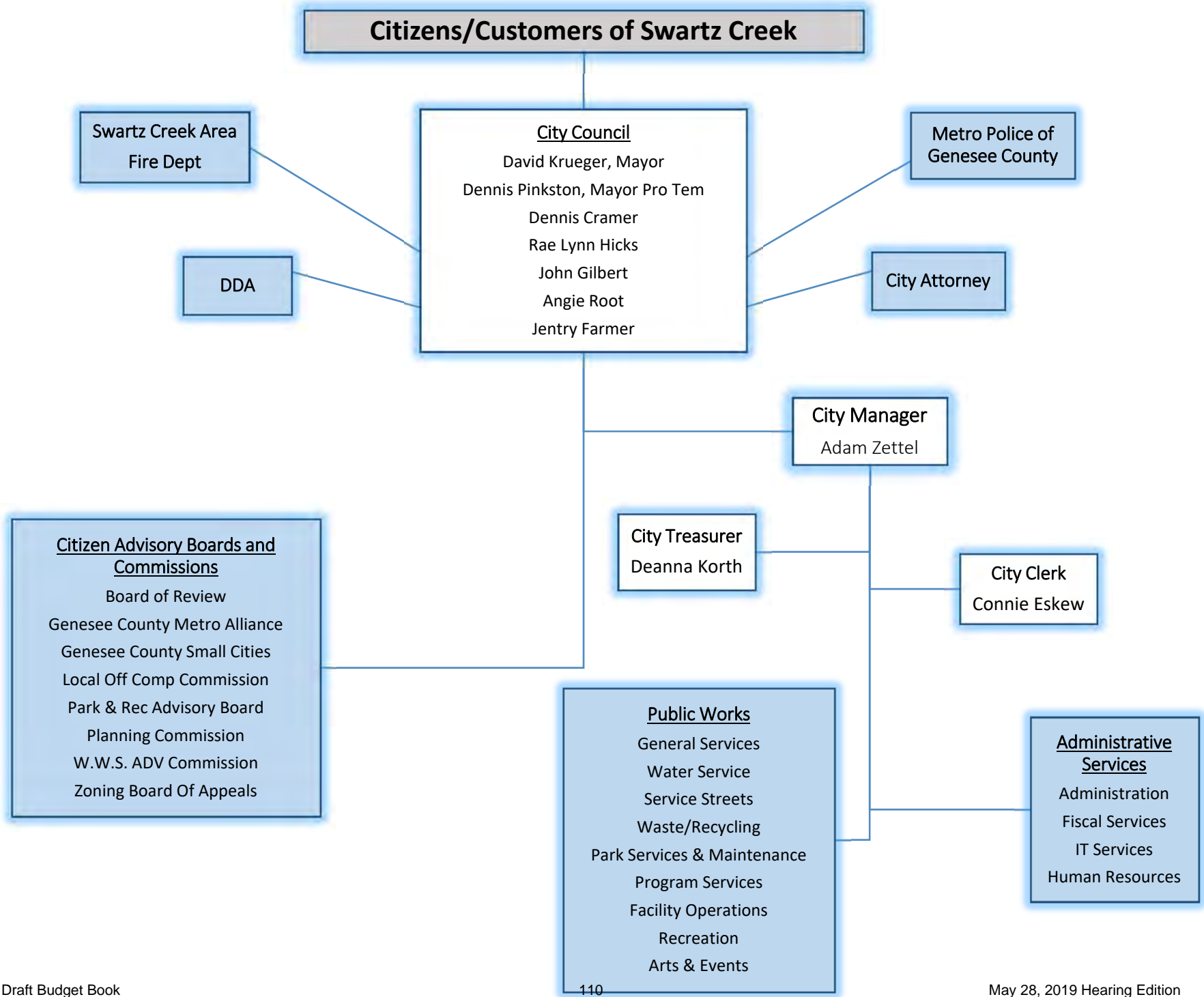
Funds	Fund Balance 6/30/2018	Projected Net Revenue & Expense 2018-2019	Projected Fund Balance 6/30/2019	Operating Revenues 2019-2020	Operating Expenses 2019-2020	Operating Net Change to Fund Balance 2019-2020	Projected Fund Balance after Net Operating Change 6/30/2020	Project Expenses 2019-2020	Projected Ending Fund Balance 6/30/2020	Ref Code
General Fund	\$1,631,668	(104,578)	1,527,090	2,450,558	2,555,287	(104,729)	\$ 1,422,361	36,000.00	1,386,361	13,14
Major Street Fund	\$500,026	86,863	586,889	638,959	512,490	126,469	\$ 713,358	90,547.00	622,811	24
Local Street Fund	\$260,456	(58,629)	201,827	707,529	402,563	304,966	\$ 506,793	9,021.00	497,772	24
Municipal Street Fund	\$21,539	4,149	25,688	631,220	605,475	25,745	\$ 51,433		51,433	
Garbage Fund	\$315,858	15,729	331,587	395,423	391,193	4,230	\$ 335,816		335,816	
Downtown Development Fund	\$111,766	(92,909)	18,857	47,810	6,935	40,875	\$ 59,732		59,732	
City Hall Debt Fund	\$3,810	(734)	3,076	88,743	89,480	(737)	\$ 2,339		2,339	
Fire Equipment Replacement Fund	\$111,181	(109,987)	1,194	75,010	0	75,010	\$ 76,204		76,204	
Water Fund**	\$6,206,104	(299,694)	5,906,411	2,227,795	2,450,598	(222,803)	\$ 5,683,608	44,245.00	5,639,363	15,16
Sewer Fund**	\$7,555,918	95,180	7,651,097	1,292,465	1,377,340	(84,875)	\$ 7,566,222	44,245.00	7,521,977	15,16
Motor Pool Fund	\$456,170	(48,898)	407,271	154,115	152,616	1,500	\$ 408,771	65,500.00	343,271	17
Sidewalks Fund	\$949	(560)	389	2,200	2,200	0	\$ 389		389	25
Weed Fund	\$35,100	4,700	39,800	6,800	40,100	(33,300)	\$ 6,500		6,500	25

\*\* The Fund Balance is net of assets owned by the City of Swartz Creek and Depreciation Expense

Fund	Projected Fund Balance FY20	Projected Fixed Assets FY20	Projected Depreciation Expense FY20	Ending Net Projected Available Balance FY20
Water	5,639,362.56	2,736,198.96	195,000.00	2,708,163.60
Sewer	7,521,976.93	1,674,670.50	195,000.00	5,652,306.43

# Appendix

<b>Citizens &amp; Customers of Swartz Creek (Flow Chart) .....</b>	<b>pg. 110</b>
<b>Swartz Creek City Levies (Chart) .....</b>	<b>pg. 111</b>
<b>Homestead &amp; Non-Homestead (Charts) .....</b>	<b>pg. 112</b>
<b>Genesee County City Levies (Chart) .....</b>	<b>pg. 113</b>
<b>Public Safety Revenues and Expenses (Chart) .....</b>	<b>pg. 114</b>
<b>City of Swartz Creek Budgetary Funds (Flow Chart) .....</b>	<b>pg. 115</b>
<b>Basis of Budgeting .....</b>	<b>pg. 116</b>
<b>Funds Description .....</b>	<b>pg. 117</b>
<b>Consolidated Capital Improvement Program.....</b>	<b>pg. 118</b>
<b>DDA Investment Plan .....</b>	<b>pg. 120</b>
<b>Park Investment Plan .....</b>	<b>pg. 121</b>
<b>Sewer 20 Year Investment Plan .....</b>	<b>pg. 122</b>
<b>Water 5 &amp; 20 Year Investment Plan With Map.....</b>	<b>pg. 123</b>
<b>Street 20 Year Investment Plan &amp; Map .....</b>	<b>pg. 126</b>



