

use once, spend twice phenomenon).

The solution? Rental rates that reflect market realities and in-house use of equipment that we own. Some questions that still need to be answered are whether the city should be owning certain pieces of equipment to begin with. For example, I believe the city will always need an excavator and if that is the case we should pay ourselves for excavating and not pay a contractor. However, does the city need to stay in the wood chipping or street sweeping business?

IV. Tour Itinerary (street and curbside visits only; no structural inspections are planned due to time constraints)

- A. Civic Center area and downtown lots on Paul Fortino Drive
- B. DPW garage
- C. Third Street property
- D. Raubinger Road property
- E. Miller Road to Dye
- F. Elms Park
- G. Heritage Village & vacant land
- H. Sports Creek Raceway
- I. Cappy Lane lift station
- J. Village streets & Winshall Park
- K. Winchester Woods lots
- L. Cedar Creek
- M. Brown Road facility (time permitting)
- N. Council choice locations