## SWARTZ CREEK CITY MILLAGES

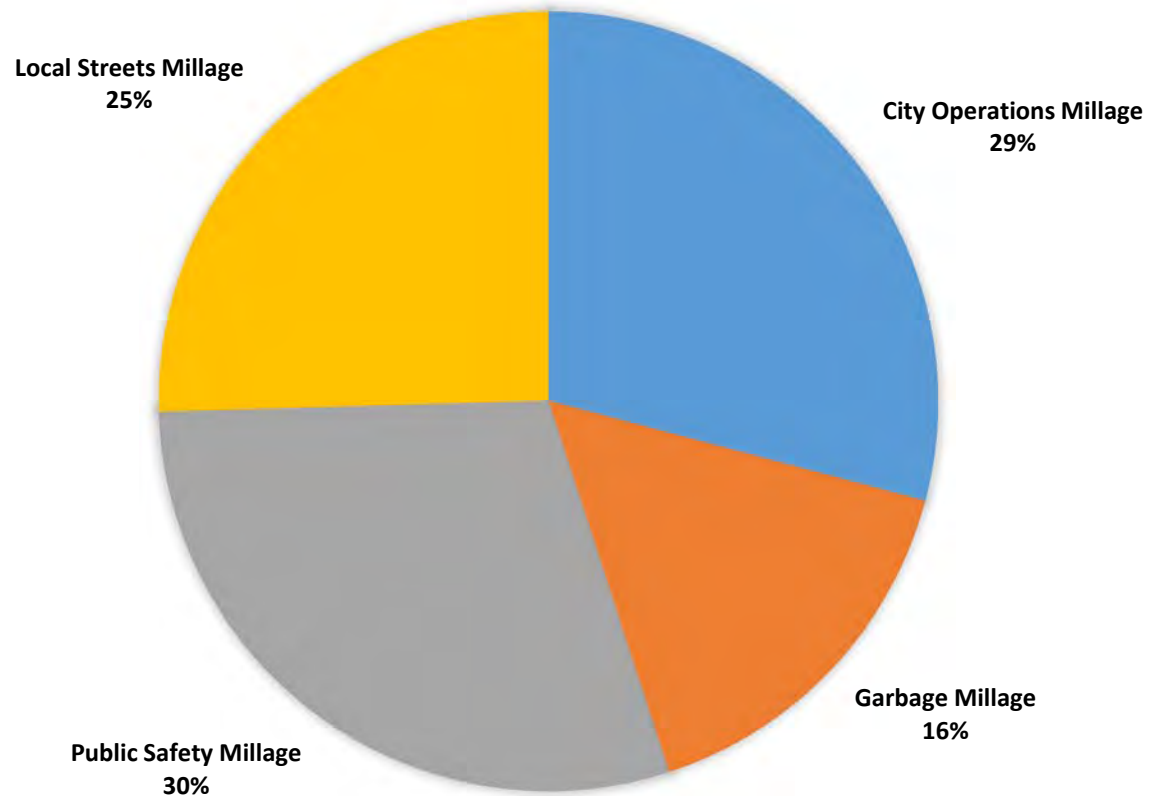


Figure 1

Figure 2

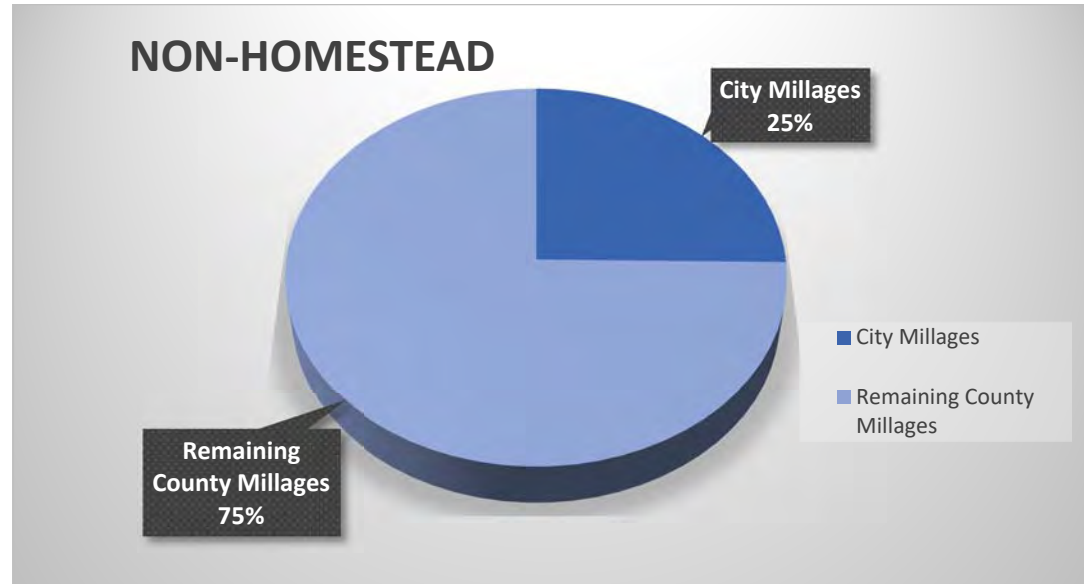
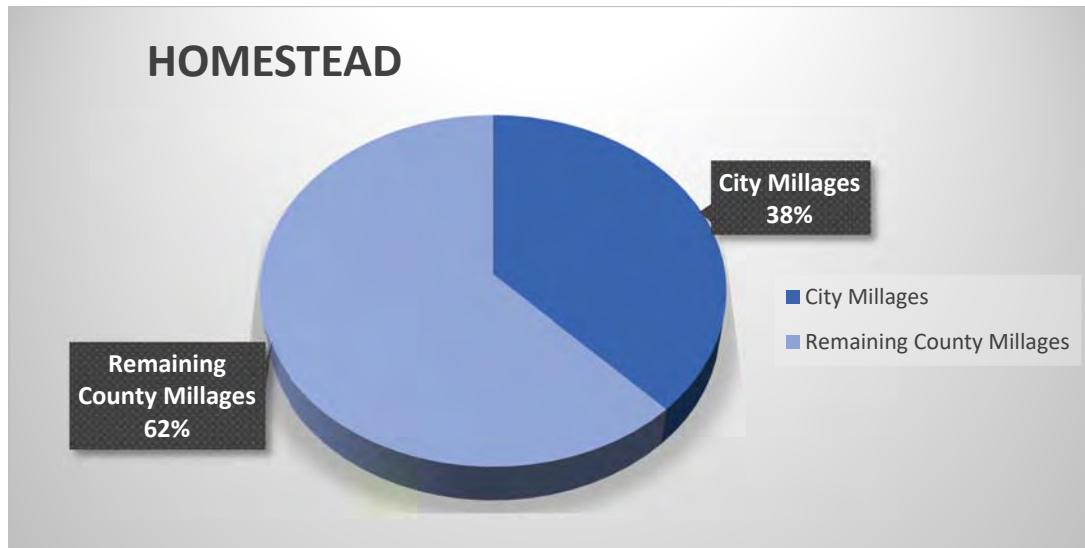


Figure 3



# Levies: Cities of Genesee County in 2018

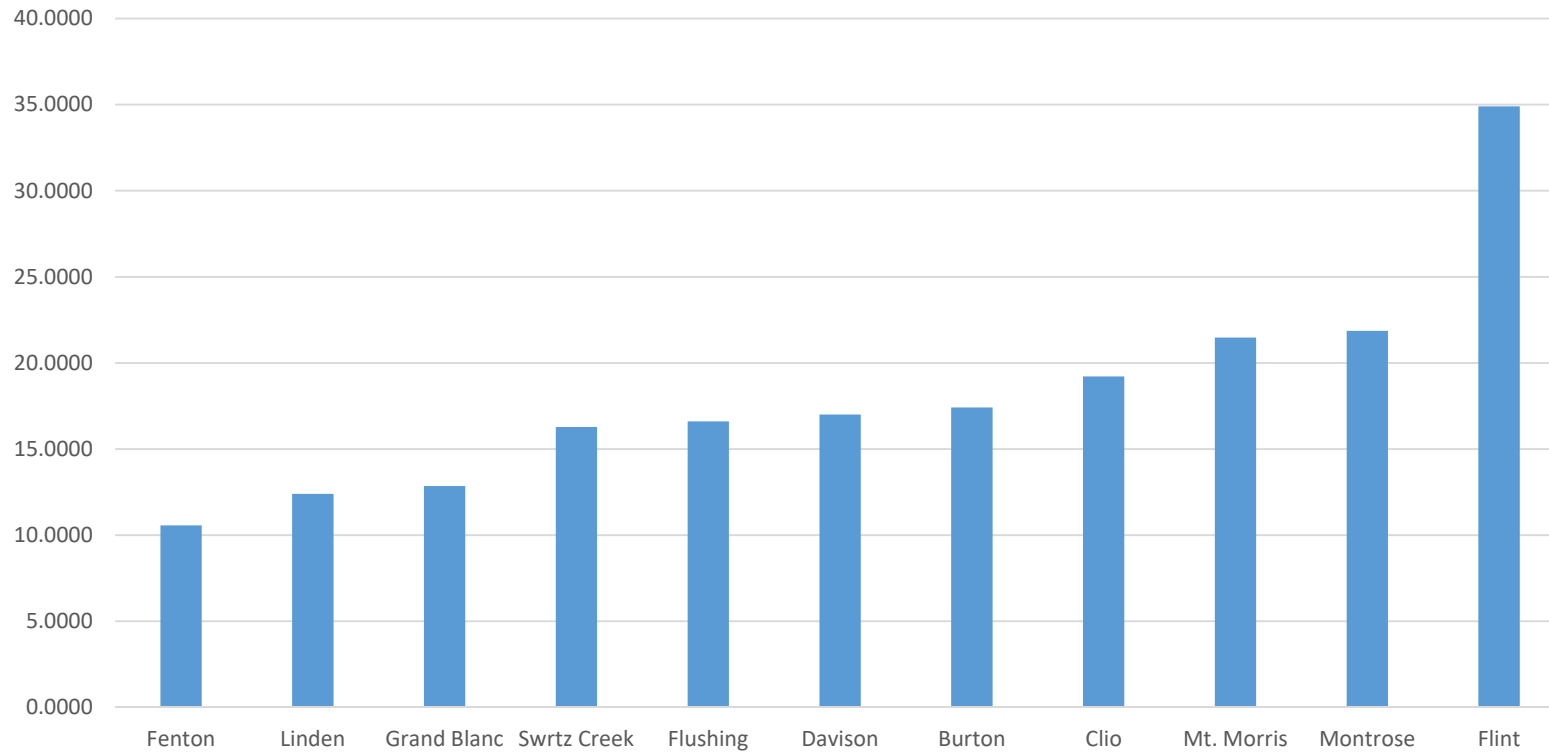
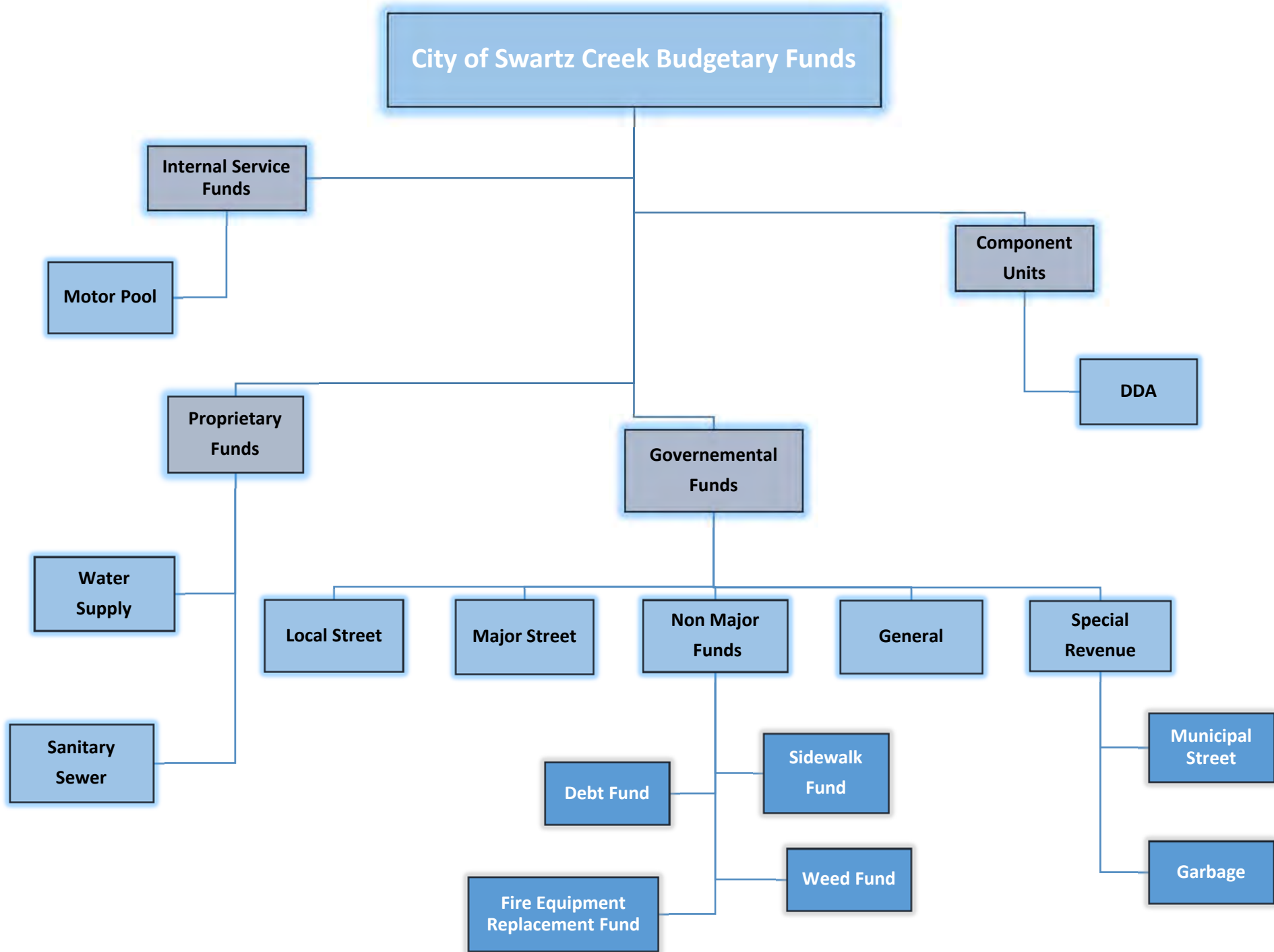


Figure 4

The city collects a 4.9 mil public safety millage to help cover the costs of police and fire services. The levy has appeared on the summer tax bill beginning in 2014 when the public safety assessment was passed by City Council.



Figure 5



## **BASIS OF BUDGETING**

### **GOVERNMENTAL FUNDS**

The governmental funds include all activities that provide general governmental services that are not business-type activities. This includes the General Fund, special revenue funds, debt service funds, capital project funds, and permanent funds. The City reports the following funds as “major” governmental funds:

- The General Fund is the City’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The Major Streets Fund accounts for the portion of the City’s share of proceeds from gas and weight tax levied by the State and distributed to local governmental units to be used for major streets. State law requires that these taxes be used for major street maintenance and construction.
- The Local Streets Fund accounts for the portion of the City’s share of proceeds from gas and weight tax levied by the State and distributed to local governmental units to be used for local streets. State law requires that these taxes be used for local street maintenance and construction.
- The Garbage Collection Funds accounts for a special property tax millage allowed to provide garbage and compost collection services.

### **PROPRIETARY FUNDS**

The proprietary funds include enterprise funds (which provide goods or services to users in exchange for charges or fees) and internal service funds (which provide goods or services to other funds of the City). The City reports the following funds as “major” enterprise funds:

- The Water Fund accounts for the operations of the water distribution system.
- The Sewer Fund accounts for the operations of the sewage pumping collection system.

The City’s internal service funds are used to account for services provided to other departments of the government on a cost reimbursement basis. The City has a motor pool internal service fund that allocates costs to various funds on a full accrual basis, so that the full costs are recognized and allocated to the various funds in the year that the costs are incurred.

## **MAJOR FUNDS DESCRIPTIONS**

**General Fund** accounts for all resources not accounted for and reported to another fund. It includes most tax revenues and such services as public safety, parks, recreation, engineering, planning and administration.

**Water Fund** accounts for activities associated with the distribution and transmission of potable water to the City of Swartz Creek citizens.

**Sewer Fund** accounts for activities associated with sewage transmission and treatment.

## **NONMAJOR SPECIAL REVENUE FUNDS**

**Debt Fund** long term debt repaid from a governmental fund. Swartz Creek currently has a City Hall Debt Fund to account for current year bond payments. This bond is paid off by the General Fund, Garbage Fund, Water Fund, and Sewer Fund. Final payment is May 1, 2021.

**Sidewalk Fund** accounts for revenues from sidewalk repair charges and winter snow and ice removal as required in the City Code of Ordinances. Expenses incurred by the city for sidewalk repairs billed to homeowners and sidewalk cleaning also are accounted for in this fund.

**Weed Fund** accounts for revenues from mowing charges on lots within the city that violate the Weed Ordinance. The costs incurred to enforce the Weed Ordinance are also accounted for in this fund.

**Fire Equipment Replacement Fund** established to ensure adequate funds will be available to purchase major capital assets for the Swartz Creek Area Fire Department.

# City of Swartz Creek

## Six Year Consolidated Capital Improvement Plan\*

Year: 2019

<u>Project Name</u>	<u>Description</u>	<u>Estimated</u>	<u>Funding Status</u>	<u>Implementation</u>	<u>Reference Document</u>
		<u>Cost</u>		<u>Status</u>	
Dog Park	Construct dog park	\$25,000	Fundraising	Pre-Bid	2018 Park Plan
Streetscape	Construct public plaza/parking at 5012 Holland Drive & add streetscape to Miller	\$700,000	Budgeted	Pre-Construction	2016 DDA/TIF Plan
Tree Replacement	Reforest Abrams Park	\$10,000	In budget	Pre-Contract	2018 Park Plan
Baseball Backstops	Replace Elms backstop	\$5,000	In budget	Quotes Received	2018 Park Plan
Sewer Lining	Refurbish sewer lines on Chesterfield, Eton, Young, & "Woods"	\$220,000	In budget	Pre-planning	2017 Sanitary Sewer Rehabilitation Plan
Fairchild	Refurbish street surface on Fairchild	\$300,000	In budget	Engineering	20 Year Paving Program (2016)
Helmsley	Reconstruct Helmsley Drive	\$440,000	In budget	Pre-Contract	20 Year Paving Program (2016)
<b>Total Investment</b>		<b>\$1,700,000</b>			

Year: 2020

<u>Project Name</u>	<u>Description</u>	<u>Estimated</u>	<u>Funding Status</u>	<u>Implementation</u>	<u>Reference Document</u>
		<u>Cost</u>		<u>Status</u>	
Reclaim Elms East	Remove brush and overgrowth	\$10,000	Tentative budget	Pre-planning	2018 Park Plan
Sewer Lining	Refurbish sewer lines on Fairchild, Mclain, School, Ingalls, Hayes, Ford, Brady, and Holland	\$220,000	In budget	Pre-planning	2017 Sanitary Sewer Rehabilitation Plan
Chelmsford	Reconstruct Chelmsford Drive	\$660,000	Tentative budget	Pre-planning	20 Year Paving Program (2016)
Chelmsford water main	Replace Chelmsford Drive water main	\$320,000	USDA Grant/Loan	Pre-funding	2017 Water Asset Management Plan
<b>Total Investment</b>		<b>\$1,200,000</b>			

Year: 2021

<u>Project Name</u>	<u>Description</u>	<u>Estimated</u>	<u>Funding Status</u>	<u>Implementation</u>	<u>Reference Document</u>
		<u>Cost</u>		<u>Status</u>	
Abrams Bathrooms	Renovate bathrooms at Abrams Park and add exercise equipment	\$15,000	Tentative budget	Pre-planning	2018 Park Plan
Sewer Lining	Refurbish sewer lines on Fortino, Church, Mason, First, Second, Third, Frederick, & Miller	\$220,000	In budget	Pre-planning	2017 Sanitary Sewer Rehabilitation Plan
Cappy	Rehabilitate Cappy Lane	\$352,000	Tentative budget	Pre-planning	20 Year Paving Program (2016)
<b>Total Investment</b>		<b>\$587,000</b>			

**Year: 2022**

<u>Project Name</u>	<u>Description</u>	<u>Estimated Cost</u>	<u>Funding Status</u>	<u>Implementation Status</u>	<u>Reference Document</u>
Path Extension	Create unimproved route at Elms Park	\$20,000	Tentative budget	Pre-planning	2018 Park Plan
Sewer Lining	Refurbish sewer lines on Miller and Tallmadge	\$180,000	In budget	Pre-planning	2017 Sanitary Sewer Rehabilitation Plan
Oakview	Reconstruct Oakview Drive	\$715,000	Tentative budget	Pre-planning	20 Year Paving Program (2016)
Oakview Water Main	Replace Oakview Drive water main	\$690,000	USDA Grant/Loan	Pre-funding	2017 Water Asset Management Plan
<b>Total Investment</b>		<b>\$1,605,000</b>			

**Year: 2023**

<u>Project Name</u>	<u>Description</u>	<u>Estimated Cost</u>	<u>Funding Status</u>	<u>Implementation Status</u>	<u>Reference Document</u>
Basketball Courts	Refurbish basketball courts at Abrams Park	\$65,000	Tentative budget	Pre-planning	2018 Park Plan
Sewer Lining	Refurbish sewer lines on Bristol	\$200,000	In budget	Pre-planning	2017 Sanitary Sewer Rehabilitation Plan
School St	Rehabilitate School Street	\$357,500	Tentative budget	Pre-planning	20 Year Paving Program (2016)
USDA Phase II	Replace water main on Miller, Bristol, Morrish	\$3,040,000	USDA Grant/Loan	Pre-funding	
<b>Total Investment</b>		<b>\$3,662,500</b>			

**Year: 2024**

<u>Project Name</u>	<u>Description</u>	<u>Estimated Cost</u>	<u>Funding Status</u>	<u>Implementation Status</u>	<u>Reference Document</u>
Internal Path	Provide non-motorized path for Abrams Park	\$100,000	Not in budget	Pre-planning	2018 Park Plan
Sewer Lining	Refurbish sewer lines on Elms Road	\$220,000	In budget	Pre-Contract	2017 Sanitary Sewer Rehabilitation Plan
Daval Drive	Reconstruct Daval Drive	\$1,320,000	Not in budget	Pre-planning	20 Year Paving Program (2016)
Siren	Upgrade all sirens (3) to two-way communication sirens operated by Genesee 911	\$30,000	Not in budget	Pre-planning	Fire Board Memorandum (May 2019)
Durwood Water	Replace Durwood/Norbury water main	\$650,000	Not in budget	Pre-planning	2017 Water Asset Management Plan
<b>Total Investment</b>		<b>\$2,320,000</b>			

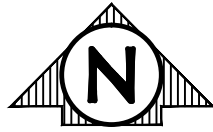
\*Projects are listed by calendar year; projects may span multiple fiscal years (July-June)

**Table 1: City of Swartz Creek DDA Projects**

	<b>DDA Allocated Costs</b>
<b><i>Enhancement Improvements</i></b>	
Miller Road Corridor Enhancement (2,200 feet)	\$800,000
Morrish Road Corridor Enhancement	\$900,000
Morrish Rd/I-69 Overpass Corridor Enhancement	\$425,000
Fortino Road Corridor Enhancement	\$575,000
Holland Road Corridor Enhancement	\$125,000
Future Road Extensions Corridor Enhancement	\$325,000
Burial or Relocation of Overhead Utility Lines	\$800,000
I-69/Morrish Rd Gateway Treatment	\$225,000
Miller Road (east and west) Gateway Treatment	\$125,000
Morrish Road (north and south) Gateway Treatment	\$125,000
Property/Structure Acquisition	\$125,000
Building Rehabilitation	\$300,000
Public Art/Sculptures	\$175,000
Update Traffic Signals	\$250,000
Façade and Signage Improvements	\$320,000
<b><i>Transportation Improvements</i></b>	
Traffic Study	\$25,000
Street maintenance and repairs	\$550,000
Intersection Improvements	\$725,000
Road Extensions	\$725,000
Alley construction	\$325,000
Way-finding	\$250,000
Public Parking	\$525,000
Sidewalks/Pathways	\$225,000
Transit Enhancement	\$125,000
<b><i>Public Facility Improvements</i></b>	
Water Main, Sanitary Sewer, and Storm Drainage Improvements	\$850,000
Park Development	\$300,000
Wireless Internet Access	\$100,000
Community Center	\$300,000
Library	\$300,000
City Hall	\$300,000
<b><i>Administration and Planning</i></b>	
Marketing Plan	\$20,000
Webpage Development	\$10,000
DDA Promotion	\$250,000
Events and Festivals	\$350,000
General Administration	\$450,000
<b><i>Total Project Costs</i></b>	<b>\$12.3 million</b>

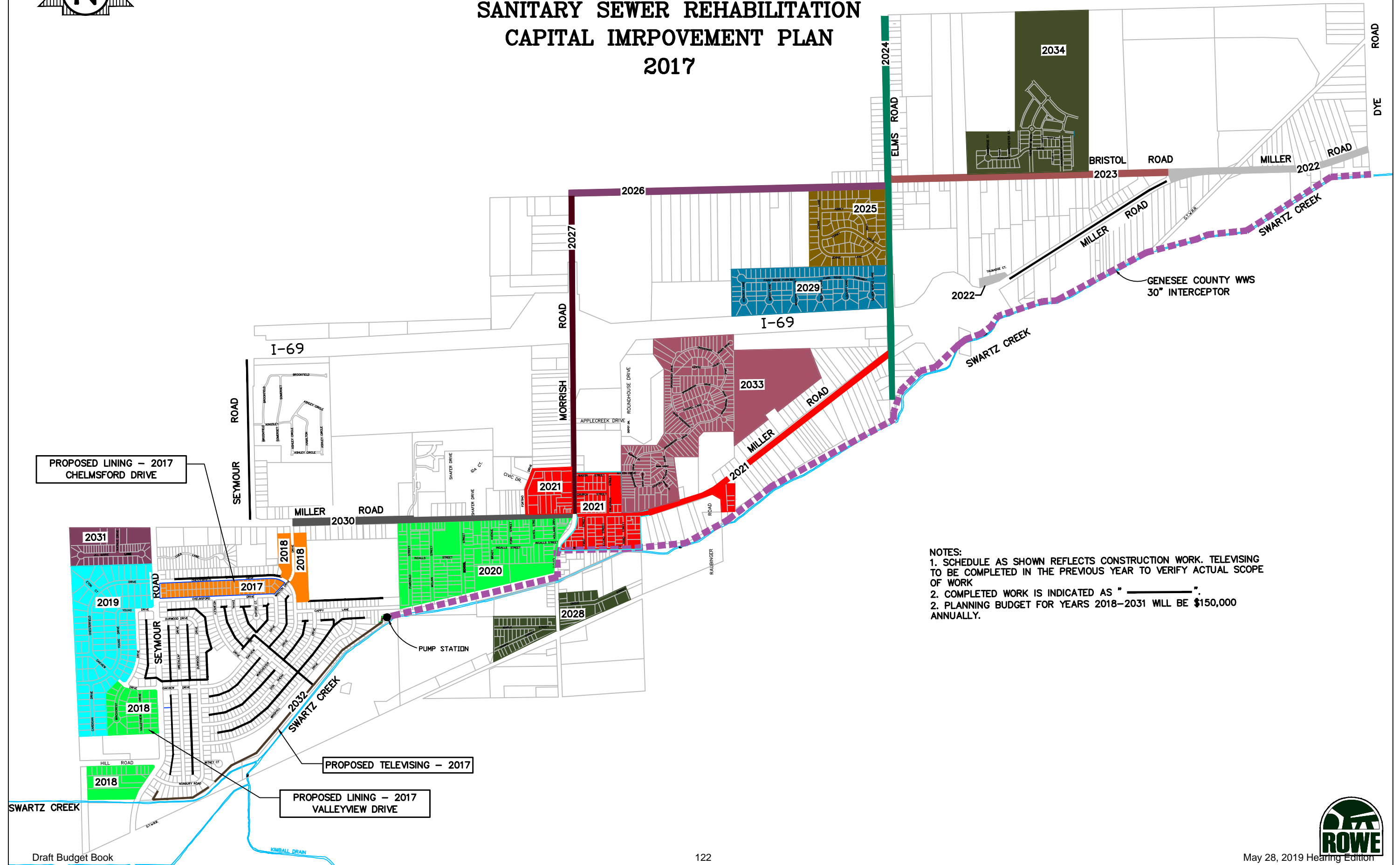


Capital Improvement Plan			
Year	Project	Cost	Funding
Years 0-5	<b>Winshall Park</b>		
	• Tree replacement	\$10,000	CE, Private GF, Passport
	• Annual maintenance (\$40,000 per year x 5)	\$200,000	
	• Renovate restroom floor, add exercise stations	\$15,000	
	• Refurbish Basketball Courts	\$65,000	
	<b>Total</b>	<b>\$290,000</b>	
	<b>Elms Park</b>		
	• Replace backstops	\$5,000	GF, Passport, Private
	• Drainage improvements, extend internal path	\$20,000	
	• Dog park	\$25,000	
	• Annual maintenance (\$50,000 per year x 5)	\$250,000	
	• Reclaim East-side of Elms Park	T.B.D.	
	<b>Total</b>	<b>\$300,000</b>	
	<b>Non-Motorized</b>		
	• Construct Phase 1 of regional trail system	\$150,000	TAP, MNRTF, GF, Private
<b>Total</b>	<b>\$150,000</b>		
<b>Total for 0-5 Years</b>		<b>\$740,000</b>	
Years 5-10	<b>Winshall Park</b>		
	• New internal path	\$100,000	Private, GF, Passport
	• Annual maintenance (\$50,000 per year x 5)	\$250,000	
	• Refurbish or repurpose tennis courts	\$125,000	
	• Disc Golf (9-holes)	\$4,500	
	<b>Total</b>	<b>\$479,000</b>	
	<b>Elms Park</b>		
	• Drainage	\$10,000	GF, Passport, Private
	• Annual maintenance (\$60,000 per year x 5)	\$300,000	
	<b>Total</b>	<b>\$310,000</b>	
	<b>Bicentennial</b>		
	• Remove or enhance pavilion with new features	\$150,000	MNRTF, GF, Private, DDA
	• New Benches	\$3,000	
	<b>Total</b>	<b>\$153,000</b>	
	<b>Non-Motorized</b>		
• Construct Phase 2 and 3 of regional trail system	\$350,000	TAP, MNRTF, GF, Private	
<b>Total</b>	<b>\$350,000</b>		
<b>Total for 5-10 Years</b>		<b>\$1,292,000</b>	



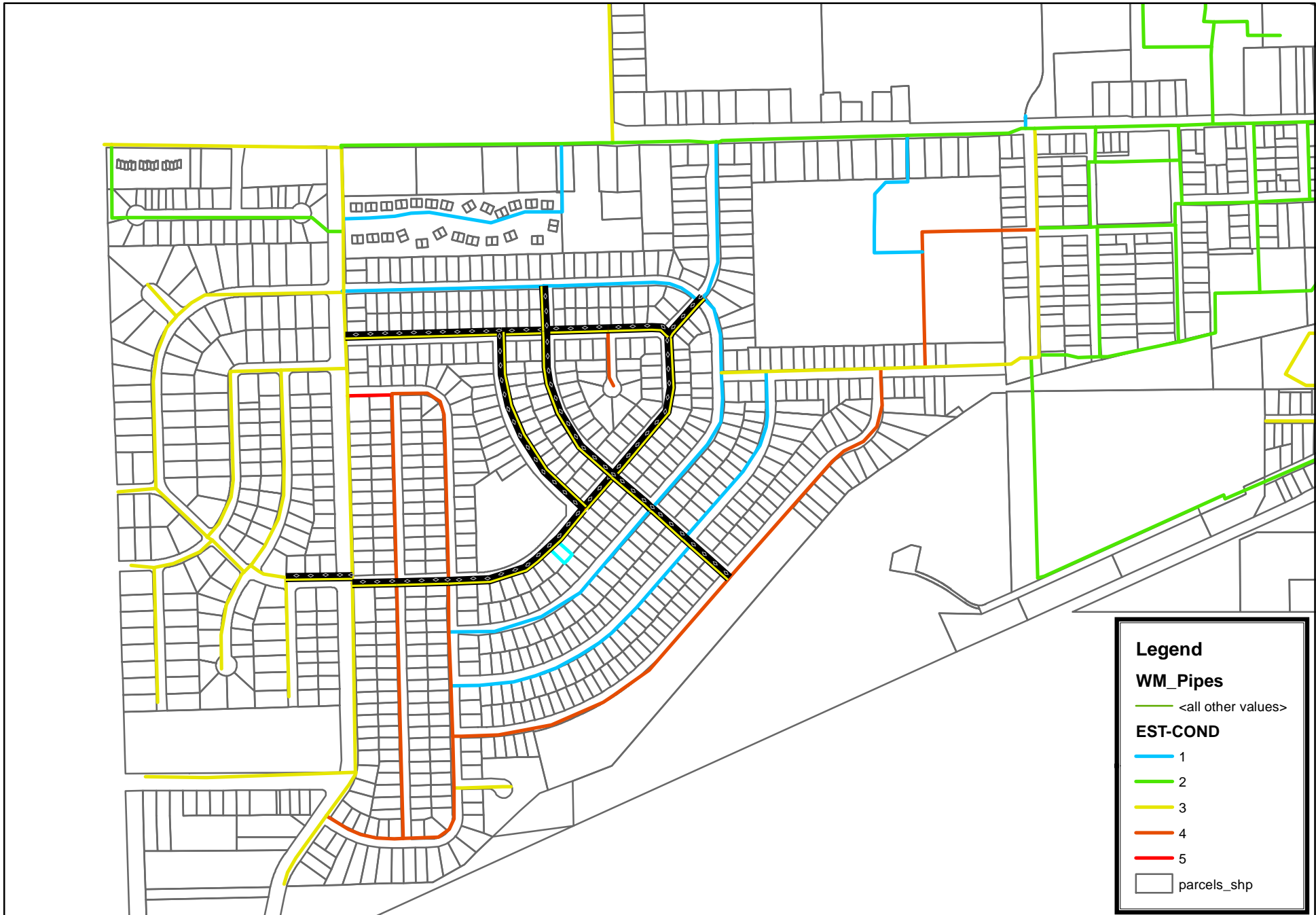
# CITY OF SWARTZ CREEK

## SANITARY SEWER REHABILITATION CAPITAL IMPROVEMENT PLAN 2017



NOTES:  
 1. SCHEDULE AS SHOWN REFLECTS CONSTRUCTION WORK. TELEVISIONING TO BE COMPLETED IN THE PREVIOUS YEAR TO VERIFY ACTUAL SCOPE OF WORK  
 2. COMPLETED WORK IS INDICATED AS " ————".  
 2. PLANNING BUDGET FOR YEARS 2018-2031 WILL BE \$150,000 ANNUALLY.





**Legend**

**WM\_Pipes**

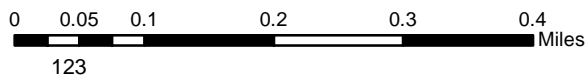
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City of Swartz Creek  
 Five Year CIP Replacements  
 Draft Budget Book  
 Selected in Yellow/Black

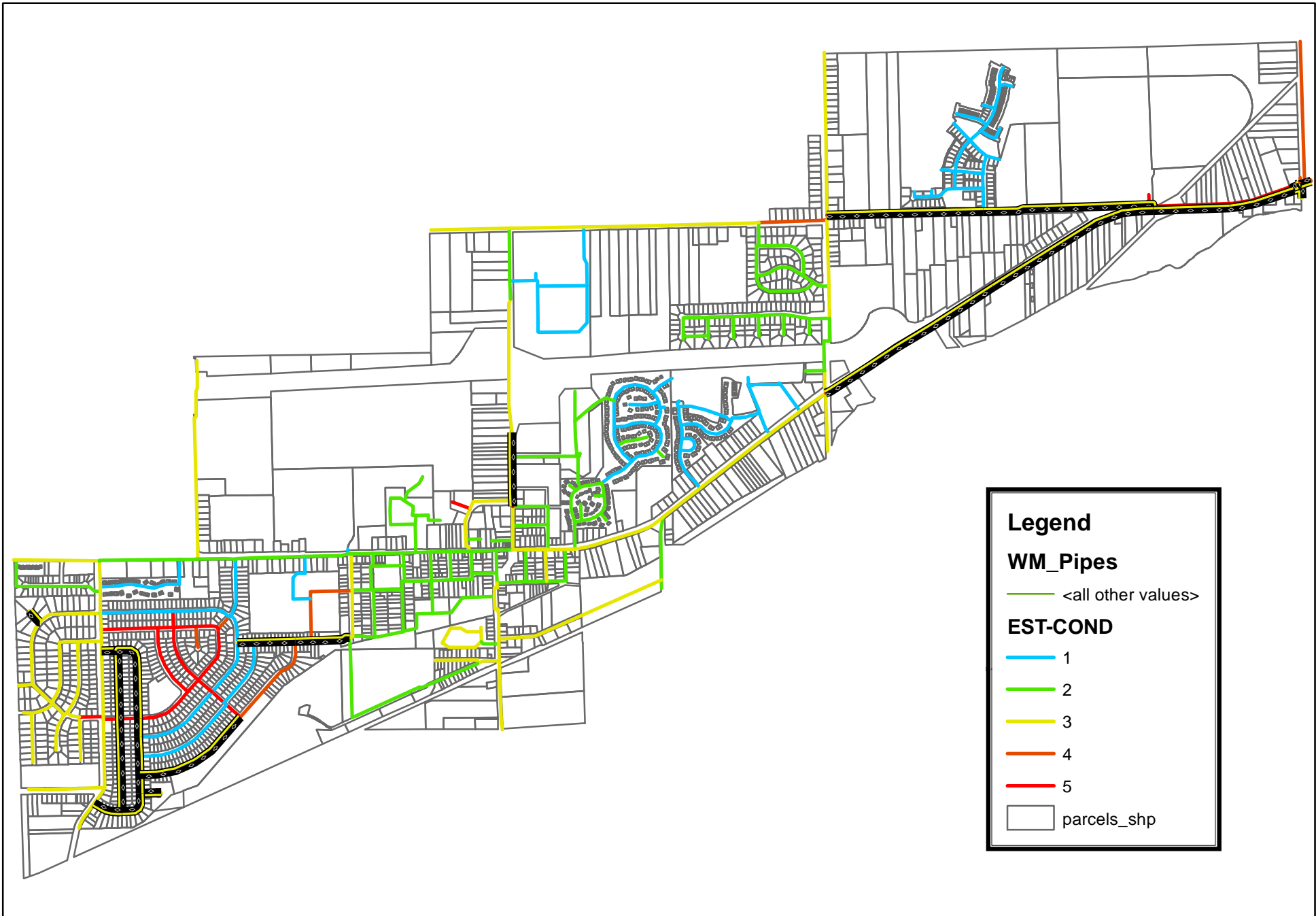


# Five and Twenty Year Capital Improvement Plan

Year	Asset Description	Cost	Status
2018	Daval Watermain/Valves/Hydrants*	\$450,000	PE Done-Awarded
2019	None	\$0	NA
2020	Helmsley Watermain/Valves/Hydrants**	\$300,000	Planned
2021	Chelmsford Watermain/Valves/Hydrants*	\$320,000	Planned RD Support
2022	Oakview Watermain/Valves/Hydrants*	\$690,000	Planned RD Support
2023	Miller from Dye to Elms Watermain/Valves/Hydrants*	\$1,420,000	Planned RD Support
2023	Bristol from Miller to Elms Watermain/Valves/Hydrants*	\$1,180,000	Planned RD Support
2023	Morrish from I-69 to Miller Watermain/Valves/Hydrants*	\$440,000	Planned RD Support
2024-2028	Durwood & Norbury**	\$650,000	Proposed
2028-2033	Eton, Oxford, Whitney, Greenleaf, Winshall**	\$750,000	Proposed
2034-2038	Cappy Lane**	\$300,000	Proposed

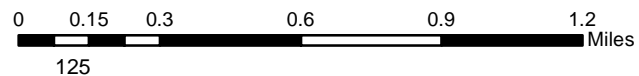
\*Costs derived from engineer estimates

\*\*Costs estimated by staff using similar scale project estimates, no inflationary factor included



City of Swartz Creek  
 Five to Twenty Year CIP Replacements  
 Selected in Yellow/Black

Draft Budget Book



May 28, 2019 Hearing Edition

# City of Swartz Creek 20 Year Paving Program

Streets	Project Type	PASER Rating (10=new; 1=failed)	Cost
<b>Phase I: 2015-2019</b>			
Worcester	Reconstruct	2	\$800,000
Yarmy	Preservation	3	\$200,000
Parkridge	Preventative Maint.	5	\$100,000
Abbey	Preservation	2	\$300,000
Ingalls McLain To Hayes	Preservation	3	\$300,000
Chesterfield (east of Seymour)	Reconstruct	2	\$650,000
Daval	Reconstruct	2	\$700,000
Birchcrest	Preservation	4	\$300,000
N. Seymour	Preventative Maint.	6	\$25,000
1st	Preventative Maint.	5	\$10,000
2nd	Preventative Maint.	5	\$10,000
3rd	Preventative Maint.	5	\$10,000
Holland	Preventative Maint.	6	\$10,000
Hayes	Preventative Maint.	6	\$10,000
Ford	Preventative Maint.	5	\$10,000
N. Brady	Preventative Maint.	6	\$10,000
McLain	Preventative Maint.	6	\$20,000
Wade	Preventative Maint.	5	\$20,000
Jennie	Preventative Maint.	5	\$20,000
Fairchild	Preservation	3	\$400,000
Elms (Swartz Creek to n. city limits)	Preventative Maint.	7	\$48,000
Morrish (Maple to n. city limits)	Preventative Maint.	7	\$130,000
<b>2015-2019 Total</b>			<b>\$4,083,000</b>

# City of Swartz Creek 20 Year Paving Program

Streets	Project Type	PASER Rating (10=new; 1=failed)	Cost
<b>Phase II: 2020-2024</b>			
School	Preservation	3	\$357,500
Chelmsford	Reconstruct	2	\$660,000
Oakview (east of Seymour)	Reconstruct	2	\$715,000
Winston	Reconstruct	3	\$204,000
Helmsley	Reconstruct	2	\$440,000
Cappy Lane	Preservation	3	\$352,000
Durwood	Reconstruct	2	\$990,000
Norbury	Reconstruct	2	\$330,000
Bristol Road	Preventative Maint.	6	\$48,000
<b>2020-2024 Total</b>			<b>\$4,096,500</b>



# City of Swartz Creek 20 Year Paving Program

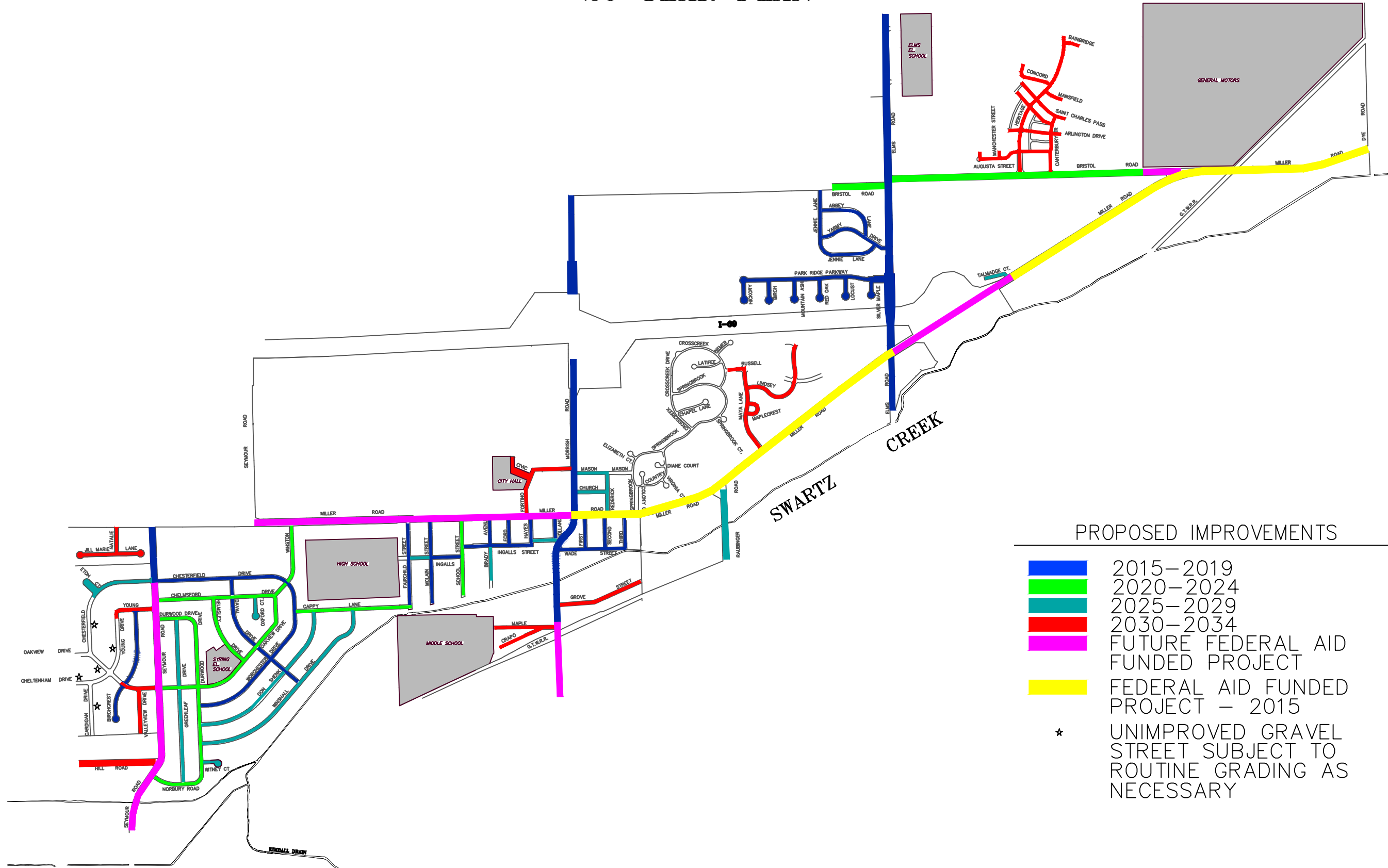
Streets	Project Type	PASER Rating (10=new; 1=failed)	Cost
<b>Phase III: 2025-2029</b>			
Mason	Preservation	2	\$172,500
Church	Preservation	5	\$115,000
Frederick	Preservation	5	\$172,500
Ingalls	Preventative Maint./Preservation	2nd Fix/Est. Unknown	\$276,000
Chesterfield (west of Seymour)	Preservation	3	\$172,500
Eton Court	Preservation	3	\$46,000
Oxford Court	Reconstruct	2	\$110,000
Whitney Court	Reconstruct	3	\$66,000
Greenleaf	Reconstruct	3	\$805,000
Don-Shenk	Reconstruct	3	\$575,000
Winshall	Reconstruct	3	\$747,500
Fairchild	Preventative Maint.	2nd Fix/Est. Unknown	\$23,000
School	Preventative Maint.	2nd Fix/Est. Unknown	\$23,000
Worcester	Preventative Maint.	2nd Fix/Est. Unknown	\$57,500
Chesterfield	Preventative Maint.	2nd Fix/Est. Unknown	\$23,000
Daval	Preventative Maint.	2nd Fix/Est. Unknown	\$57,500
Chelmsford	Preventative Maint.	2nd Fix/Est. Unknown	\$34,500
Oakview	Preventative Maint.	2nd Fix/Est. Unknown	\$57,500
Helmsley	Preventative Maint.	2nd Fix/Est. Unknown	\$34,500
S. Brady	Preservation	3	\$86,250
Talmadge Court	Preservation	3	\$86,250
Raubinger	Preservation	2	\$230,000
<b>2025-2029 Total</b>			<b>\$3,971,000</b>



# City of Swartz Creek 20 Year Paving Program

Streets	Project Type	PASER Rating (10=new; 1=failed)	Cost
<b>Phase IV: 2030-2034</b>			
Fortino	Reconstruct	3	\$720,000
Civic	Reconstruct	2	\$240,000
Grove	Reconstruct	2	\$600,000
Maple	Reconstruct	3	\$192,000
Crapo	Reconstruct	3	\$192,000
Springbrook East (all streets)	Preservation	2nd Fix/Est. Unknown	\$168,000
Heritage (all streets)	Preservation	2nd Fix/Est. Unknown	\$192,000
Hill	Reconstruct	2	\$420,000
Jill Marie	Preservation	5	\$480,000
Natalie	Preservation	5	\$96,000
Young	Preservation	5	\$300,000
Oakview (west of Seymour)	Preservation	5	\$120,000
Valleyview	Preservation	5	\$120,000
Oxford Court	Preventative Maint.	2nd Fix/Est. Unknown	\$23,000
N. Seymour	Preventative Maint.	2nd Fix/Est. Unknown	\$30,000
1st	Preventative Maint.	2nd Fix/Est. Unknown	\$12,000
2nd	Preventative Maint.	2nd Fix/Est. Unknown	\$12,000
3rd	Preventative Maint.	2nd Fix/Est. Unknown	\$12,000
Holland	Preventative Maint.	2nd Fix/Est. Unknown	\$12,000
Hayes	Preventative Maint.	2nd Fix/Est. Unknown	\$12,000
Ford	Preventative Maint.	2nd Fix/Est. Unknown	\$12,000
N. Brady	Preventative Maint.	2nd Fix/Est. Unknown	\$12,000
McLain	Preventative Maint.	2nd Fix/Est. Unknown	\$24,000
Wade	Preventative Maint.	2nd Fix/Est. Unknown	\$24,000
<b>2030-2034 Total</b>			<b>\$4,025,000.00</b>

# SWARTZ CREEK STREET IMPROVEMENTS 20 YEAR PLAN



## PROPOSED IMPROVEMENTS

- 2015-2019
- 2020-2024
- 2025-2029
- 2030-2034
- FUTURE FEDERAL AID FUNDED PROJECT
- FEDERAL AID FUNDED PROJECT - 2015
- \* UNIMPROVED GRAVEL STREET SUBJECT TO ROUTINE GRADING AS NECESSARY

PLAN DATE: JANUARY 2015  
 PROJECT MGR: L.P.F.  
 REVIEWER: J.M.B.  
 SCALE: NOT TO SCALE

**ROWE PROFESSIONAL SERVICES COMPANY**  
  
 The ROWE Building  
 540 S. Saginaw St., Ste. 200, P. O. Box 3748  
 Flint, MI 48502  
 O: (810) 341-7500  
 F: (810) 341-7573  
 WWW.ROWEPS.COM

PREPARED FOR  
**CITY OF SWARTZ CREEK**  
**20 YEAR PLAN**

REV: \_\_\_\_\_

SHT# 2 OF 2  
 JOB No: 14C0149